

**Zeitschrift:** Annual report / International Committee of the Red Cross  
**Herausgeber:** International Committee of the Red Cross  
**Band:** - (1998)

**Rubrik:** Operational support services

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# OPERATIONAL SUPPORT SERVICES

The primary task of the ITS is to provide civilian victims of the Holocaust – or their descendants or other eligible persons – with information relating to their persecution. In 1998 the ITS received requests from more than 60 countries, an increase of over 20% over 1997, and sent out more than 270,000 replies. Recognizing the need to process cases as quickly as possible to those who suffered persecution, the ITS continued to digitize its archival card index. It also pursued its efforts to contact countries where most of the requests originate so as to speed up the processing of cases.

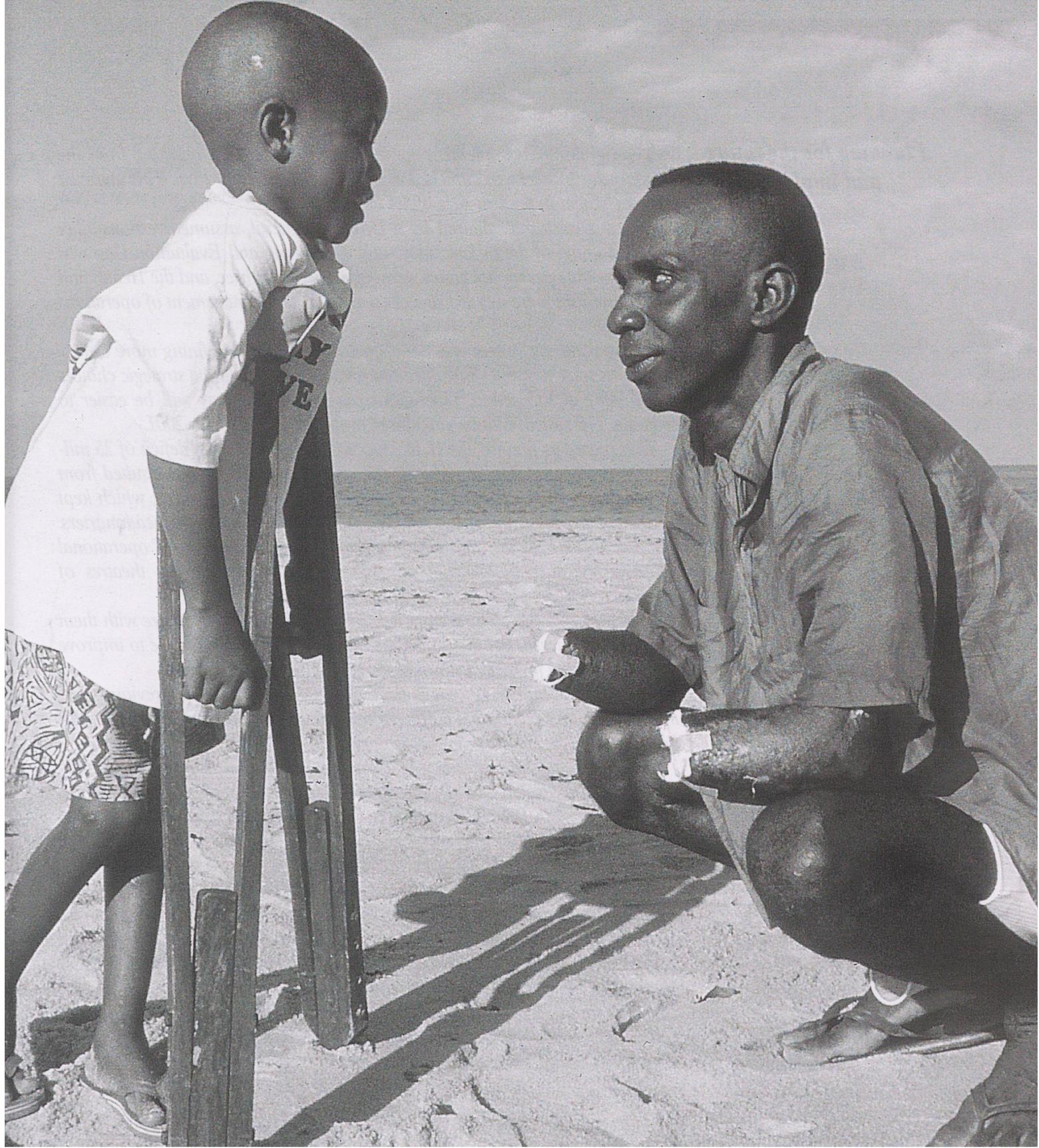
To be in a position to issue as many positive replies as possible, the ITS ensures that its archives are as comprehensive as possible. In 1998 it added 360 files to its archives, bringing the total to more than 73,000 metres.

