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# Operational Support Services

*Building up  
a solid basis  
to support  
operational  
activities.*





## HUMAN RESOURCES

The task of the Human Resources Division is to recruit ICRC staff members, to train them and to develop their skills with a view to ensuring that the organization can call on a sufficient number of qualified personnel to conduct its operations.

In quantitative terms, 2000 was marked by a relative stabilization of requirements: on average between 1,200 and 1,250 staff were working in the field. The Human Resources Division was confronted, on the one hand, with unfolding situations such as the resurgence of the Kivu crisis in the Democratic Republic of the Congo, the resumption of the conflict between Ethiopia and Eritrea (with, at the same time, the outbreak of famine in southern Ethiopia), and the protracted fighting in Angola. On the other hand, it had to cope with the development of activities in certain areas (the Solomon Islands and Myanmar, in particular). Despite the relative lull in some operational crises, such as those in Kosovo or East Timor, there were no significant reductions in staff numbers since the programmes set up to alleviate the effects of conflicts invariably continued beyond the emergency stage. Staff requirements did not return to pre-1998 levels but actually increased slightly. This situation was aggravated by increasing pressures on the labour market.

In qualitative terms, the ICRC was faced with shortages of certain categories of staff, in particular middle managers and specialists. This is because the development of humanitarian professions requires ever greater expertise and the use of technical know-how or increasingly specialized management skills. The relative increase in the number of highly responsible posts in difficult and dangerous situations made decisions concerning assignments even more complex.

The delegations were generally compelled to revise their staff numbers downwards, although some of the problems were solved by swifter transfers or local solutions.

These developments highlighted the need for more forward planning in respect of staff and posts in order to ensure, in the short and medium term, the availability of highly experienced and appropriately trained personnel.

In response to such challenges, the ICRC had launched several projects three years earlier aimed at improving the various human resources processes, in particular the recruitment, training, appraisal, assignment and development of its staff. Consequently, a new system of skills management and a new wage policy adopted in 1999 were gradually introduced last year with a view to enabling the ICRC to meet future requirements for well-trained staff more effectively, in particular by encouraging individuals to acquire know-how and seek professional challenges. To that end an assessment of the ICRC's needs and assets in terms of human resources, which an external consultant was commissioned to carry out, was conducted both at headquarters and in the field. On the basis of the recommendations made in that assessment, further adjustments were made to improve the ICRC's effectiveness (in particular the introduction of a new staff appraisal system in January 2001).

### Recruitment

On account of developments in the labour market, special staffing efforts were made during the year. The Recruitment Unit launched 56 promotion campaigns in Switzerland and abroad, and developed a decentralized programme with the agreement of the National Societies concerned.

A total of 286 new staff members were hired, including 265 for the field (139 delegates, 16 administrators, 19 secretaries, 18 interpreters, 45 medical and paramedical personnel and 28 engineers, technicians and computer specialists).

This proactive recruitment policy should make it possible to keep 5% of staff in reserve in the field.

### Support of the National Societies

The National Societies of 21 countries continued to provide substantial support for ICRC operations by seconding personnel to the organization. Thus, 550 seconded staff members carried out over 800 short- or long-term assignments during the year, including 134 in delegated projects, making a significant contribution to the ICRC's work.

### Introduction of a non-discrimination policy

A large-scale study was conducted by the ICRC to find specific ways of removing the socio-cultural obstacles in the way of female staff members taking up senior and managerial posts. Its aim was to introduce a series of measures designed to reduce the factors giving rise to unequal opportunities between men and women within the ICRC.

### Training

Particular emphasis was placed on the development of the consolidation phase, with the organization of various courses at headquarters and in the field: law and doctrine, planning, conduct of staff members, management procedures, security and stress. The objective of this phase, aimed at management staff, is to increase their leadership skills at the right time and in accordance with the responsibilities they are given. During the year 28 such courses were organized for 304 participants (70 locally recruited employees and 234 expatriate staff).



The network of regional training units set up in 1998 to organize courses in the field that had previously been held in Geneva was fully operational last year. In addition to the logistic advantages of this solution, it proved useful in meeting more appropriately the immediate training requirements of the various categories of staff in the field.

Twenty-one introductory training courses were held, including 13 in the field. These were attended by 290 expatriate staff and over 300 locally recruited employees.

Around 50 people took part in three other courses set up jointly with the International Federation of Red Cross and Red Crescent Societies at the respective headquarters of the two organizations. Moreover, 30 basic training courses run jointly with the participating National Societies and the International Federation prepared 600 trainees for international assignments.

Contacts with those in charge of training at other humanitarian organizations (the United Nations, non-governmental organizations) and with universities setting up programmes on humanitarian topics were maintained and intensified.

In 2000 a special effort was made to provide individualized training for staff members, through a unit specializing in career counselling, to help them acquire the skills necessary to meet the demands of their positions. The number of requests for such training reached 206 during the year. Staff attended 120 short-term training courses (between two and 10 days) directly linked to the positions they occupied, 28 long-term certificate training courses carried out during work-time or unpaid leave, and 58 language courses (15 took place abroad). In all, 254 staff members, including some whose courses began prior to 2000, received individualized training during the year. At the same time as managing and monitoring such requests, the unit continued its counselling activities.

As regards renovation work on the ICRC's training centre in Ecogia, near Geneva, it was completed in December 2000 according to plan and within budget restrictions. The new facility, scheduled to be operational as of January 2001, will provide the venue for all the training courses held by ICRC headquarters and those organized jointly with other humanitarian agencies and organizations (including the components of the International Red Cross and Red Crescent Movement).

## Internationalization

The ICRC must be able to call on staff members with the appropriate skills, hence the decision taken in 1993 to extend its catchment area for recruitment both via the National Societies and by hiring directly outside Switzerland. Despite certain foreseeable administrative difficulties, this policy again demonstrated its effectiveness in terms of the quality of the staff members recruited and will therefore be continued.

The proportion of non-Swiss personnel grew steadily, climbing at year's end to 40% of the ICRC's overall staff and 47% of those working in the field.

## Management of delegation staff members

In 2000 the ICRC continued to integrate the management of its locally recruited employees into its unified human resources policy. By the end of the year, 31 such employees had been able to change status and 19 others were on temporary assignments outside their base delegations.

The ICRC began making radical changes to its management policy as regards the professionalization of its staff. This reform required the adoption of new guiding principles and the adaptation of various procedures to establish a single management system for all categories of staff, covering job standardization, performance assessment and pay.

Thus, the ICRC was able to offer locally recruited employees wishing to work outside their base delegations contracts under Swiss law and social benefits similar to those enjoyed by all other expatriate staff members.

## Staff health

The Staff Health Unit set up in 1999 is made up of four people: a head doctor, two health advisers and a social worker. It is not strictly speaking a health service, but rather a coordinating body for the various activities linked to staff health. It operates in close cooperation with the Security and Stress Unit and with the ICRC's medical consultants. Its principal activities during the year were as follows:

- to brief delegates leaving for the field on health issues (1,080 interviews in 2000);
- to debrief delegates returning from the field (1,061 interviews in 2000);
- to help provide basic training for delegates (introductory training courses) and for future managers (consolidation courses);
- to collect data on health problems in a systematic manner;
- to help organize and monitor medical evacuations;

### In 2000, on average, the ICRC had:

**in the field:** 1,250 expatriate staff, including 270 seconded by National Societies; 8,000 locally recruited employees under ICRC contract;

**at headquarters:** 826 staff, including 10 seconded by National Societies.



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- to conduct field missions (with a view to assessing health problems and providing psychological support in critical situations, such as cases of hostage-taking);
- to draw up guidelines on how to avoid health risks and to deal with occupational accidents and diseases;

- to answer questions on health problems from the field;
- to help draw up the ICRC's health policies;
- to provide counselling and social assistance to staff members in difficulty.

## National Society staff seconded to ICRC operations, by country

National Society	Headquarters	Field	Delegated projects	Total
Australia		61	3	64
Austria		5	1	6
Belgium		11	5	16
Canada	3	48	11	62
Denmark	2	17	3	22
Finland	1	20	34	55
France	2	33		35
Germany		24	11	35
Greece		4		4
Iceland		6		6
Ireland	1	10		11
Italy		3	3	6
Japan		23	4	27
Netherlands	1	24	6	31
New Zealand		13		13
Norway	1	31	31	63
Spain			7	7
Sweden	2	11	4	17
Switzerland		7		7
United Kingdom	1	52	5	58
United States		4	6	10
Total	14	407	134	555

N.B. : This list shows the number of people seconded and not the number of posts. The breakdown according to activity is as follows: delegates, 21 %; health, 52 %; logistics, 12 %; economic security, 13 %; other, 2 %.

## LOGISTICS: A PERIOD OF CONSOLIDATION

In 1999, the newly formed Logistics Division began implementing standard procedures for purchasing, warehousing, transport and stock management. The year 2000 saw consolidation of these procedures both in the field and at headquarters, the aim being to improve delivery times from the two main logistics centres in Geneva and Nairobi in accordance with operational priorities and demands.

At the Geneva centre, the Vernier warehouse became fully operational and headquarters logistics personnel – all specialist purchasers, shippers, supply-chain administrators and warehouse staff – were centralized in this location. Financial management was improved by the establishment of a specialized Finance Unit. During the year under review, more than 150 million Swiss francs' worth of goods and services were managed by the Geneva centre, which dealt with an average of 2,800 line items per month.

SBT logistics software was installed in both Geneva and Nairobi to improve supply-chain management by providing additional statistical data and allowing more detailed analysis of the supply-chain process and key performance indicators. Tables showing these indicators and work flows are now produced on a monthly basis.

The Training Unit held seminars, either in Geneva or in the field, on the ICRC's logistics systems which were attended by more than 90 % of the non-specialist field-based logisticians. Staff of United Nations agencies also took part. A specialized course in medical logistics was organized in November.



With a view to increasing donor funding for logistic support, field testing of the Internal Transport Storage and Handling (ITSH) programme was completed and full logistics costing data for all major assistance programmes were made available through the External Resources Division.

During the year, major operations were launched to cope with both drought and conflict in Ethiopia/Eritrea, and a complete logistics infrastructure was set up in cooperation with the Philippine National Red Cross and the Spanish Red Cross in the Mindanao region of the Philippines. A logistics base was also set up in Amman, Jordan, to support activities in the Israeli-occupied and autonomous territories.

A total of 204,266 tonnes of relief supplies worth some 233 million Swiss francs were distributed in 62 countries in 2000. The ICRC had 102 logisticians based in 24 countries where assistance programmes were under way, supported by more than 2,200 national staff. For its operations it used 3,230 vehicles and 94 major warehouses with a surface area of 93,000 square metres.

## EXTERNAL RESOURCES

The External Resources Division, previously attached to the Directorate of Human Resources and Finance, was placed under the Directorate of Operations in 2000. The aim was to foster closer and more effective links with the ICRC's activities and concerns in the field, thus facilitating and enhancing donor response.

### Record budgets...

Although budgets had already hit a record high in 1999, largely because of the Balkans crisis, expenditure rose yet again in 2000. The initial Emergency Appeals launched in December, amounting to Sfr 837.7 million, did not include a number of operations deployed in rapidly evolving situations covered by the Moscow regional delegation, the Jakarta regional delegation and the East Timor delegation. The budgets for these operations were added to the total in February, bringing the Emergency Appeals to Sfr 907.6 million (cash, kind and services). Together with the headquarters budget of Sfr 144.5 million, this meant that the ICRC's overall initial budget for 2000 stood at Sfr 1,052.1 million, the highest in the organization's history.

As compared with the previous year, programme allocations were higher for assistance (59.7%, an increase of 12.4% over 1999) and lower for protection (11.2%), preventive action (9.4%) and cooperation with National Societies (5.8%).

While in 1999 the ICRC had issued 11 budget extensions to cope with unforeseen events and rising humanitarian needs in the field, in 2000 the organization increased its budget on six occasions. In two of these cases major adjustments were required as a result of unexpected crises (Ethiopia/Eritrea conflict, Sierra Leone). Following a review of objectives for these operations, the Emergency Appeals were revised upwards to Sfr 944.3 million (cash, kind, and services). Together with the headquarters budget, this led to an overall year-end budget of Sfr 1,088.8 million, the highest ever.

### ...expenditure

The implementation rate for activities planned as part of the ICRC's objectives for the year was generally high, with field expenditure reaching 86.6% of the overall field budget. This rate compared favourably with the previous year's 82.83%, already high in itself.

Low implementation rates, generally caused by either severe political and security constraints or by a partial resolution of the conflict in question and an ensuing decrease in emergency needs, nevertheless occurred in some contexts. ICRC operations in Burundi and in the Republic of the Congo, for example, showed respective rates of only 71% and 55.9%. These were offset, however, by above-average rates achieved in other contexts. The regional delegation in Manila thus ended the year with an implementation rate of 184% in relation to unforeseen events and emergency needs in the Solomon Islands and Fiji.

### ...and contributions

Donor response to the ICRC's record budget needs and expenditure proved generous, also reaching an all-time high. A total of Sfr 837 million was received in contributions (Sfr 754.6 million in cash, Sfr 56.2 million in kind, Sfr 25.5 million in services and 0.7 million as assets).



The overall pattern of donations remained stable, with governments and supranational organizations (excluding the European Commission) accounting for 76.1% of contributions, the European Commission for 5.0%, National Societies for 15.2% and public and private sources for 3.7%. The year saw a confirmation of the relative increase in contributions from National Societies that had been recorded for 1999. In previous years, that amount had come to an average 10% of overall contributions.

In spite of the record contributions it received, the ICRC faced a deficit. While the organization began 2000 with a net positive balance of Sfr 7.6 million brought forward from 1999, at year's end the books showed a negative balance of Sfr 29.1 million to be carried over to 2001.

## Critical cash-flow situation

Already an issue of concern in 1999,<sup>1</sup> the cash-flow situation proved to be increasingly problematic during the year under review. Not knowing when it would actually receive contributions, the ICRC was forced to wait until late 2000 for confirmation that spending commitments would be covered. Particularly worrying was a drop in cash receipts during the second semester, a trend already noted in 1999. Moreover, delays in the transfer of funds caused the average monthly cash balance during the year to drop to Sfr 16 million, significantly lower than the Sfr 52 million to Sfr 77 million average balance maintained over the previous six years, while monthly average cash outflow in 2000 stood at Sfr 69 million. Owing to these cash-flow difficulties, the ICRC faced a negative balance several times during the year and was obliged to resort to commercial bank loans as a means of continuing its operations. It thus incurred additional expenses not covered by donations.