The 50th anniversary of the end of the Second World War has led to a renewed interest in exploring all the little-known aspects of the Holocaust. The ITS has examined how it could best serve persons who are interested in the Holocaust without infringing the rules protecting personal data. In response to requests from former victims of persecution, the ITS has the Service's supervisory role in mind. The ITS has also provided information to researchers and the public through its website and Yeshiva World Center in Jerusalem. The ITS has also provided information to the United States Holocaust Memorial Museum.

Where do they go from now? Providing victims of war with immediate relief is only the first step: the ICRC aims to reestablish self-sufficiency as soon as possible and plans its operations accordingly. One of the major challenges is helping amputees find ways of making a living. During the year under review, more than 19,000 people were fitted with artificial limbs and other appliances.

ICRC/T. Mayer





***Planning for the future  
and implementing  
the changes***

**A** programme to implement the five-year strategic plan resulting from the Avenir project was launched in the second quarter of 1998. This involved several changes in the structure of the ICRC.

A new Directorate, chaired by a Director-General, assumed responsibility for the running of the organization, and a Planning and Evaluation Unit was set up. The six operational zones were regrouped into three, and the Health and Relief Divisions were merged so as to streamline the management of operations in the field.

A new planning system was developed with a view to defining more clearly the results sought in the short, medium and long term and the strategic choices determining ICRC action. Operations planned in this way will be easier to evaluate. The system is to be introduced in stages up to the year 2001.

With regard to finance, the ICRC succeeded in reducing its deficit of 25 million Swiss francs to 2 million during the year. This positive trend resulted from an additional effort made by the organization's traditional donors, which kept up their generous support, and measures of economy taken at headquarters. Another factor was an unusually low rate of implementation of operational objectives because of growing difficulties of access in various theatres of operation.

Dialogue with the main donors was stepped up in order to share with them the ICRC's concerns for the future. As in 1997, an effort was made to improve the quality of the financial information supplied to donors.

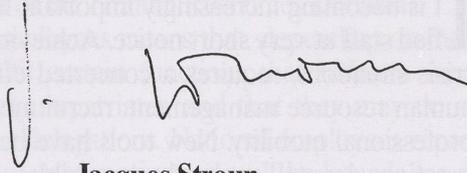
In the area of human resources, the difficulties encountered in previous years in recruiting and retaining a sufficient number of competent and versatile staff persisted.

The ICRC pursued its policy of recruiting non-Swiss personnel, especially from National Societies, which supplied a total of 521 employees from 23 different countries in 1998. Unfortunately, owing to the problems of access faced in some countries, these staff members were not always able to do their work as they would have wished.

Reforms were introduced in the management of human resources in order to improve the integration of the various categories of ICRC staff, especially those recruited by the delegations. The drawing up of a reference list of skills and qualifications applicable to all posts and all staff was expected to lead to better planning of human resources in the coming years.

A new financial programme comprising a financial accounting system compatible with international accounting standards and an activity-based costing system was completed and was due to come into effect on 1 January 1999.

Similarly, progress was made during the year on a new management system incorporating data relating to logistics, human resources and finance. The system is to be implemented gradually in 1999.



**Jacques Stroum**  
 Director of Human Resources  
 and Finance

TOTAL TRAINING HOURS	
BY COUNTRY	
1998	
Australia	23
Austria	10
Belgium	23
Canada	99
Denmark	25
Finland	27
France	33
Germany	57
Greece	1
Italy	11
Japan	1
Netherlands	25
New Zealand	1
Norway	20
Poland	1
IN TOTAL 1998	
1,100	
1997	
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## HUMAN RESOURCES

It is becoming increasingly important for the ICRC to be able to deploy qualified staff at very short notice. Achieving this aim, which is a major challenge in crisis situations, requires a concerted effort on the part of all the functions of human resource management: recruitment, training, planning, development and professional mobility. New tools have been devised to ensure that these various functions dovetail as closely as possible.

A standard list of the skills required to perform the various tasks relating to humanitarian action has been drawn up and will serve as a basis for staff development. At the outset, it will allow more precise identification of the skills sought among new candidates offering their services to the ICRC. Moreover, having a clear definition of the capabilities of each staff member will make it easier for him or her to embark on a new career when the time comes to leave the ICRC.

The Human Resources Division has acquired a new data management system which enables it to follow the extremely complicated movements of staff in the field, giving an overview of the staffing situation in general and ensuring precise and up-to-date management of every individual staff member.

### Training

Efforts to train staff in the field, which had been initiated in 1997, continued in 1998. Seven introductory training courses were held at headquarters and eight in the field, three of them conducted by the Nairobi regional training unit, two by the Colombo unit and two by the Sarajevo unit. A similar course, organized by headquarters, was held in Tbilisi.

In addition, the ICRC provided the resource persons for 20 basic training courses organized jointly with the Federation Secretariat and participating National Societies. Cooperation with the Movement and in particular with the Federation was extended with a joint introductory training course for personnel attached to headquarters. Moreover, contacts with people in charge of training, especially in UN agencies, NGOs and universities, were further developed.