## Specific initiatives

- The special "Mine Action 1999-2003" appeal for Sfr 105 million to fund the ICRC's mine-related activities over a five-year period, launched in the summer of 1999, remained an important tool for obtaining support from donors. However, after two consecutive years in which contributions exceeded expenditure (balance brought forward to 2000: Sfr 1.2 million), mine-action funding lost momentum in 2000 and the expenditure of Sfr 23.1 million could not be totally covered by contributions to this special appeal, which amounted to Sfr 21.8 million. This is all the more regrettable as anti-personnel landmines remain a problem in many places and assistance to mine victims will be needed for years to come.
- The first year of the three-year partnership agreement with the United Kingdom's DFID,\* intended to strengthen the ICRC's operational capabilities in the spheres of protection, assistance and preventive action, was entirely successful. As provided for under the terms of the agreement, DFID and British Red Cross representatives visited two ICRC operational theatres: Rwanda in January and the Russian Federation in July. Following these visits, the DFID produced two field reports which it sent to ICRC delegations for comments. As a sign of its satisfaction with the partnership, the DFID gave £2 million in response to the ICRC's Emergency Appeals on top of its annual contribution of £15 million as part of the partnership agreement. It should be noted that over and above the partnership agreement, the DFID also contributed other significant amounts to the ICRC's Emergency Appeals.
- The European Commission's financial support for ICRC activities amounted to

some 28 million euros (Sfr 40 million) in 2000, all channelled through ECHO.\* The principal operations funded were those in Afghanistan, the northern Caucasus, Somalia, Ethiopia and Eritrea, Sierra Leone, the Democratic Republic of the Congo, Angola, Colombia and the Federal Republic of Yugoslavia (including Kosovo).

- During the year, participating National Societies ran 37 projects delegated to them within the context of ICRC operations, and 28 bilateral projects under ICRC coordination. The participating National Societies were especially active in the Balkans, with 21 delegated and 25 bilateral projects, and specifically in the Federal Republic of Yugoslavia. One project was in the field of dissemination, and one in the field of cooperation, while all the rest were assistance programmes.
- ICRC private fundraising activities enjoyed another record year. The excellent results were mainly due to a very substantial increase in ad hoc contributions from foundations and above-average funding through legacies and bequests. The ICRC was also able to rely on a large number of faithful private donors who supported its various worldwide activities with spontaneous donations or in response to direct mail appeals. In 2000 these appeals focused on the emergency in Chechnya, the desperate situation of war victims on the African continent and the suffering of children in the Sri Lankan conflict. A solid donor base could also be counted on among private organizations: the Swiss Rotarians and several Rotary districts in Germany continued to support the ICRC's programme for mine victims; Soroptimist International, a women's service association, also gave its backing to the mine-action campaign;

<sup>1</sup> See the ICRC's 1999 *Annual Report*, p. 401.

\* DFID: Department for International Development

\* ECHO: European Community Humanitarian Office



# OPERATIONAL SUPPORT SERVICES

and UEFA,\* which supported different prosthetic/orthotic centres, renewed its partnership with the ICRC for another three years. Finally, corporate sponsors responded favourably to an appeal for funds to help build the ICRC's new training centre at Ecogia (Geneva), to be inaugurated in spring 2001.

## Reporting to donors

The ICRC spared no effort throughout the year to inform donors about topics of general or more immediate interest through its representatives at all levels. Some of the steps taken are listed below.

- ICRC staff had multiple direct contacts with and networked extensively among the organization's donor community. Representatives of the Permanent Missions in Geneva were invited to a dozen meetings at ICRC headquarters for briefings on specific operations or issues (e. g. workshop on assistance) and on developments concerning the ICRC's financial situation and budgets for 2000. Regular bilateral contacts were maintained with governments and National Societies, not only in Geneva but also in the respective capitals and through donor visits to ICRC field operations.
- Although the ICRC chose to remain outside the scope of the CAP\* developed by OCHA,\* it made sure that its objectives in the field were drawn up and presented in coordination with those of United Nations (UN) agencies and non-governmental organizations working in the humanitarian sphere. Thus, the ICRC took part in the global launch of the UN Consolidated Inter-Agency Appeals for 2001 in Geneva on 29 November, presenting the donor community with a summary of its 2001 Emergency Appeals, detailed objectives and a plan of action for countries also covered by the CAP.

\* CAP: Consolidated Appeal Process

\* OCHA: United Nations Office for the Coordination of Humanitarian Affairs

- The Norwegian Ministry of Foreign Affairs hosted an informal meeting in Geneva on 25 and 26 May between senior ICRC representatives and the ICRC's donor support group. The discussions focused, among other things, on the need for a more effective way of addressing the relief-to-development gap. The donors urged the ICRC to adopt a more clearly defined position and role in connection with this issue, especially regarding the involvement of other components of the Movement in long-term assistance programmes. The donors also encouraged the ICRC to coordinate and cooperate in an active way with other humanitarian agencies, while recognizing the ICRC's mandate to protect internally displaced persons. As for the ICRC's financial situation, notably its cash-flow difficulties and the problems caused by increased earmarking and demands for separate reporting, the donors recognized the need for more predictability and flexibility in the organization's funding base. They also encouraged the ICRC to increase the transparency and accountability of its operations, notably via multi-donor evaluations and adjustments in its reporting system based on a results-oriented approach. The donors accepted the ICRC's system of standardized reporting.
- A meeting for National Societies actively involved in international humanitarian operations was co-hosted by the ICRC and the International Federation in Geneva from 25 to 28 April. The meeting, attended by delegations from 25 National Societies, focused primarily on operational cooperation within the Movement, in particular regarding the humanitarian response to the plight of internally displaced persons and women affected by armed conflict. A management topic that received special attention was the evaluation of humanitarian action in terms of the challenges faced, the ongoing learning process and the future outlook.

\* UEFA: Union of European Football Associations



- Continual efforts were made to keep donors regularly informed of the activities, thinking and concerns of the ICRC by means of a consolidated standardized written reporting system. The Headquarters and Emergency Appeals, which presented the ICRC's long- and medium-term objectives through a results-oriented approach, were issued in December 1999 and completed in February 2000. Additional appeals were launched as a result of budget extensions for Ethiopia (June) and Sierra Leone (August). Interim reporting on all ICRC field activities was provided in quarterly reports, supplemented by 39 updates that kept donors abreast of developments in rapidly evolving emergency situations and other information of interest in the humanitarian field. Also, three special reports – on assistance, unaccompanied children in Rwanda and the Great Lakes region (1994-2000), and Colombia – were produced to broaden understanding of the ICRC's approach in specific contexts or areas of activity. Finally, two reports were issued in connection with special appeals: *Special Report: Mine Action 1999* ("Mine Action 1999-2003" appeal) and *Report on the Integrated Appeal of the International Red Cross and Red Crescent Movement in response to the 1999 Balkans crisis*, issued through the ICRC/Federation Steering Group.

## FINANCE AND ADMINISTRATION

The new financial system incorporating traditional financial accounting and cost accounting, which was introduced at the beginning of 1999 worldwide, was fully operational in 2000. The quality of the financial data supplied by ICRC delegations improved substantially during the year through sustained training and the efforts of field staff. Procedures were streamlined, with administrators adopting the new accounting model and staff applying related skills and knowledge in their daily work.

As a result, the financial database used for analytical and reporting purposes became more reliable and financial reports were better integrated into the management cycle of planning, monitoring and evaluation. This enabled management to monitor spending more closely in relation to budgets and to identify costs by delegation or programme.

Software applications set up at headquarters to implement the integrated financial and human resources management system were fine-tuned and interfaces with other management systems, such as in the area of logistics, were significantly upgraded. However, the learning process must go on. Plans were made to improve the system by matching it more closely with donor reporting needs and by replacing outdated financial applications still being used in the field. A special emphasis was put on greater integration of financial and logistics management to ensure a coherent flow of data from purchasing through warehousing, distribution and financial accounting.

The Internal Audit Unit based in the Philippine capital, Manila, played an increasingly important role in 2000. This included checking field accounts and feeding the data into the central accounting system at headquarters. Certain financial analyses and accounting tasks previously carried out at headquarters were transferred to Manila during the year and the unit also provided valuable auditing, financial analysis, accounting and invoicing services for delegated projects carried out by participating National Societies.

Following the introduction of new financial tools, the Finance and Administration Division launched a comprehensive project to analyse work processes at headquarters and clarify financial management responsibilities at all levels. The finance units were reorganized to give more weight to cost accounting and internal and external financial reporting. This process will be extended to the field in a second stage.

Initial steps were taken during the year to improve risk management and financial forecasting, in particular regarding the cash-flow situation in Geneva. The aim was to ensure more effective financial management as a means of coping with the steady growth in ICRC operations and expenditure noted over the previous two years.

The Division's Buildings Unit was closely involved in restoring the premises of the new Ecogia training centre in Versoix and in setting up a new logistics centre in Vernier, both near Geneva.



## The financial year 2000

The financial year 2000 once again saw an increase in the humanitarian needs addressed by the ICRC. Those needs arose in situations that were geographically more widely distributed and attracted less media attention than in 1999, when the Balkans conflict accounted for a substantial percentage of resources. In 2000 there was a 9.8% rise in expenditure under the field budget (Sfr 783.2 million in 2000 as against Sfr 713.1 million in 1999). In terms of funding, despite the efforts made to raise the necessary funds and a broadly positive response from the principal donors, the net result for the field budget plunged from a surplus of Sfr 7.6 million at the start of the year to a Sfr 29.1 million deficit by year's end. That shift, together with a significant worsening of the cash-flow situation, necessitated both constant monitoring of financial risks and ad hoc decisions on corrective action, which sometimes affected the progress of certain field operations.

The initial completed field budget, which comprised the initial emergency appeals plus the budgets of the East Timor, Jakarta and Kuala Lumpur delegations, was Sfr 874.3 million. During the course of the year seven budget extensions were added, bringing the final field budget to Sfr 944.3 million. At headquarters, an extension of Sfr 190,000 was required to cover the costs of the "Women and War" project.

Expenditure rose in all regions of the world, falling only in the Balkans. The decrease in headquarters expenditure was due entirely to the introduction in 1999 of new accounting principles requiring the creation of a large provision for accounts receivable.

Table 2 gives a consolidated overview of income and expenditure under the two budgets. Tables 5 and 6 contain additional detail for headquarters and field, in the format that appears in the Appeals, including the overheads in Table 6.

The most significant points to emerge from the balance sheet (Table 1) are the following: the considerable deterioration in the cash position (Sfr 44.4 million at 31 December 2000 as against Sfr 85.7 million at 31 December 1999), despite a decrease in bank debts (Sfr 9.3 million at the end of 2000 as against Sfr 15.5 million at the end of 1999); an increase in the value of securities, due largely to a change in the way they are valued, which at the end of 2000 reflected their market value (Sfr 40.9 as against Sfr 29.8 at 31 December 1999); and the inclusion under "Reserves" of deficits and surpluses carried forward.

A number of changes have been made in the way the accounts are presented (Tables 1 to 4) and in our accounting principles. These changes stem from the international accounting standards with which the financial statement for the year 2001 will have to comply. The main differences relate to the way in which securities are valued, the way in which long-term commitments are shown, and the presentation of operational surpluses/deficits under "Reserves".

The table below sets out the key budget and expenditure figures for 2000.

Appeal	Initial budget (completed)	Final budget	Expenditure 2000	Expenditure 1999
<b>Emergency appeals</b>				
Africa	347,920	386,962	323,505	263,838
Asia and the Pacific	130,937	130,937	128,989	115,142
Latin America and the Caribbean	52,597	52,597	50,312	48,134
Europe and North America	217,207	251,476	228,897	244,015
Middle East and North Africa	59,468	61,627	51,470	41,975
Contingency	66,213	60,729		
<b>Total</b>	<b>874,342</b>	<b>944,328</b>	<b>783,173</b>	<b>713,104</b>
<b>Headquarters appeal</b>				
	144,461	144,651	144,500	149,322



# FINANCIAL TABLES

## EXPENDITURE ACCORDING TO TYPE OF ACTIVITY IN 2000

including contributions in kind and services (in millions of Swiss francs)

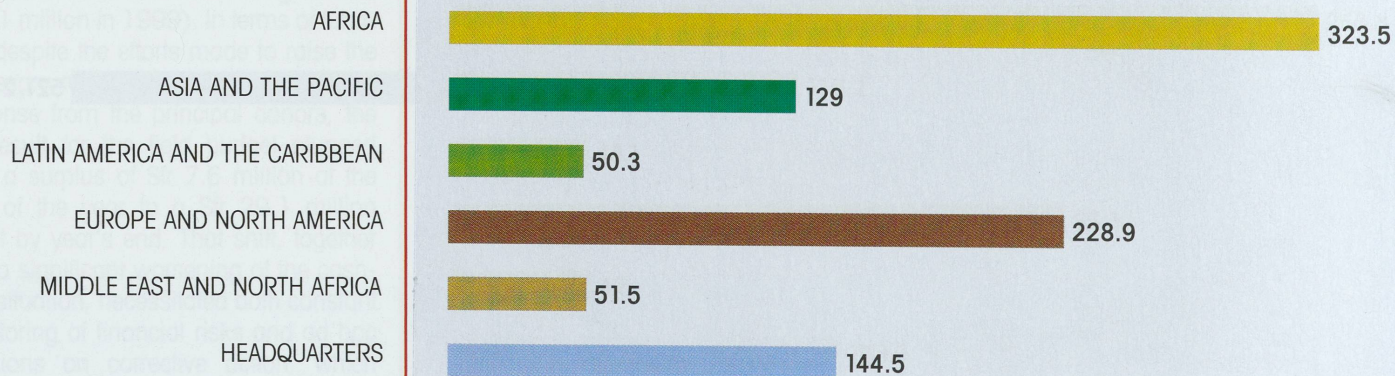




# FINANCIAL TABLES

## EXPENDITURE BY REGION IN 2000

including contributions in kind and services (in millions of Swiss francs)



**TOTAL: Sfr 927.7 MILLION**



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# 1. BALANCE SHEET AS AT DECEMBER 31, 2000

(in Swiss francs '000)

ASSETS	Notes	2000	1999
<b>Current Assets</b>			
Cash and cash equivalents	4.3.1	44,431	85,661
Securities	4.3.2	40,915	29,847
Accounts receivable	4.3.3	131,266	148,682
Inventories	4.3.4	20,488	14,867
Prepaid expenses		5,379	5,373
		<b>242,479</b>	<b>284,430</b>
Property, equipment, software	4.3.5	80,894	87,407
<b>Total assets</b>		<b>323,373</b>	<b>371,837</b>
<b>Trust funds with banks</b>		<b>88</b>	<b>87</b>
<b>LIABILITIES AND RESERVES</b>			
<b>Current liabilities</b>			
Bank debts		9,340	15,508
Accounts payable	4.3.6	85,584	102,939
Accrued expenses and deferred income	4.3.7	19,030	16,845
		<b>113,954</b>	<b>135,292</b>
<b>Non-current liabilities</b>	4.3.8	<b>16,019</b>	<b>10,122</b>
<b>Total liabilities</b>		<b>129,973</b>	<b>145,414</b>
<b>Reserves</b>			
Funding of current operations	4.3.9		
Operations with temporary deficit financing		-34,219	-18,701
Donors restricted contributions		5,134	26,307
		<b>-29,085</b>	<b>7,606</b>
Restricted through designation by Assembly	4.3.10		
Future operations reserve		94,000	94,000
Operational risks reserve		10,323	10,323
Assets reserve		84,645	82,871
Financial risks reserve		12,942	9,881
Human resources reserve		5,135	5,757
Specific projects reserve		1,040	1,585
		<b>208,085</b>	<b>204,417</b>
Unrestricted			
General reserve		12,500	12,500
Retained surplus at beginning of year		1,900	1,797
Excess of income over expenses		0.00	103.00
		<b>14,400</b>	<b>14,400</b>
<b>Total reserves</b>		<b>193,400</b>	<b>226,423</b>
<b>Total liabilities and reserves</b>		<b>323,373</b>	<b>371,837</b>
<b>Trust funds – creditors</b>		<b>88</b>	<b>87</b>
<b>Guarantees for third parties</b>		<b>6</b>	<b>6</b>



## 2. STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED DECEMBER 31, 2000

(in Swiss francs '000)

	Notes	2000	1999
<b>Contributions</b>		<b>836,339</b>	<b>835,979</b>
<b>Operational expenditure</b>			
Staff-related costs	4.3.12	-318,901	-280,574
Mission costs		-30,867	-26,144
Premises and equipment		-57,558	-58,824
Transport		-91,137	-81,776
Assistance to victims		-242,042	-240,269
Financial assistance to National Societies and third parties		-44,609	-39,576
General supplies and services		-77,549	-69,073
Depreciation and amortization		-20,189	-18,482
Change of provision for doubtful accounts	4.3.3	-750.00	-9,260
<b>Total</b>	<b>4.3.11</b>	<b>-883,602</b>	<b>-823,978</b>
<b>Net result for operational activities</b>		<b>-47,263</b>	<b>12,001</b>
<b>Other income</b>			
Contributed assets		660.00	2,716
Financial income and re-invoiced costs		10,833	7,548
Exchange gains		5,151	8,008
Prior period income		2,561	482.00
Other		11,442	2,788
<b>Total</b>		<b>30,647</b>	<b>21,542</b>
<b>Other expenditure</b>			
Exchange loss		-8,930	-4,684
Prior period expenditure		-1,391	-153.00
Other		-5,589	-2,221
<b>Total</b>		<b>-15,910</b>	<b>-7,058</b>
<b>Net result of non-operational activities</b>		<b>14,737</b>	<b>14,484</b>
<b>Deficit/Surplus</b>		<b>-32,526</b>	<b>26,485</b>
Use of restricted reserves designated by Assembly	4.3.10	11,520	1,618
Allocation to restricted reserves designated by Assembly	4.3.10	-15,188	-18,389
Increase/decrease (-) of operations with temporary deficit financing	4.3.9	15,518	-13,386
Decrease/increase (-) of donors restricted contributions for specific operations	4.3.9	21,173	3,772
Adjustments of operations with temporary deficit financing / donors restricted contributions		-497	3
<b>Total</b>		<b>32,526</b>	<b>-26,382</b>
<b>Excess for income over expenses</b>		<b>0</b>	<b>103</b>



### 3. CASH FLOW STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2000

(in Swiss francs '000)

	Notes	2000	1999
<b>Cash flows from operating activities</b>			
Excess of income over expenses		0	103
Depreciation and amortization		20,189	18,482
Change of provision for doubtful accounts	4.3.3	750.00	9,260
Gains on disposal of fixed assets, net		-1,034	-974.00
Contributed assets		-660.00	-2,716
Allocation/use of restricted reserves through designation by Assembly	4.3.10	-2,744	16,771
<i>Surplus before changing in working capital</i>		<i>16,501</i>	<i>40,926</i>
Increase (-)/decrease of current assets		6,503	-89,397
Increase/decrease (-) of short term liabilities		-15,170	33,119
Increase (-)/decrease of operations with temporary deficit financing	4.3.9	-15,518	-15,163
Increase/decrease (-) of donors restricted contributions for specific operations	4.3.9	-21,173	-3,772
		<b>-28,857</b>	<b>-34,287</b>
<b>Cash flows from investing activities</b>			
Investments in fixed assets	4.3.5	-16,114	-33,795
Proceeds on disposals of fixed assets	4.3.5	4,023	7,205
Adjustments		-11	0
Proceeds on disposal of financial assets		0	31,359
		<b>-12,102</b>	<b>4,769</b>
<b>Cash flows from financing activities</b>			
Reimbursement of long-term liabilities		-200	-200
Increase of long-term loan for new training center		6,097	2,022
		<b>5,897</b>	<b>1,822</b>
<b>Net variation of cash and bank deposits</b>		<b>-35,062</b>	<b>-27,696</b>
<b>Cash and cash equivalents, net at beginning of year</b>		<b>70,153</b>	<b>97,849</b>
<b>Cash and cash equivalents, net at end of year</b>		<b>35,091</b>	<b>70,153</b>



# 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

## 4.1 Activities

The International Committee of the Red Cross, founded in Geneva in 1863 and formally recognized in the Geneva Conventions and by the International Conferences of the Red Cross and Red Crescent, is an independent humanitarian organization having a status of its own.

The ICRC's principal tasks consist of:

- in connection with internal strife, international and non-international armed conflict, and their aftermath:
  - activities for persons deprived of their freedom;
  - protection and relief (in the form of medical supplies, drinking water, food and shelter) for the civilian population;
  - restoration of family links;
- at all times:
  - development of and respect for international humanitarian law;
  - promotion and dissemination of humanitarian law and of the principles of the International Red Cross and Red Crescent Movement;
  - humanitarian diplomacy.

These financial statements include activities of the Geneva headquarters, and all ICRC delegations.

## 4.2 Significant accounting policies

### 4.2.1 Basis of presentation

The financial statements are presented in accordance with Swiss law and the statutes of ICRC.

The financial statements of ICRC do not comply with the International Accounting Standards (IAS). However, a great number of IAS standards have been complied with. Significant standards not applied yet are the standards concerning employee benefits (pension plan) and certain specific disclosures.

### 4.2.2 Changes of accounting policies

As of 1 January 2000, securities are carried at fair value. The unrealised gain on securities at 31 December 2000 amounted to Sfr 6,840 and has been transferred to the financial risk reserve.

Another change in 2000 has been the reclassifying of the operations with temporary deficit financing and the donors restricted contributions. Both positions are now classified under reserves as Funding of current operations.

### 4.2.3 Cash and cash equivalents

ICRC considers cash on hand, amounts due from banks and short-term time deposits with banks to be cash or cash equivalents.

### 4.2.4 Securities

As of 1 January 2000, securities are presented at their fair value.

### 4.2.5 Accounts receivable

The recognition of the main positions of the receivable is as follows:

- Pledges at the moment of a written confirmation
- Commercial and National Societies in the moment when the service or basic expenditure is fulfilled or the ownership is transferred

A provision on the outstanding amounts has been created to cover the estimated risks.



# 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

## 4.2.6 Inventories

Inventories held at headquarters and the principal regional distribution center in Nairobi are considered as uncommitted stocks and are recorded at cost. Expenditure is recognized at the moment of the delivery or consumption of these stocks. Inventories held at other locations are considered as committed and are included in expenditure.

## 4.2.7 Property, equipment, software

Assets are capitalized when they are used exclusively for the ICRC and when the following limits are reached for individual asset amounts:

- |                          |             |
|--------------------------|-------------|
| • Real estate            | all         |
| • Equipment and vehicles | Sfr 10,000  |
| • Software               | Sfr 500,000 |

Applicable straight-line depreciation periods:

	in Switzerland	other countries
Real estate	50 years	10 years
Fixed installations	10 years	10 years
Equipment and vehicles	5 years	5 years
Hardware	3 years	3 years
Software	5 years	5 years

## 4.2.8 Funding of current operations

*Operations with temporary deficit financing*

This position relates to expenditure in the field which have not been financed by contributions received or pledged at 31 December 2000.

*Donors restricted contributions*

Some contributions received by the ICRC are earmarked for specific usage. At the end of the financial year, any such funds which have not yet been spent are recorded under this heading. In case that the funds cannot be used, the ICRC either obtains agreement for a reallocation of those funds for a different usage or reimburses them to the donor.

## 4.2.9 Restricted reserves designated by Assembly

*Future operations reserve*

This position contains the reserve for operational funding. The ideal amount of this reserve is estimated at two and a half months of cash expenditure over the last five years.

*Operational risks reserve*

This concerns reserves relating to insurance of equipment and to commercial disputes.

*Assets reserve*

The ICRC sets aside funds for capital expenditure on real estate and equipment, in order to be able to make investments essential for its operations regardless of short-term financial fluctuations.

*Financial risk reserve*

This covers the risks of exchange rate and price fluctuations in securities.

*Human resources reserves*

This covers staff commitments of the ICRC's liabilities under the Collective Staff Agreement.



## 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

### *Specific projects reserves*

Allocations for specific projects to be undertaken are made in anticipation of the events taking place; such as the International Conference of the Red Cross and Red Crescent, and studies concerning the red cross emblem.

#### 4.2.10 Recognition of contributions

Pledges are recognized on receipt of a written document from all the donors.

Contributions that are based on contracts for specific projects (e. g. European Union, projects delegated to National Red Cross and Red Crescent Societies) are recognized in the moment when the expenditure is incurred.

The following contributions are recognized upon receipt of the cash collection:

- Private sources, associations and companies
- Legacies
- Gifts

Contributions in kind (goods) and in services (in the form of means of transport or rent) are recognized on receipt of the goods or service. For each contribution received in kind or in services, an equal amount is entered under both income and expenditure.

Contributions in kind for fixed assets are recorded under other income with an offsetting amount in fixed assets. ICRC considers those contributions not together with the other kind contributions, as no equal expenditure are recorded in the accounts. Depreciation of such assets is in operational expenditure in the same manner as for purchased fixed assets.

The value of contributions in kind is determined by the donor's estimation of the value of the goods, allowing for the cost of transport to the final destination. The market value may not be exceeded.

The value of service contributions in form of staff is estimated by determining the real cost that would have been incurred had the contribution not been made. In the case of staff seconded to the ICRC, the estimated value consists of the salary plus the social security and insurance contributions paid by the ICRC for the position concerned. From this value, all personnel costs paid by the ICRC directly to the concerned persons or its employer have been deducted to give the value of service recorded.

#### 4.2.11 Translation of foreign currencies

Monetary assets and liabilities are translated into Swiss francs at the rate applicable at the year-end. Income and expenditure statement items are converted at monthly exchange rates and any differences included under other income and expenditure. The net result of the translation has been attributed to the financial risks reserve.

The principal rates of exchange are shown below:

	Closing rate of exchange		Average rate of exchange	
	2000	1999	2000	1999
USD	1.6200	1.5870	1.6854	1.4968
DEM	0.7772	0.8199	0.7977	0.8187
GBP	2.3900	2.5600	2.5500	2.4150
FRF	0.2317	0.2445	0.2379	0.2441
EUR	1.5200	1.6035	1.5601	1.6012



# 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

## 4.3 Additional details relating to the financial statements

This section provides a breakdown of the main items on the balance sheet. All figures are in Swiss francs '000 (Sfr) and represent a consolidation of the headquarters and field financial data.

	2000	1999
<b>4.3.1 Cash and cash equivalents</b>		
Cash and bank accounts	22,596	44,900
Time deposits	21,835	40,761
	<b>44,431</b>	<b>85,661</b>
<b>4.3.2 Securities</b>		
Securities	33,519	25,978
Other financial assets	7,396	3,869
	<b>40,915</b>	<b>29,847</b>
<i>Market value of securities</i>	<i>40,915</i>	<i>36,039</i>
<b>4.3.3 Accounts receivable</b>		
Pledges	127,920	133,332
Commercial	980	5,535
Governments	12	33
National Red Cross and Red Crescent Societies, organizations, foundations and funds	5,112	11,941
Withholding taxes	559	134
Guarantee deposits	948	841
Social security and insurance contributions	2,241	1,715
Suppliers' advance payments	285	1,416
Advance payments to employees	3,419	3,195
Provision for doubtful accounts	-10,210	-9,460
	<b>131,266</b>	<b>148,682</b>
<b>4.3.4 Inventories</b>		
Inventories	20,488	16,867
Provision for depreciation	0	-2,000
	<b>20,488</b>	<b>14,867</b>
Breakdown by category of goods:		
- Relief	3,356	4,641
- Medical and orthopedic	6,177	4,875
- Water and sanitation	3,303	3,495
- Other	7,652	3,856
	<b>20,488</b>	<b>16,867</b>



## 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

### 4.3.5 Property, equipment, software

Historical acquisition costs	Land and buildings	Equipment and vehicles	Software	Work in progress	Total
Balance at December 31, 1999	43,946	109,031	12,640	15,662	181,279
Restatement		-2,766			-2,766
Additions		9,880		6,894	16,774
Disposals		-6,928	-6,931		-13,859
Adjustments/Transfers		727	14,371	-15,087	11
Balance at December 31, 2000	43,946	109,944	20,080	7,469	181,439
<b>Accumulated depreciation and value adjustments</b>					
Balance at December 31, 1999	-12,129	-76,979	-4,764	0	-93,872
Restatement		2,338			2,338
Charge for the year	-1,325	-13,308	-5,248		-19,881
Disposals		5,678	5,192		10,870
Balance at December 31, 2000	-13,454	-82,271	-4,820	0	-100,545
<b>Net book value as at December 31, 2000</b>	<b>30,492</b>	<b>27,673</b>	<b>15,260</b>	<b>7,469</b>	<b>80,894</b>
<b>Net book value as at December 31, 1999 (after restatement)</b>	<b>31,817</b>	<b>32,052</b>	<b>7,876</b>	<b>15,662</b>	<b>87,407</b>

### 4.3.6 Accounts payable

	2000	1999
Governments	11,504	10,745
National Red Cross and Red Crescent Societies, organizations, foundations and funds	373	1,260
Suppliers	16,828	29,831
Salaries in favour of employees	2,637	0
Social security and insurance contributions	32,873	38,014
Staff vacation accrual	20,827	21,686
Sundry items	542	1,403
	<b>85,584</b>	<b>102,939</b>

### 4.3.7 Accrued expenses and deferred income

Accrued expenses	17,677	16,827
Prepaid contributions	1,353	18
	<b>19,030</b>	<b>16,845</b>

### 4.3.8 Non-current liabilities

	16,019	10,122
The non-current liabilities show the following maturities:		
– within 12 months	392	200
– within 1 to 5 years	1,568	800
– over 5 years	14,059	9,122

One loan of Sfr 7,900 relates to one building at the headquarters in Geneva. Interest amounted to Sfr 413 in 2000 (Sfr 425 in 1999).

The other loan is interest free and has been granted for the new training center in Geneva.



# 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

## 4.3.9 Funding of current operations

### a. Operations with temporary deficit financing

	2000	1999
Non-earmarked balances (country level)	33,950	17,529
Earmarked balances (country level)	269	1,172
	<b>34,219</b>	<b>18,701</b>

Operations are considered as a deficit financing as soon as the contributions do not cover the expenditure. As long as the contributions are remitted for a specific operation at the country level, they are defined as non-earmarked. Below this level, they are considered as earmarked.