Similarly, the career advisory service and the training unit held joint meetings with a number of representatives of the outside business world in order to present the wide experience that ICRC staff acquire during their employment, in terms of both personal development and practical skills.

Finally, a project to set up an ICRC training centre close to its Geneva headquarters is taking shape and the centre should be functioning before the end of the year 2000.

IN 1998, ON AVERAGE,  
THE ICRC HAD:

- ◆ 1,106 expatriate staff, including 201 seconded by National Societies;
- ◆ 6,481 local employees under ICRC contract;
- ◆ 620 staff working at headquarters, including 8 seconded by National Societies.

## Management of national staff

The ICRC is working to upgrade the status of delegation employees, and to this end has included the management of national staff in its overall human resources policy. The unit in charge of locally recruited employees has been strengthened and is now an integral part of the Human Resources Division.

Upgrading the status of delegation employees means that, depending on their skills and their interests, they may fulfil certain functions that hitherto were entrusted to ICRC and National Society expatriates, and that they may do so both in their own countries and in other delegations. National employees represent a vast potential: with their high degree of motivation and the knowledge of local conditions and sensitivities that an expatriate acquires only after several years of experience, they make a vital contribution to the performance of ICRC delegations.

Two important management principles are being applied in the process of upgrading national staff and entrusting them with greater responsibilities:

- ◆ each delegation will define the policy it can adopt in this regard, on the basis of the potential of its employees, while taking the political, social and cultural context into account;
- ◆ delegation employees who perform functions involving responsibilities that would formerly have been assumed by an expatriate are now included in the Human Resources Division's general staff listings and are subject to the rights and obligations pertaining to their functions (right to information, participation in meetings, reporting, etc.).

## Occupational health evaluations

Two evaluations were conducted concerning occupational health problems among ICRC field personnel. The first focused on the ICRC's stress management programme<sup>1</sup> and the second on malaria prophylaxis and treatment among ICRC expatriates returning from Africa.

## The year in figures

In 1998 the ICRC hired 192 new staff members, including 180 for the field (60 delegates, 14 administrators, 11 secretaries, 20 interpreters, 36 medical and paramedical specialists, etc). In addition, the National Societies of 21 countries continued to provide considerable support for the ICRC by seconding no fewer than 476 people for assignments of various duration, representing an average of 201 posts over the year.

<sup>1</sup> See the ICRC's 1994 Annual Report pp. 294-295 and 1996 Annual Report p. 316.

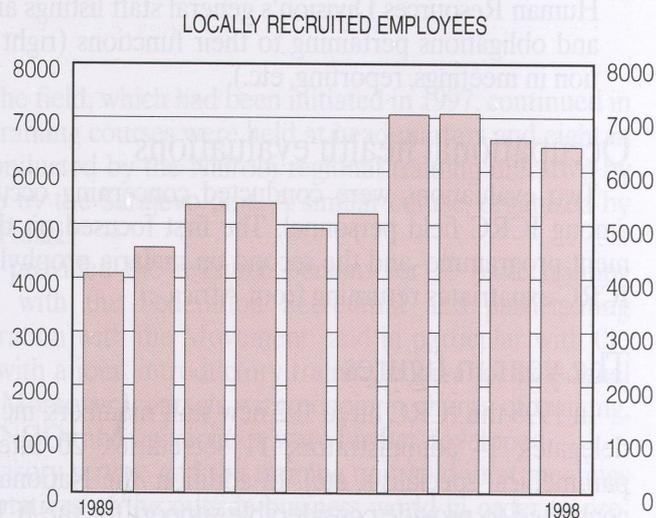
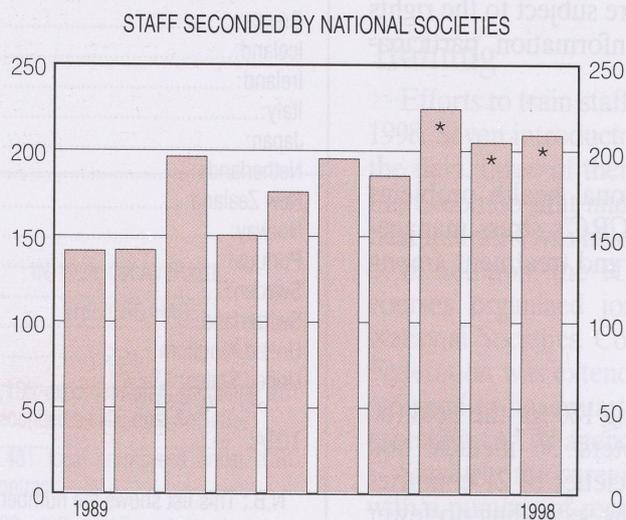
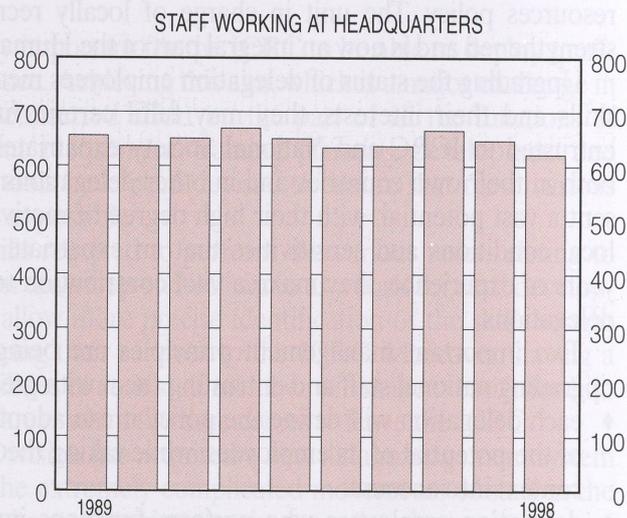
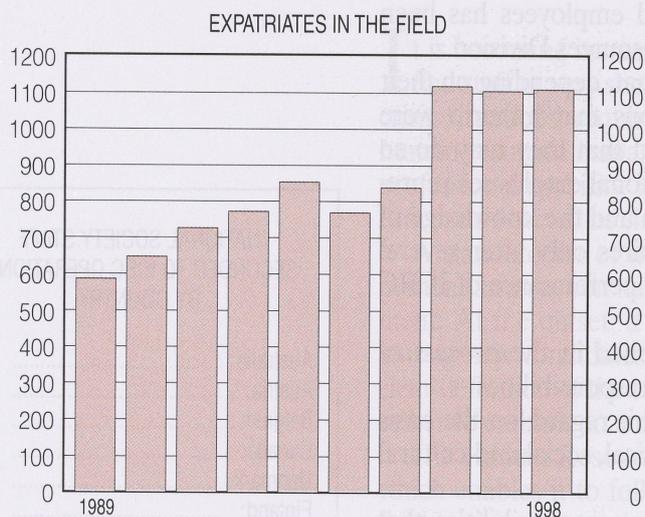
<sup>2</sup> See p. 366.