### b. Donors restricted contributions

Non-earmarked balances (country level)	808	20,720
Earmarked balances (country level)	4,326	5,587
	<b>5,134</b>	<b>26,307</b>

Contributions are defined as non-earmarked as long as they are remitted for a specific operation at the country level. Below this level, they are considered as earmarked.

Donors restricted contributions that could not cover specific expenditure are carried forward to the following year. In case that ICRC meets an over financing for a specific operation, another operation can be suggested to the donor. In case of over financing, the donor may also ask for a reimbursement of the donation. In 2000, contributions of Sfr 347 have been reimbursed (Sfr 405 in 1999).

## 4.3.10 Restricted reserves through designation by Assembly

	Future operations reserve	Operational risk reserve	Assets reserve	Financial risk reserve	Human resources reserve	Specific projects reserve	Total
Balance as at December 31, 1999	94,000	10,323	82,871	9,881	5,757	1,585	204,417
Change in accounting policies (see 4.2.2)				6,840			6,840
Use/release during 2000			-428	-8,930	-1,617	-545	-11,520
Allocations 2000			2,202	5,151	995		8,348
Balance as at December 31, 2000	<b>94,000</b>	<b>10,323</b>	<b>84,645</b>	<b>12,942</b>	<b>5,135</b>	<b>1,040</b>	<b>208,085</b>

The future operations reserve is for insufficient operational funding, estimated at a level of the average of two and a half months of cash expenditure over the last five years. The theoretical level should be Sfr 136,553.

## 4.3.11 Operational expenditure by cash/kind/services

	Cash	Kind	Service	Total
Staff-related costs	293,529		25,372	318,901
Mission costs	30,867			30,867
Premises and equipment	57,441		117	57,558
Transport	91,137			91,137
Assistance to victims	185,846	56,196		242,042
Financial assistance to National Societies and third parties	44,609			44,609
General supplies and services	77,549			77,549
Depreciation	20,189			20,189
Change of provision for doubtful accounts	750			750
<b>Total</b>	<b>801,917</b>	<b>56,196</b>	<b>25,489</b>	<b>883,602</b>



## 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

### 4.3.12 Staff-related costs

	2000	1999
Wages and salaries	232,335	206,576
Social insurance and social benefits	61,194	53,458
Service	25,372	20,540
	<b>318,901</b>	<b>280,574</b>

#### a. Personnel pension plans

In accordance with Swiss law, pension contributions for staff working at headquarters or in the field and hired in Geneva are paid into an independent trust. The following figures offer an overview of the defined-contribution pension plans based on an actuarial discount rate of 4 % as of January 1, 2000:

Present value of pension commitments	-448,600
Market value of plan assets	467,300
Surplus of the plan	<b>18,700</b>

Within the various countries in which ICRC operates outside of Switzerland, most employees are citizens of the host country. These employees are generally submitted to the local social insurance.

#### b. Early retirement employees' benefit

ICRC has a plan to give to its staff working at headquarters or in the field and hired in Geneva to have a pre-retirement at 57 instead of 62. This plan is revocable at any time. The consequent future financial obligations are borne by ICRC and are included under accounts payable in the amount of Sfr 8,386.

#### c. Severance pay to employees hired locally outside of Switzerland

ICRC works in a field of activities, where sometimes delegations are closed in a very short delay. For this reason, a plan of severance pay is established that consists under certain given circumstances to pay a final amount to the employees before they leave. This plan amounted to Sfr 15,247 at 31 December 2000 and is included under accounts payable.

#### d. Expenditure for training – *Fondation Avenir*

*Fondation Avenir*, established at the ICRC's initiative, facilitates training or career moves for staff working at the headquarters or in the field and hired in Geneva under an open-ended contract. In 2000, the contribution to that foundation has been Sfr 6,725 and an amount of Sfr 4,091 for training purposes and professional integration outside of ICRC has been paid out. In addition, the ICRC has recorded direct expenditure for professional training of its staff of Sfr 2,342.

Personnel employed locally by the delegations receive social benefits in accordance with the legislation of the countries concerned.

### 4.3.13 Leased assets

Leased assets having a rental character are defined as operating leases and are charged to the income and expenditure statement account throughout the lease period as they arise. The rental expenses are as follows:

	2000	1999
Premises and equipment	28,584	25,284
Transport	71,596	65,234
<b>Total</b>	<b>100,180</b>	<b>90,518</b>

Lease commitments have the following maturities:

– within 12 months	7,558
– within 1 to 5 years	3,651
– over 5 years	1,528
<b>Total</b>	<b>12,737</b>

Lease income have the following maturities:

– within 12 months	604
– within 1 to 5 years	33
– over 5 years	0
<b>Total</b>	<b>637</b>



# 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2000

## 4.4 Additional notes

### 4.4.1 Taxes

The ICRC is exempt from taxes in Switzerland and most countries in which its delegations are based.

### 4.4.2 Financial instruments

ICRC uses forward foreign exchange contracts to hedge against existing currency exposure for pledged contributions on the major positions. At the year-end, the following positions are open:

Forward foreign exchange contracts		
– purchase of foreign currencies	23,280	0
– sale of foreign currencies	–23,239	0

### 4.4.3 Overhead expenditure

As a contribution to the costs of headquarters' support for operations in the field, an additional 6.5% is added to the budget of each operation for cash and service movements. This support is for services essential to an operation's success such as human resources, finance, logistics, information technology and other support.

The overhead expenditure results in the following breakdown for the last two years:

	Head- quarters	Field	Total
<i>Year 2000</i>			
Operational expenditure	144,500	739,102	883,602
Allocation to headquarters budget	0.00	44,071	44,071
<b>Total expenditure</b>	<b>144,500</b>	<b>783,173</b>	<b>927,673</b>
<i>Year 1999</i>			
Operational expenditure	149,322	674,656	823,978
Allocation to headquarters budget	0.00	38,448	38,448
<b>Total expenditure</b>	<b>149,322</b>	<b>713,104</b>	<b>862,426</b>

The overhead income results are as follows:

<i>Year 2000</i>			
Contributions	115,308	721,031	836,339
Allocation from field budget	44,071	0	44,071
<b>Total income</b>	<b>159,379</b>	<b>721,031</b>	<b>880,410</b>
<i>Year 1999</i>			
Contributions	117,167	718,812	835,979
Allocation from field budget	38,448	0	38,448
<b>Total income</b>	<b>155,615</b>	<b>718,812</b>	<b>874,427</b>



# AUDITORS' LETTER



## Assurance

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Report of the external Auditors to the Assembly of the Members of

### The International Committee of the Red Cross

As external auditors of your association, we have examined the accounting records and the financial statements (balance sheet, statement of income and expenditures, cash flow statement and notes) of The International Committee of the Red Cross for the year ended December 31, 2000.

These financial statements are the responsibility of the Committee. Our responsibility is to express an opinion on these financial statements based on our audit. We confirm that we meet the legal requirements concerning professional qualification and independence.

Our audit was conducted in accordance with auditing standards promulgated by the Swiss profession, which require that an audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. We have examined on a test basis evidence supporting the amounts and disclosures in the financial statements. We have also assessed the accounting principles used, significant estimates made and the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the accounting records and financial statements comply with Swiss law and the articles of incorporation.

We recommend that the financial statements submitted to you be approved.

KPMG Fides Peat

David J W Colledge  
Chartered Accountant

Stéphane Gard  
Swiss Certified Accountant

Geneva, May 3, 2001

#### Enclosure:

- Financial statements (balance sheet, statement of income and expenditures, cash flow statement and notes)



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of Certified Accountants and Tax Consultants



## APPEAL AND EXPENDITURES

(in Swiss francs '000)

	Assembly, Presidency & Management Control		Directorate		Operations		Africa		Asia & Appeal
	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures	
<b>PROTECTION</b>									
Protection (general)		—		38	1,653	3,443	7,007	280	3,039
Respect for civilians		—		—	161	139	96	195	96
Respect for detainees		—		—	146	664	299	1,396	153
Restoring family links		4		3	283	306	98	897	99
Missing persons		—		—	100	40	98	3	98
<b>ASSISTANCE</b>									
Assistance (general)	17	—	473	841	339	1,384	7,838	439	2,996
Economic security		—		2	82	742	554	4,233	249
Water and habitat		—		—	30	289	633	1,636	183
Health services		—	313	416	387	1,147	1,170	2,323	398
Orthotics/prosthetics		—		2	217	589	230	174	137
<b>PREVENTIVE ACTION</b>									
Preventive action (general)	506	10	105	769	134	201	241	35	
Development of IHL	269	—	185	72	216	6		53	
Implementation of IHL	153	346		58		19	444	343	194
Dissemination and information	296	254	1,182	2,635	2,336	776	3,009	1,328	1,812
Mines and other weapons		—	171	85		10		25	
<b>COOPERATION WITH NATIONAL SOCIETIES</b>		61	84	9	77	80	350	761	623
<b>GENERAL</b>	5,141	4,591	21,247	18,139	9,319	9,791	2,797	12,330	1,151
<b>TOTAL</b>	<b>6,382</b>	<b>5,266</b>	<b>23,760</b>	<b>23,069</b>	<b>15,480</b>	<b>19,626</b>	<b>24,864</b>	<b>26,451</b>	<b>11,228</b>
Allocation for risks, commitments and investments									
Change of provision for doubtful accounts									
<b>TOTAL</b>	<b>6,382</b>	<b>5,266</b>	<b>23,760</b>	<b>23,069</b>	<b>15,480</b>	<b>19,626</b>	<b>24,864</b>	<b>26,451</b>	<b>11,228</b>
In the above table, the cost of the support units in Geneva for both field and headquarters is included as follows:									
Information Systems									
Logistics									
Human Resources									
Finance and Administration									
External Resources									
<b>TOTAL</b>									



# FINANCIAL STRUCTURE IN 2000

the Pacific Expenditures	Latin America & the Caribbean		Europe & North America		Middle East & North Africa		Law, Policy and Cooperation within the Movement		Communication		Total	
	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures	Appeal	Expenditures
336	2,872	61	3,496	397	3,770	276	—	37		8	21,837	4,876
196	96	553	157	23	96	338		—		1	702	1,445
631	153	364	165	319	177	1,060		4		—	1,093	4,438
269	99	136	159	326	99	628	458	381		—	1,295	2,950
36	99	3	99	140	99	51		—		—	593	273
301	551	86	2,989	379	1,929	211		—		—	17,132	3,641
1,191	71	888	249	3,868	71	92		—		—	1,276	11,016
556	50	70	256	687	156	444		—		—	1,308	3,682
1,158	87	469	299	1,050	125	416		—		17	2,779	6,996
357	34	7	23	248	92	85		—		—	733	1,462
27		12	275	87		35	3,668	2,635	1,769	712	6,698	4,523
5		1		53		8	2,551	2,251		17	3,221	2,466
376	178	334	441	673	204	266	3,277	3,890		1,803	4,891	8,108
522	2,224	618	1,780	1,318	446	600	1,384	1,663	15,230	12,980	29,699	22,694
61		3		195		27	1,686	852	2	90	1,859	1,348
514	130	360	280	595	190	498	1,505	1,903	124	1	3,363	4,782
4,638	685	955	2,229	5,195	810	1,600	1,465	1,641	1,138	170	45,982	59,050
<b>11,174</b>	<b>7,329</b>	<b>4,920</b>	<b>12,897</b>	<b>15,553</b>	<b>8,264</b>	<b>6,635</b>	<b>15,994</b>	<b>15,257</b>	<b>18,263</b>	<b>15,799</b>	<b>144,461</b>	<b>143,750</b>
<b>11,174</b>	<b>7,329</b>	<b>4,920</b>	<b>12,897</b>	<b>15,553</b>	<b>8,264</b>	<b>6,635</b>	<b>15,994</b>	<b>15,257</b>	<b>18,263</b>	<b>15,799</b>	<b>144,461</b>	<b>144,500</b>
											15,380	14,728
											8,921	12,585
											16,126	14,813
											20,857	21,240
											6,490	8,576
											<b>67,774</b>	<b>71,942</b>



## 6. FIELD EXPENDITURE

Including delegated projects  
(in Swiss francs '000)

	BUDGET			EXPENDITURE (Cash -				
	Initial completed (emergency appeal)	Amendment	Final	Protection	Assistance	Preventive Action	Cooperation with National Societies	Overheads
<b>Africa</b>								
Angola	61,934	—	61,934	2,288	42,467	1,282	160	2,312
Burundi	8,740	2,277	11,017	825	5,326	339	52	437
Democratic Republic of the Congo	55,052	—	55,052	7,058	26,498	1,165	2,077	2,349
The Republic of the Congo	18,831	—	18,831	512	8,048	522	73	580
Eritrea & Ethiopia International Conflict	24,970	28,224	53,194	7,205	39,960	1,295	1,932	2,865
Liberia	1,729	—	1,729	190	745	458	173	96
Rwanda	43,263	—	43,263	13,263	17,101	1,869	232	2,369
Sierra Leone	14,450	8,541	22,991	724	16,310	492	795	1,134
Somalia	33,806	—	33,806	581	23,546	487	1,330	1,476
Sudan	41,480	—	41,480	1,551	27,550	874	1,989	2,111
Uganda	16,458	—	16,458	1,392	8,242	650	505	767
Abidjan Regional Delegation	4,349	—	4,349	1,106	875	1,420	805	330
Dakar Regional Delegation	2,767	—	2,767	310	275	717	447	129
Harare Regional Delegation	2,887	—	2,887	694	477	808	741	187
Lagos Regional Delegation	2,420	—	2,420	98	795	925	550	142
Nairobi Regional Delegation	9,530	—	9,530	1,292	4,996	1,913	2,395	655
Pretoria Regional Delegation	2,765	—	2,765	241	55	727	670	161
Yaoundé Regional Delegation	2,489	—	2,489	683	369	493	543	144
<b>Total Africa</b>	<b>347,920</b>	<b>39,042</b>	<b>386,962</b>	<b>40,013</b>	<b>223,635</b>	<b>16,436</b>	<b>15,469</b>	<b>18,244</b>
<b>Asia and the Pacific</b>								
Afghanistan	48,987	—	48,987	2,484	37,058	1,994	2,402	2,581
East Timor	16,946	—	16,946	1,666	13,600	159	102	915
Myanmar	6,515	—	6,515	2,794	1,874	323	14	327
Pakistan	2,662	—	2,662	300	776	558	472	477
Sri Lanka	15,700	—	15,700	6,826	7,279	1,169	712	1,076
Tajikistan	4,335	—	4,335	17	1,665	1,097	340	250
Bangkok Regional Delegation	7,476	—	7,476	1,906	1,619	1,717	910	455
Jakarta Regional Delegation	11,756	—	11,756	1,272	4,014	1,401	975	636
Manila Regional Delegation	3,302	—	3,302	1,231	1,859	1,107	518	399
New Dehli Regional Delegation	9,946	—	9,946	4,916	816	1,417	871	569
Tashkent Regional Delegation	3,312	—	3,312	116	17	1,931	598	161
<b>Total Asia and the Pacific</b>	<b>130,937</b>	<b>—</b>	<b>130,937</b>	<b>23,528</b>	<b>70,577</b>	<b>12,873</b>	<b>7,914</b>	<b>7,846</b>
<b>Latin America and the Caribbean</b>								
Colombia	25,466	—	25,466	6,850	12,130	2,636	1,986	1,624
Mexico	7,500	—	7,500	645	3,056	573	681	329
Peru	6,786	—	6,786	2,771	1,797	702	271	371
Brasilia Regional Delegation	3,761	—	3,761	6	—	2,125	587	165
Buenos Aires Regional Delegation	1,927	—	1,927	111	14	1,098	260	167
Guatemala City Regional Delegation	7,157	—	7,157	75	1,227	2,563	1,897	393
<b>Total Latin America and the Caribbean</b>	<b>52,597</b>	<b>—</b>	<b>52,597</b>	<b>10,458</b>	<b>18,224</b>	<b>9,697</b>	<b>5,682</b>	<b>3,049</b>



# AND INCOME IN 2000

Kind - Services)			INCOME (Cash - Kind - Services)				REPORTS OF OPERATIONS				
	General	Total expenditure	Cash	Kind	Service	Total Income	Surplus financing 99 brought forward	Deficit financing 99 brought forward	Corrections and transfers	Surplus financing 2000	Deficit financing 2000
	1,604	50,113	34,141	13,178	708	48,027	203	—	(396)		(2,279)
	348	7,327	6,206	—	187	6,393	—	—			(934)
	1,038	40,185	39,988	120	330	40,438	—	(2,369)	(80)	1,499	(3,695)
	173	9,908	9,891	101	37	10,029	—	(1,309)	807		(381)
	735	53,992	48,564	4,429	871	53,864	—	(1,999)	57		(2,070)
	73	1,735	1,503	90	—	1,593	128	—	14		
	535	35,369	31,361	151	362	31,874	—	(363)	2		(3,856)
	585	20,040	18,414	1,100	518	20,032	—	—	8		
	151	27,571	25,494	59	170	25,723	—	(992)	30		(2,810)
	1,331	35,406	30,080	334	3,687	34,101	—	(2,608)	98		(3,815)
	684	12,240	10,795	185	311	11,291	—	(709)	2		(1,656)
	451	4,987	4,835	75	99	5,009	—	—	(22)		
	318	2,196	2,186	—	10	2,196	—	—			
	304	3,211	2,711	—	46	2,757	941	—		487	
	31	2,541	2,447	90	4	2,541	—	—			
	567	11,818	11,368	117	330	11,815	—	—	3		
	615	2,469	2,399	—	70	2,469	—	—			
	165	2,397	2,397	—	—	2,397	—	—			
	9,708	323,505	284,780	20,029	7,740	312,549	1,272	(10,349)	523	1,986	(21,496)
	1,810	48,329	38,667	313	1,442	40,422	7,271	—	258	407	(785)
	683	17,125	15,103	62	1,924	17,089			(1,605)		(1,641)
	212	5,544	5,175	—	265	5,440	—	(435)			(539)
	178	2,761	2,690	—	71	2,761	—	—			
	699	17,761	16,332	128	863	17,323	—	—			(438)
	486	3,855	3,564	21	267	3,852	—	—	3		
	659	7,266	7,098	38	130	7,266	760	—	(638)	122	
	280	8,578	6,806	—	403	7,209	—	(421)	1,790		
	605	5,719	5,688	—	199	5,887	—	—	(168)		
	365	8,954	8,780	—	173	8,953	—	—	1		
	274	3,097	3,031	—	66	3,097	—	—			
	6,251	128,989	112,934	562	5,803	119,299	8,031	(856)	(359)	529	(3,403)
	1,430	26,656	27,549	189	1,114	28,852	—	(3,416)			(1,220)
	299	5,583	3,853	—	59	3,912	—	—			(1,671)
	314	6,226	5,589	—	—	5,589	—	(446)			(1,083)
	212	3,095	3,095	—	—	3,095	—	—			
	495	2,145	1,954	49	142	2,145	—	—			
	452	6,607	5,752	—	62	5,814	127	—			(666)
	3,202	50,312	47,792	238	1,377	49,407	127	(3,862)	—	—	(4,640)



# 6. FIELD EXPENDITURE

Including delegated projects  
(in Swiss francs '000)

	BUDGET			EXPENDITURE (Cash –				
	Initial completed (emergency appeal)	Amendment	Final	Protection	Assistance	Preventive Action	Cooperation with National Societies	Overheads
<b>Europe and North America</b>								
Albania	1,690	–	1,690	679	51	519	107	83
Armenia	5,624	–	5,624	476	1,471	1,019	162	196
Azerbaijan	4,252	576	4,828	707	2,108	669	120	221
Bosnia-Herzegovina	14,754	–	14,754	2,650	5,288	2,195	2,231	774
Federal Republic of Yugoslavia	151,799	–	151,799	7,321	120,869	1,873	2,929	6,481
Former Yugoslav Republic of Macedonia	1,677	–	1,677	382	9	416	107	262
Georgia	14,154	–	14,154	1,356	9,963	1,523	148	860
Budapest Regional Delegation	6,393	–	6,393	855	23	2,517	1,006	455
Kyiv Regional Delegation	2,514	–	2,514	4	–	1,408	399	109
Moscow Regional Delegation	41,139	–	41,139	733	21,669	5,895	3,998	1,969
Washington Regional Delegation	1,287	–	1,287	15	8	213	69	124
Bad Arolsen	–	472	472	242	–	–	–	16
Brussels	2,018	–	2,018	–	–	547	142	78
New York	2,278	–	2,278	–	–	924	–	139
Paris	849	–	849	–	–	473	70	64
<b>Total Europe and North America</b>	<b>250,428</b>	<b>1,048</b>	<b>251,476</b>	<b>15,420</b>	<b>161,459</b>	<b>20,191</b>	<b>11,488</b>	<b>11,831</b>
<b>Middle East and North Africa</b>								
Egypt	1,411	–	1,411	8	–	1,054	123	129
Iran	546	–	546	267	–	52	4	17
Iraq	27,189	–	27,189	2,513	17,062	626	228	1,282
Israel, the occupied territories and the autonomous territories	14,962	–	14,962	8,164	617	1,755	2,989	875
Jordan	1,762	–	1,762	472	2	581	54	136
Lebanon	4,154	2,159	6,313	1,400	2,339	343	194	286
Syria	855	–	855	117	–	461	54	45
Yemen	1,437	–	1,437	572	350	426	2	74
Kuwait Regional Delegation	2,481	–	2,481	1,111	–	363	154	112
Tunis Regional Delegation	4,671	–	4,671	911	178	294	866	146
<b>Total Middle East and North Africa</b>	<b>59,468</b>	<b>2,159</b>	<b>61,627</b>	<b>15,535</b>	<b>20,548</b>	<b>5,955</b>	<b>4,668</b>	<b>3,102</b>
Contingency	66,213	(5,484)	60,729					
Special appeals								
<b>TOTAL FIELD</b>	<b>907,563</b>	<b>36,765</b>	<b>944,328</b>	<b>104,954</b>	<b>494,443</b>	<b>65,152</b>	<b>45,221</b>	<b>44,072</b>



# AND INCOME IN 2000

Kind – Services)			INCOME (Cash – Kind – Services)				REPORTS OF OPERATIONS				
	General	Total Expenditure	Cash	Kind	Service	Total Income	Surplus financing 99 brought forward	Deficit financing 99 brought forward	Corrections and transfers	Surplus financing 2000	Deficit financing 2000
	324	1,763	1,736	–	–	1,736	258	(231)			
	260	3,584	2,601	38	100	2,739	–	–	78		(767)
	121	3,946	3,018	–	124	3,142	–	–	67		(737)
	594	13,732	13,463	250	3	13,716	–	–	16		
	1,283	140,756	91,808	30,613	7,384	129,805	10,982	–	680	711	
	271	1,447	1,401	–	143	1,544	–	–		97	
	654	14,504	12,687	734	586	14,007	272	–	(703)		(928)
	415	5,271	4,759	–	378	5,137	1,214	–	30	1,110	
	140	2,060	2,060	–	–	2,060	–	–			
	737	35,001	30,190	3,362	259	33,811	1,124	–	66		
	1,266	1,695	1,695	–	–	1,695	–	–			
		258	258	–	–	258					
	472	1,239	1,239	–	–	1,239	–	–			
	1,611	2,674	2,686	–	–	2,686	–	–	1	13	
	360	967	912	–	55	967	–	–			
	8,508	228,897	170,513	34,997	9,032	214,542	13,850	(231)	235	1,931	(2,432)
	18	1,332	1,332	–	–	1,332	–	–			
	4	344	344	–	–	344	–	–			
	150	21,861	21,518	287	214	22,019	–	(719)	18		(543)
	576	14,976	13,657	83	100	13,840	–	(567)			(1,703)
	124	1,369	1,369	–	–	1,369	–	–			
	85	4,647	4,643	–	–	4,643	–	–	4		
	129	806	814	–	–	814	–	–	(8)		
	141	1,565	1,458	–	107	1,565					
	213	1,953	1,953	–	–	1,953	–	–			
	222	2,617	2,617	–	–	2,617	–	–			
	1,662	51,470	49,705	370	421	50,496	–	(1,286)	14	–	(2,246)
			681			681	910		(910)	681	
	29,331	783,173	666,405	56,196	24,373	746,974	24,190	(16,584)	(497)	5,127	(34,217)



# 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

## 7.0 Summary of all contributions

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
7.1 Governments	110,791,773	506,072,675	-561,777	616,302,671	17,523,755	2,613,085	636,439,511	46,376	636,485,887
7.2 European Commission	80,856	41,732,316	-378,235	41,434,937			41,434,937		41,434,937
7.3 International organizations		127,994		127,994	107,626		235,620		235,620
7.4 Supranational organizations		89,200		89,200			89,200		89,200
7.5 National Societies	6,734,798	62,378,146	-1,001,018	68,111,926	36,021,436	22,876,080	127,009,442	545,408	127,554,850
7.6 Public sources	145,000	3,235,500		3,380,500			3,380,500		3,380,500
7.7 Private sources	1,438,966	23,766,135		25,205,101	2,542,788		27,747,889	68,666	27,816,555
Transfer of Swiss government contribution	-5,000,000	5,000,000							
<b>Grand total</b>	<b>114,191,393</b>	<b>642,401,966</b>	<b>-1,941,030</b>	<b>754,652,329</b>	<b>56,195,605</b>	<b>25,489,165</b>	<b>836,337,099</b>	<b>660,450</b>	<b>836,997,549</b>



# 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

## 7.1 Governments

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
Argentina	215,613			215,613			215,613		215,613
Australia	2,313,000	7,998,268		10,311,268			10,311,268		10,311,268
Austria	683,750	958,084		1,641,834			1,641,834		1,641,834
Bahamas	17,262			17,262			17,262		17,262
Belgium	1,055,035	4,993,691		6,048,726			6,048,726		6,048,726
Belize	1,587			1,587			1,587		1,587
Bhutan	19,907			19,907			19,907		19,907
Bulgaria	25,000			25,000			25,000		25,000
Cambodia	20,202			20,202			20,202		20,202
Canada	2,358,752	18,569,053		20,927,805	195,549	1,295,338	22,418,692		22,418,692
Chile	61,040			61,040			61,040		61,040
China	490,000			490,000			490,000		490,000
Colombia	238,050			238,050			238,050		238,050
Cuba	3,287			3,287			3,287		3,287
Cyprus	80,000			80,000			80,000		80,000
Czech Republic	65,000	42,513		107,513			107,513		107,513
Denmark	2,589,600	10,192,900		12,782,500		1,121,315	13,903,815		13,903,815
Dominica	5,571			5,571			5,571		5,571
Egypt	115,960			115,960			115,960		115,960
Estonia	30,724			30,724			30,724		30,724
Fiji	6,690			6,690			6,690		6,690
Finland	650,550	5,082,055		5,732,605	662,400	134,336	6,529,341		6,529,341
France	1,600,000	6,442,839		8,042,839	75,016		8,117,855	46,376	8,164,231
Germany	1,232,622	9,175,149	-20,637	10,387,134	3,399,731		13,786,865		13,786,865
Greece	350,000			350,000			350,000		350,000
Grenada	650			650			650		650
Guyana	5,195			5,195			5,195		5,195
Holy See	8,295	8,295		16,590			16,590		16,590
Hungary	50,000	17,437		67,437			67,437		67,437
Iceland	80,000	19,964		99,964			99,964		99,964
India	19,123			19,123			19,123		19,123
Ireland	191,750	3,662,327		3,854,077			3,854,077		3,854,077
Israel	174,570			174,570			174,570		174,570
Italy	1,395,462	9,398,539		10,794,001			10,794,001		10,794,001
Jamaica	11,012			11,012			11,012		11,012
Japan	1,297,000	10,658,900		11,955,900			11,955,900		11,955,900
Jordan	107,040			107,040			107,040		107,040
Korea, Rep. of	507,120			507,120			507,120		507,120
Liechtenstein	150,000	340,000		490,000			490,000		490,000
Lithuania	2,257			2,257			2,257		2,257
Luxembourg	466,787	2,729,556		3,196,343			3,196,343		3,196,343
Macedonia	8,418			8,418			8,418		8,418
Madagascar	117			117			117		117
Malta	15,000			15,000			15,000		15,000
Mauritius	15,838			15,838			15,838		15,838
Mexico	172,620			172,620			172,620		172,620
Monaco	52,000			52,000			52,000		52,000
Mozambique	5,009			5,009			5,009		5,009
Myanmar	50,916			50,916			50,916		50,916