### NATIONAL SOCIETY STAFF SECONDED TO ICRC OPERATIONS, BY COUNTRY

Australia: .....	23
Austria: .....	10
Belgium: .....	23
Canada: .....	59
Denmark: .....	23
Finland: .....	27
France: .....	22
Germany: .....	57
Greece: .....	5
Iceland: .....	12
Ireland: .....	9
Italy: .....	4
Japan: .....	12
Netherlands: .....	46
New Zealand: .....	9
Norway: .....	29
Portugal: .....	1
Sweden: .....	16
Switzerland: .....	21
United Kingdom: .....	65
United States: .....	4
<b>TOTAL: .....</b>	<b>476</b>

N.B.: This list shows the numbers of people seconded and not the number of posts. The breakdown according to activity is as follows: health, 45%; relief, 19%; other, 23%; delegated projects, 13%.<sup>2</sup>

## Progression of staff requirements 1989 - 1998



\* including 12, 13 and 8 posts at headquarters in 1996, 1997 and 1998, respectively.

## EXTERNAL RESOURCES

In the first half of the 1990s, the ICRC's annual field budgets decreased and changes were made in the allocation of the organization's funds. Needs in terms of food aid declined and the emphasis gradually shifted from the provision of relief to core activities more specific to the ICRC, such as protecting detainees and civilians, restoring family links and promoting international humanitarian law. Although these activities also received support from the donor community, they proved more difficult to finance than food-aid programmes.

This may be one of the reasons why over the last few years it has become more of a problem to balance income and expenditure. Indeed, the ICRC began the year under review with a cumulative deficit of almost 25 million Swiss francs carried over from 1997.

In the course of 1998, however, the ICRC succeeded in reversing the overall negative trend observed since the mid-90s. Field expenditure dropped significantly as compared with the previous year, while income remained at a similar level. This resulted in a below average (less than 80%) expenditure-versus-budget implementation rate, but it also meant that the ICRC was able to reduce its cumulative deficit from 25 million to 2 million Swiss francs.

Particularly low implementation rates were recorded for programmes in Somalia, the Republic of the Congo, the Democratic Republic of the Congo and Afghanistan, where severe political and security constraints led to the frequent suspension of some if not all ICRC activities. However, the low implementation rates of certain ICRC field operations in 1998 should in no way be interpreted as reflecting a decrease in humanitarian needs worldwide. On the contrary, the ICRC began work in new theatres of operation, but none of those where it was already involved could be removed from the list of the organization's field activities.