# 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
Namibia	1,727			1,727			1,727		1,727
Nepal	1,670			1,670			1,670		1,670
Netherlands	1,444,368	47,318,784		48,763,152			48,763,152		48,763,152
New Zealand	348,650	394,000		742,650			742,650		742,650
Norway	1,340,320	19,605,195		20,945,515			20,945,515		20,945,515
Oman	8,920			8,920			8,920		8,920
Pakistan	16,257			16,257	279,045		295,302		295,302
Panama	47,444			47,444			47,444		47,444
Philippines	101,035			101,035			101,035		101,035
Poland	140,000	86,360		226,360			226,360		226,360
Portugal	200,000			200,000			200,000		200,000
Qatar	55,545			55,545			55,545		55,545
Saint Lucia	829			829			829		829
Samoa	8,290			8,290			8,290		8,290
San Marino	40,000			40,000			40,000		40,000
Saudi Arabia	333,900			333,900			333,900		333,900
Seychelles	3,454			3,454			3,454		3,454
Singapore	42,305			42,305			42,305		42,305
Slovak Republic	35,000			35,000			35,000		35,000
South Africa	70,600	354,200		424,800			424,800		424,800
Spain	500,000	864,448		1,364,448	1,194,551		2,558,999		2,558,999
Sri Lanka	24,884			24,884			24,884		24,884
Sweden	2,264,112	37,759,215		40,023,327			40,023,327		40,023,327
Switzerland	67,441,000	32,161,761		99,602,761			99,602,761		99,602,761
Thailand	119,332			119,332			119,332		119,332
Trinidad & Tobago	1,032			1,032			1,032		1,032
Tunisia	12,732			12,732			12,732		12,732
Turkey	15,000			15,000			15,000		15,000
United Arab Emirates	82,945			82,945			82,945		82,945
United Kingdom	1,728,450	82,378,789		84,107,239			84,107,239		84,107,239
United States of America	15,160,581	194,860,353	-541,140	209,479,794	11,717,463	62,096	221,259,353		221,259,353
Uruguay	49,740			49,740			49,740		49,740
Venezuela	136,270			136,270			136,270		136,270
<b>Total from governments</b>	<b>110,791,773</b>	<b>506,072,675</b>	<b>-561,777</b>	<b>616,302,671</b>	<b>17,523,755</b>	<b>2,613,085</b>	<b>636,439,511</b>	<b>46,376</b>	<b>636,485,887</b>



## 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

### 7.2 European Commission

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
ECHO	80,856	41,732,316	-378,235	41,434,937			41,434,937		41,434,937
<b>Total from European Commission</b>	<b>80,856</b>	<b>41,732,316</b>	<b>-378,235</b>	<b>41,434,937</b>			<b>41,434,937</b>		<b>41,434,937</b>

### 7.3 International organizations

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
WFP		127,994		127,994	82,358		210,352		210,352
Various UN					25,268		25,268		25,268
<b>Total from international organizations</b>		<b>127,994</b>		<b>127,994</b>	<b>107,626</b>		<b>235,620</b>		<b>235,620</b>

### 7.4 Supranational organizations

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
AG Fund		89,200		89,200			89,200		89,200
<b>Total from supranational organizations</b>		<b>89,200</b>		<b>89,200</b>			<b>89,200</b>		<b>89,200</b>



# 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

## 7.5 National Societies

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
Albania	1,315			1,315			1,315		1,315
Andorra	1,440			1,440			1,440		1,440
Australia	178,530	267,088		445,618	6,119	2,395,444	2,847,181		2,847,181
Austria	65,545	1,915,844		1,981,389	6,158,074	481,815	8,621,278		8,621,278
Bahamas	3,024			3,024			3,024		3,024
Belgium	118,851	5,636,952	-580,165	5,175,638	2,826,438	570,335	8,572,411		8,572,411
Belize	607			607			607		607
Bolivia	809			809			809		809
Bulgaria	1,200			1,200			1,200		1,200
Cambodia	1,620			1,620			1,620		1,620
Cameroon	1,046			1,046			1,046		1,046
Canada	897,842 <sup>1</sup>	5,767,549		6,665,391	34,968	238,913	6,939,272		6,939,272
Cape Verde	1,296			1,296			1,296		1,296
Central African Republic	506			506			506		506
Chile	7,560			7,560			7,560		7,560
China	61,600			61,600			61,600		61,600
China - Hong Kong		78,440		78,440			78,440		78,440
Czech Republic	18,409			18,409	4,980		23,389		23,389
Denmark	101,900	3,169,459		3,271,359	1,536,005	256,070	5,063,434		5,063,434
Ecuador	2,700			2,700			2,700		2,700
Egypt	8,699			8,699			8,699		8,699
El Salvador	5,724			5,724			5,724		5,724
Estonia	3,338	1,069		4,407			4,407		4,407
Ethiopia	5,968			5,968			5,968		5,968
Fiji	809			809			809		809
Finland	102,060	1,553,351	-26,238	1,629,173	2,920,631	2,833,148	7,382,952		7,382,952
France	536,500	396,616		933,116	397,296	1,410,696	2,741,108		2,741,108
Georgia	829			829			829		829
Germany	1,162,820	5,075,452	-40,457	6,197,815	5,552,606	2,105,368	13,855,789	114,062	13,969,851
Greece	40,000	160,867		200,867	989,005	282,313	1,472,185		1,472,185
Honduras	2,655			2,655			2,655		2,655
Hungary	5,000	5,759		10,759			10,759		10,759
Iceland	32,975	267,263		300,238		462,533	762,771		762,771
Ireland	16,184	212,638		228,822	74,993	494,550	798,365		798,365
Italy	247,320	4,951,659		5,198,979	565,742	425,939	6,190,660		6,190,660
Japan	1,303,269	3,223,798		4,527,067	118,319	1,023,016	5,668,402		5,668,402
Jordan	809			809			809		809
Korea, Rep. of	184,801			184,801			184,801		184,801
Kuwait		248,700		248,700			248,700		248,700
Laos	1,315			1,315			1,315		1,315
Latvia	2,408	2,037		4,445			4,445		4,445
Liechtenstein	16,993	340,357		357,350			357,350		357,350
Luxembourg	28,019	200,000		228,019			228,019		228,019
Macedonia	303			303			303		303
Malawi	1,113			1,113			1,113		1,113
Malaysia	23,182			23,182			23,182		23,182
Mali	466			466			466		466
Malta	648			648			648		648

<sup>1</sup> Cash received for assets at headquarters.



## 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

	Headquarters appeal	Emergency appeals	Adjustments on previous years	Total cash	Total kind	Total services	Sub-total	Total assets	Grand total
Mauritius	910			910			910		910
Monaco	18,713	82,704		101,417			101,417		101,417
Mongolia	3,125			3,125			3,125		3,125
Morocco	1,590			1,590			1,590		1,590
Mozambique	607			607			607		607
Nepal	1,188			1,188			1,188		1,188
Netherlands	238,107	3,107,123		3,345,230	3,536,399	1,496,769	8,378,398		8,378,398
New Zealand	43,090	120,326		163,416		470,500	633,916		633,916
Niger	598			598			598		598
Nigeria	2,428			2,428			2,428		2,428
Norway	235,080	4,752,992		4,988,072	7,132,635	3,167,589	15,288,296		15,288,296
Pakistan	4,653			4,653			4,653		4,653
Palau	321			321			321		321
Paraguay	1,944			1,944			1,944		1,944
Portugal	43,090	8,720		51,810	7,370		59,180		59,180
Qatar	6,156			6,156			6,156		6,156
Romania	9,200			9,200			9,200		9,200
Senegal	1,731			1,731			1,731		1,731
Sierra Leone	1,079			1,079			1,079		1,079
Slovak Republic	7,081	3,420		10,501			10,501		10,501
Slovenia	7,020			7,020			7,020		7,020
Spain	325,501	3,199,072		3,524,573	299,372	437,332	4,261,277		4,261,277
Swaziland	809			809			809		809
Sweden	134,330	4,260,255	-352,732	4,041,853	1,720,225	1,219,524	6,981,602	163,385	7,144,987
Switzerland	126,033	1,016,660	-1,426	1,141,267	91,190	185,231	1,417,688		1,417,688
Syria	4,855			4,855			4,855		4,855
Thailand	47,642			47,642			47,642		47,642
Trinidad & Tobago	2,000			2,000			2,000		2,000
Tunisia	3,082			3,082			3,082		3,082
United Kingdom	258,000	5,059,521		5,317,521	936,440	2,240,664	8,494,625	120,000	8,614,625
United States of America		7,292,455		7,292,455	1,112,029	678,331	9,082,815	147,961	9,230,776
Uruguay	518			518			518		518
Vietnam	1,315			1,315			1,315		1,315
Yemen	1,315			1,315			1,315		1,315
Zimbabwe	1,680			1,680			1,680		1,680
International Federation of Red Cross and Red Crescent Societies					600		600		600
<b>Total from National Societies</b>	<b>6,734,798</b>	<b>62,378,146</b>	<b>-1,001,018</b>	<b>68,111,926</b>	<b>36,021,436</b>	<b>22,876,080</b>	<b>127,009,442</b>	<b>545,408</b>	<b>127,554,850</b>



## 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

### 7.6 Public sources

	Total cash	Total kind	Total services	Total	Total assets	Grand total
Bellinzona	5,000			5,000		5,000
Collex-Bossy	500			500		500
Fribourg, Canton of	30,000			30,000		30,000
Geneva, Canton of	3,000,000			3,000,000		3,000,000
Geneva, City of	100,000			100,000		100,000
Kloten	20,000			20,000		20,000
Lausanne	20,000			20,000		20,000
Vevey	15,000			15,000		15,000
Zurich, Canton of	190,000			190,000		190,000
<b>Total from public sources</b>	<b>3,380,500</b>			<b>3,380,500</b>		<b>3,380,500</b>



## 7. CONTRIBUTIONS IN 2000

(in Swiss francs)

### 7.7 Private sources

	Total cash	Total kind	Total services	Total	Total assets	Grand total
Direct mail fundraising campaigns	1,996,198			1,996,198		1,996,198
Spontaneous donations from private individuals	6,593,538			6,593,538		6,593,538
Donations from foundations/funds:						
<i>Clare R. Benedict Fund</i>	1,665,713			1,665,713		1,665,713
<i>Fondation Bogette</i>	50,000			50,000		50,000
<i>Foundation for the International Committee of the Red Cross</i>	711,241			711,241		711,241
<i>The Link Foundation</i>	49,767			49,767		49,767
<i>Good Family Foundation</i>	17,249			17,249		17,249
<i>Kolb'sche Familien-Stiftung</i>	10,000			10,000		10,000
<i>Fondation "Louis D."</i>	1,210,445			1,210,445		1,210,445
<i>Montarina Stiftung</i>	20,000			20,000		20,000
<i>Mosaic Foundation</i>	259,080			259,080		259,080
<i>Fondation Odéon</i>	42,700			42,700		42,700
<i>Fondation Y. &amp; I. Oltramare</i>	25,000 <sup>1</sup>			25,000		25,000
<i>Omar El Muktar Fund</i>	402,438			402,438		402,438
<i>Parthenon Trust</i>	5,140,000			5,140,000		5,140,000
<i>Fondation Prapioz</i>	25,000			25,000		25,000
<i>Reuters Foundation</i>	13,100			13,100		13,100
<i>RPH-Promotor Stiftung</i>	11,000			11,000		11,000
<i>Fondation Hans Wilsdorf</i>	200,000 <sup>1</sup>			200,000		200,000
<i>Stiftung zur Hilfe vor Ort</i>	19,182			19,182		19,182
Anonymous and others (less than Sfr 10,000.-)	43,123			43,123		43,123
Legacies	3,070,103 <sup>2</sup>			3,070,103		3,070,103
Donations from private companies	478,524 <sup>3</sup>			478,524		478,524
Donations from support associations	753,570			753,570		753,570
Donations from partnerships						
<i>PRO CICR</i>	280,000			280,000		280,000
<i>Project "People and Places with no Name"</i>	522,907			522,907		522,907
<i>Rotary Foundation</i>	80,918			80,918		80,918
<i>Rotary International (Switzerland)</i>	500,000			500,000		500,000
<i>Rotary International (Germany)</i>	132,405			132,405		132,405
<i>Soroptimist International</i>	231,900			231,900		231,900
<i>UEFA</i>	650,000			650,000		650,000
Various donors		2,542,788		2,542,788	68,666	2,611,454
<b>Total from private sources</b>	<b>25,205,101</b>	<b>2,542,788</b>		<b>27,747,889</b>	<b>68,666</b>	<b>27,816,555</b>

<sup>1</sup> Cash received for assets at headquarters.

<sup>2</sup> Of which Sfr 800,000 received for assets at headquarters.

<sup>3</sup> Of which Sfr 278,000 received for assets at headquarters.



# 8. CONTRIBUTIONS IN KIND, IN SERVICES

(in Swiss francs)

Donations in kind (excluding DP)		Donations in services			
Field	No. of days	Field	Headquarters	Other services Field	in kind
<b>NATIONAL SOCIETIES</b>					
Australia	6,119	10,440	2,368,273		
Austria	6,158,074	995	303,736	18,693	
Belgium	542,791	2,363	330,131		2,283,647
Canada					34,968
Czech Republic	4,980				
Denmark	1,528,070				7,935
Finland	2,547,585	3,383	1,028,994	92,337	373,046
France	397,296	6,666	1,355,375		
Germany	4,319,212	6,302	1,322,554	110,610	1,233,394
Greece	986,300	1,078	228,156		2,705
Iceland		1,543	462,533		
Ireland	74,993	2,058	494,550		
Italy	563,010	958	225,739	38,475	2,732
Japan		2,552	703,689		118,319
Netherlands	3,530,910	4,564	1,052,896	70,200	5,489
New Zealand		1,887	470,500		
Norway	2,462,249	4,582	1,120,289	246,188	4,670,386
Portugal	7,370				
Spain	299,372				
Sweden	1,435,455	2,816	783,855	53,503	284,770
Switzerland	91,190	1,173	185,231		
United Kingdom	911,740	10,728	1,719,709	280,312	24,700
United States of America	1,112,029	877	208,662		
International Federation of Red Cross and Red Crescent Societies	600				
<b>GOVERNMENTS</b>					
Canada		9,769	772,794	6,232	195,549
Denmark		4,676	921,442	199,873	
Finland					662,400
France	75,016				
Germany	3,399,731				
Pakistan	279,045				
Spain	1,194,551				
United States of America	11,717,463			62,096	
<b>ORGANIZATIONS</b>					
WFP	82,358				
Various	25,268				
<b>PRIVATE DONORS</b>					
Various	2,542,788				
<b>Grand total</b>	<b>46,295,565</b>		<b>16,059,108</b>	<b>1,116,423</b>	<b>9,900,040</b>
<b>Grand total kind</b>					
<b>Grand total services</b>					



# AND TO DELEGATED PROJECTS IN 2000

Donations for delegated projects (DP)			Grand total			
in services	in cash (incl. adjustments)	Total DP	Field kind (incl. DP)	Field services	Headquarters services	DP cash
27,171	13,520	40,691	6,119	2,395,444		13,520
159,386	1,611,244	1,770,630	6,158,074	463,122	18,693	1,611,244
240,204	3,884,377	6,408,228	2,826,438	570,335		3,884,377
238,913	5,508,304	5,782,185	34,968	238,913		5,508,304
			4,980			
256,070	2,942,121	3,206,126	1,536,005	256,070		2,942,121
1,711,817	1,326,027	3,410,890	2,920,631	2,740,811	92,337	1,326,027
			397,296	1,410,696		
672,204	3,176,648	5,082,246	5,552,606	1,994,758	110,610	3,176,648
54,157	160,867	217,729	989,005	282,313		160,867
				462,533		
			74,993	494,550		
161,725	4,477,107	4,641,564	565,742	387,464	38,475	4,477,107
319,327	2,538,904	2,976,550	118,319	1,023,016		2,538,904
373,673	2,609,574	2,988,736	3,536,399	1,426,569	70,200	2,609,574
				470,500		
1,801,112	2,325,506	8,797,004	7,132,635	2,921,401	246,188	2,325,506
			7,370			
437,332	3,077,997	3,515,329	299,372	437,332		3,077,997
382,166	2,619,060	3,285,996	1,720,225	1,166,021	53,503	2,619,060
	-1,426	-1,426	91,190	185,231		-1,426
240,643	3,565,122	3,830,465	936,440	1,960,352	280,312	3,565,122
469,669	5,270,738	5,740,407	1,112,029	678,331		5,270,738
			600			
516,312	668,465	1,380,326	195,549	1,289,106	6,232	668,465
				921,442	199,873	
134,336	541,586	1,338,322	662,400	134,336		541,586
			75,016			
			3,399,731			
			279,045			
			1,194,551			
			11,717,463	62,096		
			82,358			
			25,268			
			2,542,788			
8,196,217	46,315,741	64,411,998	56,195,605	24,372,742	1,116,423	46,315,741
			56,195,605			
				25,489,165		



## 9. RELIEF AND MEDICAL ASSISTANCE TABLES

The statistical data in the following tables can be summarized as follows:

### 9.1 Contributions in kind received and purchases made by the ICRC in 2000

All relief and medical goods received as contributions in kind or purchased by the ICRC and inventoried in the country of final destination between 1 January and 31 December 2000. The figures for contributions in kind cover all material support received as a gift but do not include any services received, such as the provision of human resources and/or logistic means. The figures for medical and relief purchase comprise all procurements carried out both with unearmarked and with earmarked financial contributions ("cash for kind"). The grand total of Sfr 221,201,994 therefore corresponds to the grand total given in the table "Relief and medical supplies dispatched by the ICRC in 2000".

### 9.2 Relief and medical supplies dispatched by the ICRC in 2000

All relief and medical goods received as contributions in kind or purchased by the ICRC and inventoried in the country of final destination between 1 January and 31 December 2000.

### 9.3 Relief and medical supplies distributed by the ICRC in 2000

All relief and medical goods distributed by the ICRC in the field between 1 January and 31 December 2000. These goods were either purchased or received in kind during 2000 or taken from stock already constituted at the end of 1999.



## 9.1 CONTRIBUTIONS IN KIND RECEIVED AND PURCHASES MADE BY THE ICRC IN 2000

(donors and purchases, according to stock entry date)

Donors	Food (Tonnes)	Seeds (Tonnes)	Blankets (Units)	Tents (Units)	Kitchen sets (Units)	Clothes (Tonnes)	Other relief goods (Tonnes)	Total relief (\$fr)	Assets (vehicles) (\$fr)	Medical* (\$fr)	Grand total (\$fr)
<b>NATIONAL SOCIETIES</b>	<b>33,099.1</b>	<b>0.0</b>	<b>210,830</b>	<b>3,669</b>	<b>12,800</b>	<b>316.4</b>	<b>1,225.2</b>	<b>29,731,692</b>	<b>522,873</b>	<b>920,399</b>	<b>31,174,964</b>
Australia			800					4,961		1,158	6,119
Austria	10,099.6					7.4	150.0	6,158,074			6,158,074
Belgium	4,900.7						32.9	2,897,893			2,897,893
Czech Republic							2.0	4,980			4,980
Denmark	563.2		7,000	1,500		17.3	163.9	1,528,070			1,528,070
Finland	2,323.0		102,780		12,800	18.1	20.3	3,209,985			3,209,985
France	603.0						84.0	397,296			397,296
Germany	8,752.9		31,500				10.9	4,409,832	114,062	542,090	5,065,984
Greece	43.2					56.7	100.0	986,300			986,300
Ireland			4,500					74,993			74,993
Italy							50.0	563,009			563,009
Netherlands	4,383.5							3,530,910			3,530,910
Norway	1,050.0						199.1	2,107,633		354,616	2,462,249
Portugal							4.0	7,370			7,370
Spain	60.0		2,500	7			32.2	299,372			299,372
Sweden						216.7	72.5	1,435,455	140,850	22,535	1,598,840
Switzerland	200.0							91,190			91,190
United Kingdom	120.0		36,800	2,162				911,740	120,000		1,031,740
United States of America			24,950				303.4	1,112,029	147,961		1,259,990
Various						0.2		600			600
<b>GOVERNMENTS</b>	<b>19,204.9</b>	<b>0.0</b>	<b>176,260</b>	<b>0</b>	<b>2,508</b>	<b>0.0</b>	<b>323.5</b>	<b>16,722,674</b>	<b>0</b>	<b>0</b>	<b>16,722,674</b>
France	10.6		4,260		2,508		8.0	121,392			121,392
Germany	2,568.8		97,000				315.5	3,410,223			3,410,223
Pakistan			45,000					279,045			279,045
Spain	1,488.5							1,194,551			1,194,551
United States of America	15,137.0		30,000					11,717,463			11,717,463
<b>VARIOUS DONORS</b>	<b>103.2</b>	<b>0.1</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>5.9</b>	<b>5.0</b>	<b>255,781</b>	<b>40,549</b>	<b>67,648</b>	<b>363,978</b>
United Nations (WFP, UNICEF)	89.4						1.5	96,333		11,293	107,626
Other donors	13.8	0.1		30		5.9	3.5	159,448	40,549	56,355	256,352
<b>TOTAL GIFTS IN KIND</b>	<b>52,407.2</b>	<b>0.1</b>	<b>387,090</b>	<b>3,699</b>	<b>15,308</b>	<b>322.3</b>	<b>1,553.7</b>	<b>46,710,147</b>	<b>563,422</b>	<b>988,047</b>	<b>48,261,616</b>
ICRC PURCHASES (non-earmarked)	68,020.5	3,527.8	805,922	11,965	65,670	288.6	7,470.8	83,672,639		37,024,228	120,696,867
ICRC PURCHASES (cash for kind)	41,028.0	4,136.7	106,500	3,000	13,800	8.4	2,552.4	35,308,044		873,363	36,181,407
ICRC PURCHASES (deleg. projects)	2,709.5	13.7				1.8	2,778.1	13,082,637		2,979,467	16,062,104
<b>TOTAL ICRC PURCHASES</b>	<b>111,758.0</b>	<b>7,678.2</b>	<b>912,422</b>	<b>14,965</b>	<b>79,470</b>	<b>298.8</b>	<b>12,801.3</b>	<b>132,063,320</b>	<b>0</b>	<b>40,877,058</b>	<b>172,940,378</b>
<b>GRAND TOTAL</b>	<b>164,165.2</b>	<b>7,678.3</b>	<b>1,299,512</b>	<b>18,664</b>	<b>94,778</b>	<b>621.1</b>	<b>14,355.0</b>	<b>178,773,467</b>	<b>563,422</b>	<b>41,865,105</b>	<b>221,201,994</b>

\* Medical includes medical, orthopaedic and water/sanitation items.



## 9.2 RELIEF SUPPLIES DISPATCHED BY THE ICRC IN 2000

(by receiving countries, according to stock entry date)

Countries	Gifts in kind			Purchases by the ICRC			Total dispatched			Total
	Medical* (Sfr)	Relief (& assets) (Sfr)	(Tonnes)	Medical* (Sfr)	Relief (Sfr)	(Tonnes)	Medical* (Sfr)	Relief (& assets) (Sfr)	(Tonnes)	
<b>AFRICA</b>	<b>534,179</b>	<b>19,612,907</b>	<b>21,304.6</b>	<b>17,177,221</b>	<b>55,849,248</b>	<b>57,215.7</b>	<b>18,145,395</b>	<b>75,462,155</b>	<b>78,520.3</b>	<b>93,607,550</b>
Angola		13,177,833	16,753.9	556,945	3,765,943	4,262.3	556,945	16,943,776	21,016.2	17,500,721
Burundi				1,132,179	212,061	48.9	1,560,316	212,061	48.9	1,772,377
Cameroon, Chad, Equatorial Guinea				22,457	49,826	19.2	22,457	49,826	19.2	72,283
Comoros				273	674	0.1	273	674	0.1	947
Republic of the Congo		100,726	91.8	901,547	1,372,217	1,412.3	901,547	1,472,943	1,504.1	2,374,490
Democratic Republic of the Congo		119,732	32.0	2,984,550	8,012,579	7,808.7	2,984,550	8,132,311	7,840.7	11,116,861
Côte d'Ivoire				137,953	27,092	23.5	137,953	27,092	23.5	165,045
Djibouti				5,157	20,993	8.9	5,157	20,993	8.9	26,150
Eritrea	461,985	2,094,586	875.5	1,619,473	6,425,785	5,880.6	2,081,458	8,520,371	6,756.1	10,601,829
Ethiopia		1,986,018	2,884.6	1,315,611	6,998,078	8,702.2	1,315,611	8,984,096	11,586.8	10,299,707
Guinea		75,016	21.9	530	47,670	12.0	530	122,686	33.9	123,216
Kenya		110,516	135.5	974,538	823,570	1,159.2	980,396	934,086	1,294.7	1,914,482
Liberia		90,019	21.4	209,679	142,831	47.7	209,679	232,850	69.1	442,529
Mali, Niger				3,821	2,235	1.1	3,821	2,235	1.1	6,056
Nigeria		90,019	21.4	7,834	316,833	116.8	7,834	406,852	138.2	414,686
Rwanda		151,240	155.9	1,637,148	6,251,680	13,947.5	1,637,148	6,402,920	14,103.4	8,040,068
Senegal, Gambia, Guinea-Bissau				2,238	62,396	111.5	2,238	62,396	111.5	64,634
Sierra Leone	2,150	1,084,580	206.4	1,144,259	7,440,436	3,172.6	1,146,409	8,525,016	3,379.0	9,671,425
Somalia	58,751			2,105,240	9,769,705	7,955.4	2,163,991	9,769,705	7,955.4	11,933,696
Sudan	11,293	293,500	40.5	1,968,954	816,492	681.5	1,980,247	1,109,992	722.0	3,090,239
Tanzania		6,261	2.9	83,347	2,615	1.0	83,347	8,876	3.9	92,223
Uganda		186,485	50.3	362,472	3,139,144	1,779.7	362,472	3,325,629	1,830.0	3,688,101
Zimbabwe, Zambia, Lesotho, Namibia, Botswana				1,016	148,393	63.0	1,016	148,393	63.0	149,409
Regional & emergency stocks in Kenya		46,376	10.6				-	46,376	10.6	46,376
<b>LATIN AMERICA &amp; THE CARIBBEAN</b>	<b>286</b>	<b>177,402</b>	<b>123.4</b>	<b>908,007</b>	<b>8,250,278</b>	<b>5,730.4</b>	<b>908,293</b>	<b>8,427,680</b>	<b>5,853.8</b>	<b>9,335,973</b>
Colombia		177,402	123.4	189,677	6,919,114	4,038.3	189,677	7,096,516	4,161.7	7,286,193
Haiti				87,964	218,166	145.8	87,964	218,166	145.8	306,130
Mexico				455,215	1,035,793	1,520.9	455,215	1,035,793	1,520.9	1,491,008
Peru	286			175,151	77,205	25.4	175,437	77,205	25.4	252,642
<b>ASIA &amp; THE PACIFIC</b>	<b>47,939</b>	<b>322,802</b>	<b>48.6</b>	<b>7,174,130</b>	<b>17,931,024</b>	<b>25,398.3</b>	<b>7,222,069</b>	<b>18,253,826</b>	<b>25,446.9</b>	<b>25,475,895</b>
Afghanistan		308,875	45.2	4,356,817	13,425,051	22,281.4	4,356,817	13,733,926	22,326.6	18,090,743
Cambodia				226,985	1,825	3.1	226,985	1,825	3.1	228,810
East Timor	47,939	13,927	3.4	1,824,761	642,704	596.1	1,872,700	656,631	599.5	2,529,331
India				110	9,289	2.1	110	9,289	2.1	9,399
Indonesia				80,180	2,104,968	954.6	80,180	2,104,968	954.6	2,185,148
Myanmar				276,950	47,476	18.9	276,950	47,476	18.9	324,426
Nepal, Bhutan				50	6,545	1.0	50	6,545	1.0	6,595
Pakistan					167,705	67.0	-	167,705	67.0	167,705
Philippines				60,338	436,262	190.9	60,338	436,262	190.9	496,600
Solomon Islands				81	107,958	43.2	81	107,958	43.2	108,039
Sri Lanka				206,462	949,786	1,215.7	206,462	949,786	1,215.7	1,156,248
Tajikistan				141,396	31,455	24.3	141,396	31,455	24.3	172,851
<b>EUROPE</b>	<b>118,693</b>	<b>27,077,748</b>	<b>33,676.0</b>	<b>11,890,632</b>	<b>49,428,240</b>	<b>54,826.0</b>	<b>12,009,325</b>	<b>76,505,988</b>	<b>88,502.0</b>	<b>88,515,313</b>
Albania				157	1,999	1.0	157	1,999	1.0	2,156
Armenia		37,584	6.2	30,112	116,192	159.6	30,112	153,776	165.8	183,888
Azerbaijan				222,088	60,767	25.6	222,088	60,767	25.6	282,855
Bosnia-Herzegovina		249,540	239.6	141,409	1,357,860	2,146.7	141,409	1,607,400	2,386.3	1,748,809
Georgia		758,203	788.4	1,192,383	715,450	883.2	1,192,383	1,473,653	1,671.6	2,666,036
Russian Federation		3,362,405	1,216.0	1,205,328	8,485,841	8,617.1	1,205,328	11,848,246	9,833.1	13,053,574
Federal Republic of Yugoslavia	89,020	22,649,037	31,425.7	9,099,155	38,690,131	42,992.8	9,188,175	61,339,168	74,418.5	70,527,343
Emergency stocks Western Europe	29,673	20,979	0.1				29,673	20,979	0.1	50,652
<b>MIDDLE EAST &amp; NORTH AFRICA</b>	<b>286,950</b>	<b>82,710</b>	<b>11.0</b>	<b>3,293,073</b>	<b>604,530</b>	<b>187.4</b>	<b>3,580,023</b>	<b>687,240</b>	<b>198.4</b>	<b>4,267,263</b>
Iraq	286,950			2,449,449	122,604	34.1	2,736,399	122,604	34.1	2,859,003
Israel (incl. occupied/autonomous territories)		82,710	11.0	284,020	267,326	52.3	284,020	350,036	63.3	634,056
Lebanon				517,636	148,422	79.7	517,636	148,422	79.7	666,058
Western Sahara				3,935	34,602	10.8	3,935	34,602	10.8	38,537
Yemen				38,033	31,576	10.5	38,033	31,576	10.5	69,609
<b>GRAND TOTAL</b>	<b>988,047</b>	<b>47,273,569</b>	<b>55,163.6</b>	<b>40,443,063</b>	<b>132,063,320</b>	<b>143,357.8</b>	<b>41,865,105</b>	<b>179,336,889</b>	<b>198,521.4</b>	<b>221,201,994</b>

\* Medical includes medical, orthopaedic and water/sanitation items.