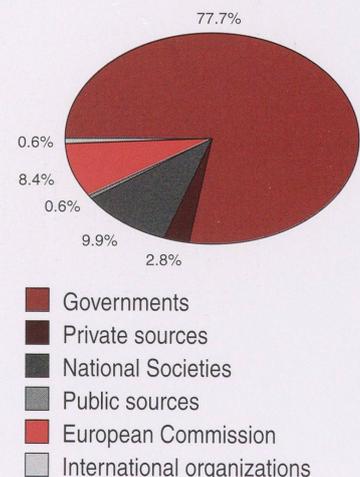
### Sources of funding

The ICRC pursued its strategy of diversifying its sources of funding in 1998. Within the existing donor network, particular emphasis was placed on gaining access to new budget lines, especially in the areas of disaster preparedness and preventive action and for mines-related programmes, while at the same time an effort was made to secure financial support from potential donor countries. The result of these endeavours can be summarized as follows.

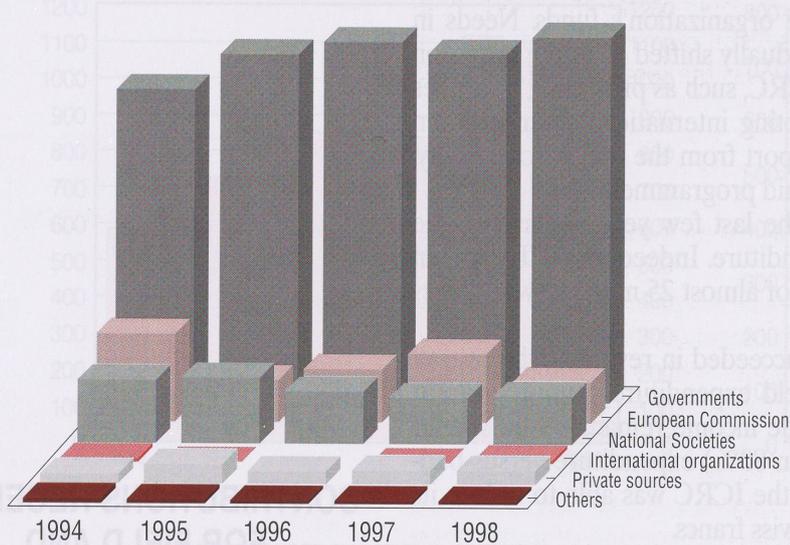
\* ASEAN: Association of South-East Asian Nations

### CONTRIBUTIONS RECEIVED FOR FIELD AND HEADQUARTERS BUDGETS

in cash, kind and services in 1998,  
by donor category  
(Sfr. 625,614,687)



CONTRIBUTIONS RECEIVED FOR FIELD AND HEADQUARTERS BUDGETS FROM 1994 TO 1998 IN CASH, KIND AND SERVICES BY DONOR CATEGORY



◆ Among traditional donors, there was a further increase in funding by governments, mainly due to the additional funds obtained through the special appeal entitled "Assistance for Mine Victims". This increase was, however, offset by a decrease in European Commission funding, attributable to the continuing fall in emergency food-aid requirements.

◆ Efforts to diversify the existing donor network by enlisting the support of additional countries such as certain Gulf States, some Central and Eastern European countries and several members of ASEAN have not yet borne fruit, partly because of the deteriorating economic situation in some of those regions.

◆ The decision to launch, as in 1997, a special appeal for funds to provide assistance to mine victims proved very successful, because in the momentum created by the Ottawa treaty new budget lines were made available by both governments and supranational donors, such as the

European Union through the European Commission. The ICRC is concerned, however, about the possibility that these new sources of funding may one day run dry, while the problem of anti-personnel mines remains unresolved and assistance for mine victims will still be needed for years to come.

◆ Support from National Societies increased slightly thanks to joint fundraising campaigns, again mainly for mine-related activities. On the other hand cooperation with National Societies in the field stabilized, as security constraints and the overall decline in assistance programmes ruled out any significant increase in the number of joint programmes. During the year under review 32 projects were delegated to 13 National Societies in connection with 14 ICRC operations. In addition, 21 bilateral projects were implemented by 10 National Societies under ICRC coordination in four different regions of the world.

◆ Funding from the private sector was on the same level as the previous year. A special effort was made to approach various foundations, which responded very favourably to specific funding requests. Corporate donations grew at a

similar rate. Partnership arrangements such as those with UEFA,\* the International Road Transport Union, and especially Rotary International proved very successful from the financial as well as the public relations standpoint. Several National Societies received special "tailor-made" ICRC support for the running of their private fundraising campaigns, which undoubtedly led to a significant increase in their subsequent contributions to the ICRC budgets. The Foundation for the ICRC received several major donations, 20% of which went straight to ICRC programmes, whereas the remaining 80% served to increase the Foundation's capital.

## Reporting to donors

Efforts to keep donors regularly and fully informed about the activities, thinking and concerns of the ICRC were maintained, with the production of documents on a number of themes in addition to those describing activities in various geographical areas. Specific information was provided in particular in two special appeals (concerning the earthquakes in Afghanistan and assistance for mine victims respectively) and four budget extension appeals (Irian Jaya, Sudan and two related to the Kosovo crisis). In September a renewed emergency appeal was launched to supplement the 1998 Emergency Appeals sent out earlier in the year. Quarterly reports were issued to provide intermediate information on all ICRC field activities, together with some 50 updates which contained details on new emergency situations and other developments in the humanitarian sphere. Finally, six special reports were produced to enhance understanding of the ICRC's approach in specific geographical contexts and/or with regard to particular themes. Examples of these are: *Ethiopia; The issue of missing persons in Bosnia and Herzegovina, Croatia and the Federal Republic of Yugoslavia; The role of a neutral intermediary in Colombia; and Stemming the tide of violence (the ICRC's activities in relation to the international community's preventive strategies)*.

All this information was backed up by direct contacts and networking with the ICRC's donor community. Eleven meetings were held to brief representatives of the Permanent Missions in Geneva on specific country operations, and to present such topics as the *Avenir* plan of action, the new ICRC evaluation concept, global security constraints, and the evolution of the financial situation in the course of 1998. In addition, regular contacts were maintained with governments and National Societies, not only in Geneva but also in the world's capitals, and increasingly by means of field visits.

\* UEFA: Union of European Football Associations

## Dialogue with donors

In June the ICRC convened a second Humanitarian Forum at the Wolfsberg Centre, Switzerland. As in 1997, the object of the Forum was to promote dialogue among high-level humanitarian and political players by encouraging an informal exchange of views and fostering a spirit of openness. Topics on the agenda focused on possible frameworks and mechanisms for supportive strategies between political and humanitarian actors. In parallel, the ICRC held two informal meetings at the highest working level with its principal donor governments, in The Hague in spring and in Stockholm in autumn. This followed an initiative taken by the ICRC in 1997 when the first workshop of this kind was organized jointly with DANIDA\* in Copenhagen. Issues such as the ICRC's *Avenir* study and the corresponding implementation process, the ICRC's objectives, needs, priorities and operational plans for 1999, matters relating to standards of quality and cost-effectiveness, the annual financial appeals procedures, the recently introduced enterprise resource planning system, the broadening of the ICRC's donor base, the linkage with the OCHA\* Consolidated Appeal Process, and the coordination of donor reporting and accountability requests were just some of the subjects discussed during the meetings. The informal nature of these discussions allowed for a very frank exchange of views and enhanced mutual understanding of the requirements and constraints of both sides. It was decided to continue this exchange of ideas on a regular basis. For National Societies taking an active part in international humanitarian operations, two week-long meetings for some 30 representatives were organized jointly in Geneva by the Federation and the ICRC, as has been the case for several years now. The goal of the meetings was to share in-depth information and opinions on operational developments and to strengthen cooperation and rapid response mechanisms.

\* OCHA: Office for the Coordination of Humanitarian Affairs

\* DANIDA: Danish International Development Agency

## FINANCE AND INFORMATION TECHNOLOGY

### Finance

The final conceptual phase of the ICRC's new financial system was completed in June 1998. During the first half of the year day-to-day activities and services were restricted so as to concentrate all available resources on this ambitious project.

The financial accounting system put in place will ultimately comply with international accounting standards. Activity-based costing makes it possible to determine with increasing precision the actual cost of operations and projects both at headquarters and in the field. It will also lead to a significant improvement in the content of the financial information made available to the public, after an initial consolidation phase required to carry out checks on the quality and relevance of the data.

Work on the configuration of the financial modules of the integrated software package selected to support the new system, together with the test phase, continued at headquarters throughout the year. In the field, two relatively simple software applications were installed in every delegation to gather the data required to operate the new financial system. The first was designed to collect accounting data compatible with the activity-based costing system, and the other was a staff time-reporting application. The information produced by the latter is essential for determining actual costs.

From July 1998 considerable effort was invested in training the staff who would be working with the new system, both at headquarters and in the field.

By the end of the year the new financial system and the tools necessary for it to function were ready to be put into effect as from 1 January 1999. In view of the scale of the changes made, however, the system was to be implemented gradually so as to allow for stringent checking of the information produced and above all to ensure a sound basis for future development.

## Information technology

Following the outsourcing of information technology services in spring 1997 and the launch in autumn of the same year of a project to implement an integrated management software package, it became necessary to strengthen and consolidate the conception, coordination, controlling and monitoring structures of the ICRC's information and communication systems. These tasks were assigned to a new unit directly responsible to the Director-General.

Implementation of the integrated management software package provided the Human Resources Division with new tools which covered a large part of its needs throughout 1998. It also made it possible to complete the first phase in the parametrization of the finance, and to some extent the logistic, modules.

A "Year 2000" project was set up, under the regular supervision of the ICRC Directorate, to examine the measures that had to be taken to minimize the effects of the millennium bug. The level of preparedness in that regard may be considered satisfactory.

The worldwide communications network was further extended, enabling about 70 delegations and sub-delegations to communicate with headquarters by electronic mail and to use ICRC databases.