## 9.3 RELIEF SUPPLIES DISTRIBUTED BY THE ICRC IN 2000

Countries	Medical*	Relief		Total (Sfr)
	(Sfr)	(Sfr)	(Tonnes)	
<b>AFRICA</b>	<b>17,050,472</b>	<b>73,569,706</b>	<b>80,878.4</b>	<b>90,620,178</b>
Angola	529,549	18,616,166	24,851.2	19,145,715
Burundi	1,466,385	323,836	82.3	1,790,221
Cameroon, Central African Rep., Chad, Equatorial Guinea	22,457	81,507	27.5	103,964
Comoros	273	674	0.1	947
Republic of the Congo	926,327	1,289,840	1,153.1	2,216,167
Democratic Republic of the Congo	2,731,274	7,520,738	8,193.5	10,252,012
Côte d'Ivoire	108,415	48,142	27.4	156,557
Djibouti	5,157	20,993	8.9	26,150
Eritrea	1,981,723	7,930,811	6,410.4	9,912,534
Ethiopia	1,332,249	8,075,639	10,052.4	9,407,888
Guinea	530	95,594	26.7	96,124
Kenya	975,528	960,680	1,300.8	1,936,208
Liberia	211,814	79,737	25.8	291,551
Mali, Niger	3,821	2,235	1.1	6,056
Nigeria	14,280	182,447	56.6	196,727
Rwanda	1,640,106	7,014,839	15,122.2	8,654,945
Senegal, Gambia, Guinea-Bissau	2,238	62,396	111.5	64,634
Sierra Leone	1,163,501	6,703,570	2,924.9	7,867,071
Somalia	2,158,507	9,770,818	7,956.8	11,929,325
Sudan	1,327,815	1,706,397	890.6	3,034,212
Tanzania	83,347	8,876	3.9	92,223
Uganda	364,160	2,978,609	1,595.7	3,342,769
Zimbabwe, Zambia, Lesotho, Namibia, Botswana	1,016	95,162	55.0	96,178
<b>LATIN AMERICA &amp; THE CARIBBEAN</b>	<b>896,758</b>	<b>8,693,985</b>	<b>6,745.5</b>	<b>9,590,743</b>
Colombia	189,677	6,839,869	4,051.3	7,029,546
Haiti	87,964	218,166	145.7	306,130
Mexico	455,215	1,444,196	2,513.6	1,899,411
Peru	163,902	191,754	34.9	355,656
<b>ASIA &amp; THE PACIFIC</b>	<b>7,185,396</b>	<b>16,855,444</b>	<b>25,193.3</b>	<b>24,040,840</b>
Afghanistan	4,307,195	13,090,626	21,737.1	17,397,821
Cambodia	226,985	1,825	3.1	228,810
East Timor	1,868,620	1,489,530	1,636.4	3,358,150
India	110	9,289	2.1	9,399
Indonesia	81,798	1,134,982	465.5	1,216,780
Myanmar	276,950	47,476	18.9	324,426
Nepal, Bhutan	50	6,545	1.0	6,595
Pakistan		167,705	67.0	167,705
Philippines	60,338	246,345	146.0	306,683
Solomon Islands	81	98,117	40.2	98,198
Sri Lanka	206,462	448,494	959.2	654,956
Tajikistan	156,807	114,510	116.8	271,317
<b>EUROPE</b>	<b>9,794,042</b>	<b>94,454,506</b>	<b>91,154.3</b>	<b>104,248,548</b>
Albania	157	1,999	1.0	2,156
Armenia	31,128	158,330	166.0	189,458
Azerbaijan	156,981	64,968	26.8	221,949
Bosnia-Herzegovina	235,192	1,943,264	2,692.6	2,178,456
Georgia	1,207,929	1,648,179	2,146.9	2,856,108
Russian Federation	858,796	12,296,310	10,778.1	13,155,106
Federal Republic of Yugoslavia	7,303,859	78,341,456	75,342.9	85,645,315
<b>MIDDLE EAST &amp; NORTH AFRICA</b>	<b>3,453,972</b>	<b>1,108,935</b>	<b>295.0</b>	<b>4,562,907</b>
Iraq	2,731,669	636,223	150.1	3,367,892
Israel (including occupied/autonomous territories)	206,412	279,456	49.7	485,868
Lebanon	473,923	127,078	73.9	601,001
Western Sahara	3,935	34,602	10.8	38,537
Yemen	38,033	31,576	10.5	69,609
<b>GRAND TOTAL</b>	<b>38,380,640</b>	<b>194,682,576</b>	<b>204,266.5</b>	<b>233,063,216</b>

\* Medical includes medical, orthopaedic and water/sanitation items.



# 10. SPECIAL FUNDS

## 10.1 FOUNDATION FOR THE INTERNATIONAL COMMITTEE OF THE RED CROSS

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY AND LIABILITIES	
	Sfr		Sfr
Securities (market value: Sfr 6,028,243)	5,642,545	<i>Inalienable capital:</i>	
		– Initial balance	2,766,881
		– Allocation from 2000	<u>1,812,199</u>
Federal Tax Administration, Bern (withholding tax refund)	16,604		4,579,080
		<i>Available funds:</i>	
		– Initial balance	330,000
		– Allocation from 2000	<u>990,000</u>
			1,320,000
Banks	293,020	International Committee of the Red Cross, current account	
			53,089
	<b>5,952,169</b>		<b>5,952,169</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Bank and custody charges	17,967	Contributions	3,300,000
Charges on purchase/sale of securities	18,953	Income from securities	89,894
Premium on purchase of securities	2,614	Bank interest	5,132
Audit fees	1,648	Discount on purchase/profit on sale of securities	164,813
Other expenses	202		
Loss on exchange rate	5,015		
	<b>46,399</b>		<b>3,559,839</b>

### RESULT

Gross excess of income over expenditure in 2000	Sfr 3,513,440
Allocation of net result on securities transactions to the inalienable capital	–162,199
Allocation of 50 % of contributions to the inalienable capital in conformity with the Internal Regulations	–1,650,000
Allocation of 30 % of contributions to the available funds in conformity with the Internal Regulations	–990,000
Allocation of 20 % of contributions to the ICRC in conformity with the Internal Regulations	–660,000
Statutory allocation to the ICRC of net excess of income over expenditure in 2000	<u>51,241</u>



# 10. SPECIAL FUNDS

## 10.2 AUGUSTA FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	143,883	Inalienable capital	100,000
International Committee of the Red Cross, current account	2,268	Provision	18,470
		<i>Share of the overall provision for portfolio variation:</i>	
		Balance brought forward from 1999	9,502
		Reduction in 2000	<u>-680</u>
			8,822
		<i>Florence Nightingale Medal Fund, current account:</i>	
		Balance brought forward from 1999	12,190
		Transfer to Florence Nightingale Medal fund	-12,190
		Excess of income over expenditure in 2000	<u>18,859</u>
			18,859
	<b>146,151</b>		<b>146,151</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Audit fees	105	Share of net revenue from the overall capital of the special funds	18,284
		Share of reduction of the overall provision	680
	<b>105</b>		<b>18,964</b>

### RESULT

Excess of income over expenditure in 2000	Sfr
	18,859



# 10. SPECIAL FUNDS

## 10.3 FLORENCE NIGHTINGALE MEDAL FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	363,358	Capital	75,000
Stock of medals	37,530	<i>Reserve:</i>	
		Balance brought forward from 1999	267,671
		Excess of income over expenditure in 2000	<u>68,516</u>
<i>Augusta Fund, current account</i>	12,190		336,187
Balance brought forward from 1999		<i>Share of the overall provision for portfolio variation:</i>	
Transfer from Augusta Fund	-12,190	Balance brought forward from 1999	10,350
Excess of receipts over expenditure of the Augusta Fund	18,859	Reduction in 2000	<u>-1,790</u>
			8,560
	<b>419,747</b>		<b>419,747</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Audit fees	266	Allocation of the excess of income over expenditure as at December 31, 2000 of the Augusta Fund, in accordance with the decision of the Twenty-first International Conference of the Red Cross	18,859
		Share of net revenue from the overall capital of the special funds	48,133
		Share of reduction of the overall provision	1,790
	<b>266</b>		<b>68,782</b>

### RESULT

Excess of income over expenditure in 2000	Sfr
	68,516



# 10. SPECIAL FUNDS

## 10.4 CLARE R. BENEDICT FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	2,079,546	Capital	1,632,629
		<i>Share of the overall provision for portfolio variation:</i>	
		Balance brought forward from 1999	192,005
		Reduction in 2000	<u>-9,575</u>
		<i>Receipts and expenditure account:</i>	182,430
		Balance brought forward from 1999	1,665,713
		Excess of income over expenditure in 2000	<u>-1,665,713</u>
			<u>264,487</u>
			264,487
	<b>2,079,546</b>		<b>2,079,546</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Audit fees	2,629	Share of net revenue from the overall capital of the special funds	257,541
		Share of reduction of the overall provision	9,575
	<b>2,629</b>		<b>267,116</b>

### RESULT

Excess of income over expenditure in 2000 for attribution	Sfr
	264,487



# 10. SPECIAL FUNDS

## 10.5 MAURICE DE MADRE FRENCH FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY		
	Sfr		Sfr	Sfr
Share of the overall capital of the special funds	4,491,740	<i>Capital:</i>		
		Balance brought forward from 1999	3,937,979	
		Excess of income over expenditure in 2000	381,916	4,319,895
		<i>Share of the overall provision for portfolio variation:</i>		
		Balance brought forward from 1999	193,645	
		Reduction in 2000	-21,800	171,845
	<b>4,491,740</b>			<b>4,491,740</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Allocations	221,539	Share of net revenue from the overall capital of the special funds	586,343
Audit fees	3,174	Share of reduction of the overall provision	21,800
Other expenses	1,514		
	<b>226,227</b>		<b>608,143</b>

### RESULT

Excess of income over expenditure in 2000	Sfr
	381,916



# 10. SPECIAL FUNDS

## 10.6 OMAR EL MUKTAR FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	934,879	Initial capital	760,500
		<i>Share of the overall provision for portfolio variation:</i>	
		Balance brought forward from 1999	55,277
		Reduction in 2000	<u>-4,462</u>
			50,815
		<i>Income and expenditure account:</i>	
		Balance brought forward from 1999	402,438
		Attribution decided in 2000	-402,438
		Excess of income over expenditure in 2000	<u>123,564</u>
			123,564
	<b>934,879</b>		<b>934,879</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Audit fees	917	Share of net revenue from the overall capital of the special funds	120,019
		Share of reduction of the overall provision	4,462
	<b>917</b>		<b>124,481</b>

### RESULT

Excess of income over expenditure in 2000 for attribution	Sfr
	123,564



# 10. SPECIAL FUNDS

## 10.7 PAUL REUTER FUND

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	497,584	Initial capital	200,000
		<i>Receipts and expenditure account:</i>	
		Balance brought forward from 1999	222,391
		Excess of income over expenditure in 2000	60,119
			282,510
		Balance brought forward from 1999	17,508
		Reduction in 2000	-2,434
			15,074
	<b>497,584</b>		<b>497,584</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
Award of 2000 Paul Reuter Prize	2,000	Share of net revenue from the overall capital of the special funds	65,479
Audit fees	331	Share of reduction of the overall provision	2,435
Other expenses	5,464		
	<b>7,795</b>		<b>67,914</b>

### RESULT

Excess of income over expenditure in 2000	Sfr
	60,119



# 10. SPECIAL FUNDS

## 10.8 SPECIAL FUND FOR THE DISABLED

### BALANCE SHEET AS AT DECEMBER 31, 2000

ASSETS		EQUITY	
	Sfr		Sfr
Share of the overall capital of the special funds	3,594,724	Initial capital	1,000,000
Accounts receivable	369,967	<i>Share of the overall provision for portfolio variation:</i>	
		Balance brought forward from 1999	171,576
		Reduction in 2000	<u>-17,361</u>
			154,215
		<i>Income and expenditure account:</i>	
		Balance brought forward from 1999	2,115,395
		Excess of income over expenditure in 2000	<u>480,287</u>
			2,595,682
		<i>Donors' restricted contributions:</i>	
		Cambodia project	200,000
		Mines appeal	<u>14,794</u>
			214,794
	<b>3,964,691</b>		<b>3,964,691</b>

### INCOME AND EXPENDITURE ACCOUNT FOR 2000

EXPENDITURE		INCOME	
	Sfr		Sfr
<b>1. Financial structure - Mines appeal</b>			
<b>1.1. Addis Ababa project - Regional training centre</b>			
Expenses in cash	1,158,867	Contributions received in cash:	
		Governments: United States of America	1,158,867
Expenses in services	118,130	Contributions in services:	
		National Societies: Norway	117,480
			650
<i>Sub-total</i>	<i>1,276,997</i>	<i>Sub-total</i>	<i>1,276,997</i>
<b>1.2. Ho Chi Minh project - Prothesis production and training</b>			
Expenses in cash	848,440	Contributions received in cash:	
		Governments: Norway	778,440
Expenses in services	72,215	National Societies: Norway	70,000
		Contributions in services:	
		National Societies: United Kingdom	72,215
<i>Sub-total</i>	<i>920,655</i>	<i>Sub-total</i>	<i>920,655</i>
<b>1.3. Nicaragua project - Prosthetic material</b>			
Expenses in cash		Contributions received in cash:	
- Initial balance with temporary deficitary financing	26,644	Governments: Norway	560,144
- Expenses in 2000	615,983	National Societies: Norway	82,483
<i>Sub-total</i>	<i>642,627</i>	<i>Sub-total</i>	<i>642,627</i>
<b>1.4. Geneva - Coordination unit</b>			
Expenses in cash	231,852	Contributions received in cash:	
		Governments: Norway	216,027
		National Societies: Norway	15,825
<i>Sub-total</i>	<i>231,852</i>	<i>Sub-total</i>	<i>231,852</i>



# 10. SPECIAL FUNDS

## 10.8 SPECIAL FUND FOR THE DISABLED (continued)

		Sfr			Sfr
<b>1.5. Mines appeal</b>					
Initial balance - adjustment for movements in 1999		1,316	Contributions received in cash:		
Final balance - programme to be implemented as from 2001		13,478	National Societies: Norway		4,426
<i>Sub-total</i>		14,794	New Zealand		9,052
			<i>Sub-total</i>		13,478
			Transfer from the general financial structure for movements adjustment in 1999		1,316
					1,316
<i>Sub-total Mines appeal</i>		3,086,925	<i>Sub-total Mines appeal</i>		3,086,925
<b>2. General financial structure</b>					
Audit fees		2,707	Share of net revenue from the overall capital of the special funds		466,949
Transfer to the Mines appeal financial structure – adjustment for movements in 1999		1,316	Share of reduction of the overall provision		17,361
<i>Sub-total General financial structure</i>		4,023	<i>Sub-total General financial structure</i>		484,310
<b>Total</b>		<b>3,090,948</b>	<b>Total</b>		<b>3,571,235</b>

### 3. Result

Excess of income over expenditure in 2000		480,287
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