\* OCHA: Office for the Coordination of Humanitarian Affairs

\* DANIDA: Danish International Development Agency

## FINANCIAL TABLES

The accounts and financial tables for 1998 are presented in the new format introduced the previous year. The aim is to produce a comprehensive public financial statement, taking into consideration both general developments in this regard and the needs expressed by certain donors and partners. With the introduction of the new financial system in 1999, further modifications will be needed so as to bring it in line eventually with international accounting standards.

### The 1998 financial year

Various trends – most of them favourable, and some contradictory – emerged during the 1998 financial year.

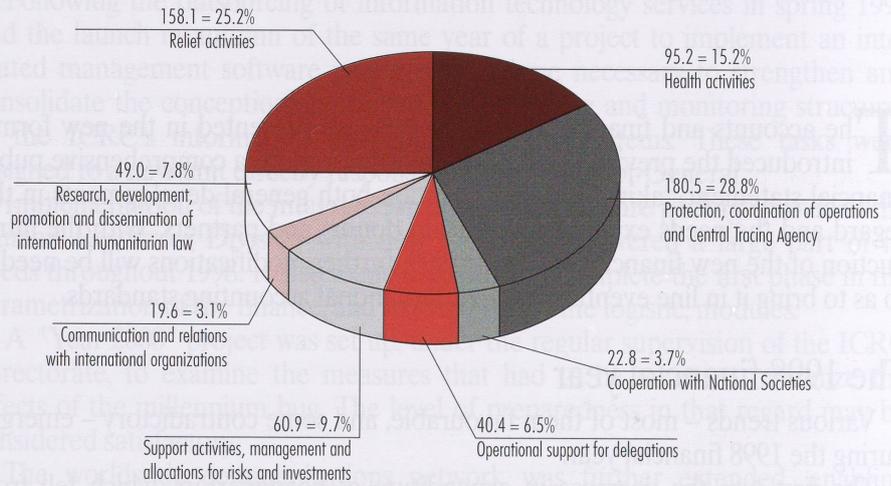
The first was the decrease in expenditure at headquarters, which fell from 135.5 million Swiss francs in 1997 to 132.9 million in 1998. This resulted from the decision to gradually scale down the number of staff and to carry out a critical review of fixed costs. The cutback was achieved despite the particularly large number of major projects carried out during the period (start of implementation of the new strategic plan, planning and evaluation, revision of management systems). Consequently, considering the resources available, several minor projects at headquarters had to be abandoned.

In the field, the very rapid evolution of situations and needs called for even greater flexibility on the part of all the units concerned. However, because of the lack of basic security guarantees, certain important operations (notably those in the Democratic Republic of the Congo, Somalia and Afghanistan) underwent considerable fluctuations in terms of volume of activities, which was often below that anticipated. This, together with a quantitative downturn in aid programmes and a reduction in fixed costs, resulted in an overall decrease in expenditure (cash expenditure: 446.1 million Swiss francs in 1998 as compared with 511.6 million in 1997; expenditure in kind/services: 47.5 million in 1998 as compared with 39.6 million in 1997).

Fortunately, the decline in contributions to the headquarters and field budgets taken together was proportionally smaller than the decrease in expenditure (total cash contributions: 578.1 million Swiss francs in 1998 as compared with 599 million in 1997). This led to a significant improvement in the financial situation, which had deteriorated steadily over the previous few years. It also made it possible to compensate for the use in 1997 of part of the provision made to cover

## EXPENDITURE ACCORDING TO TYPE OF ACTIVITY IN 1998

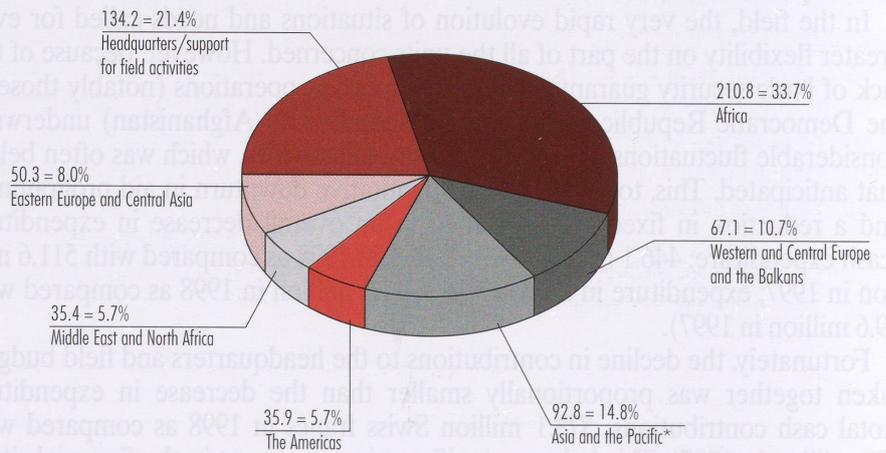
(including contributions in kind and services)  
in millions of Swiss francs



**Total: Sfr 626.5 million**

## EXPENDITURE BY REGION IN 1998

(including contributions in kind and services)  
in millions of Swiss francs



\* Except Central Asia

**Total: Sfr 626.5 million**

shortfalls in the funding of operations. This provision is a management tool which is indispensable to guarantee that the ICRC has the greatest possible capacity to take action in emergency situations, and occasionally to allow the advance funding of certain programmes.

The improvement in the financial situation mentioned above led to an easing of the cash position, a reduction in the number of temporarily underfunded operations and an increase in the number of those with temporary surplus financing.

The last point worthy of mention is the considerable increase in the total assets tied up, mainly because of the investment required for two major information technology projects. One of these concerned management systems and the other the processing of data relating to protection programmes.

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# 1. BALANCE SHEET AS AT DECEMBER 31, 1998

(in Swiss francs)

ASSETS	notes	1998	1997
<b>Current assets</b>		<b>173,635,864</b>	<b>156,376,126</b>
Cash and cash equivalents	4.3.1	97,937,051	66,737,279
Securities	4.3.2	23,675,870	22,100,766
Accounts receivable	4.3.3	8,734,625	11,443,474
Inventories	4.3.4	4,582,240	6,467,348
Accrued income and prepaid expenses	4.3.5	38,706,078	49,627,259
<b>Operations with temporary deficit financing</b>	4.3.6	<b>32,086,762</b>	<b>45,384,329</b>
<b>Financial assets</b>	4.3.7	<b>31,359,146</b>	<b>31,296,174</b>
<b>Fixed assets</b>	4.3.8	<b>51,191,598</b>	<b>39,565,302</b>
<b>Total assets</b>		<b>288,273,370</b>	<b>272,621,931</b>
Trust funds with banks		730,877	730,192
<b>LIABILITIES</b>			
<b>Short-term liabilities</b>		<b>85,876,110</b>	<b>92,074,557</b>
Bank debts		74,664	211,899
Accounts payable	4.3.9	71,401,692	68,648,129
Accrued expenses and deferred income	4.3.10	14,399,754	23,214,529
<b>Operations with temporary surplus financing</b>	4.3.6	<b>30,078,727</b>	<b>20,521,836</b>
<b>Long-term liabilities</b>	4.3.11	<b>8,300,000</b>	<b>8,500,000</b>
<b>Provisions</b>	4.3.12	<b>102,035,356</b>	<b>91,388,668</b>
For operational risks		94,322,736	83,689,558
For staff commitments		6,146,161	6,132,651
For work in progress or to be undertaken		1,566,459	1,566,459
<b>Funds for investments</b>	4.3.13	<b>47,686,184</b>	<b>45,839,877</b>
<b>Capital reserve</b>		<b>14,296,993</b>	<b>14,296,993</b>
General reserve		12,500,000	12,500,000
Balance at beginning of year		1,796,993	1,580,408
Excess of income over expenses		0	216,585
<b>Total liabilities</b>		<b>288,273,370</b>	<b>272,621,931</b>
Trust funds - creditors		730,877	730,192

## 2. STATEMENT OF INCOME AND EXPENSES IN 1998

(in Swiss francs)

	1998					1997			
	Headquarters	in cash Field	Total	in kind	in services	Grand total	Total cash	Total in kind and services	Grand total
<b>Total contributions</b>	118,453,033	459,669,489	578,122,522	27,075,670	20,416,493	625,614,685	599,038,898	39,577,887	638,616,785
<b>Activities based on or directly related to the Geneva Conventions and other instruments of international humanitarian law</b>									
Protection activities, Central Tracing Agency and coordination of operations	-18,865,181	-149,882,123	-168,747,304		-2,039,765	-170,787,069	-182,751,581	-2,667,863	-185,419,444
Health activities	-8,001,816	-68,455,292	-76,457,108	-2,865,055	-11,420,979	-90,743,142	-86,385,964	-14,283,866	-100,669,830
Relief activities	-5,283,433	-118,224,736	-123,508,169	-24,146,214	-2,800,177	-150,454,560	-155,775,954	-17,413,032	-173,188,986
Cooperation within the Movement	-523,562	-20,455,124	-20,978,686		-502,665	-21,481,351	-22,750,766	-1,193,382	-23,944,148
International humanitarian law: implementation, research and development	-7,455,114		-7,455,114		-230,415	-7,685,529	-7,761,684	-2,466,607	-10,228,291
Promotion of international humanitarian law	-13,373,616	-24,754,879	-38,128,495	-64,401	-1,522,596	-39,715,492	-36,750,061	-276,500	-37,026,561
Relations with international organizations	-4,479,578		-4,479,578			-4,479,578	-4,140,575		-4,140,575
Communication	-14,872,492		-14,872,492		-213,210	-15,085,702	-14,698,883	-306,015	-15,004,898
<b>Operational support at delegations</b>		-37,134,123	-37,134,123		-821,113	-37,955,236	-41,629,251	-346,005	-41,975,256
<b>Support activities</b>	-41,827,871		-41,827,871		-865,573	-42,693,444	-43,960,596	-624,617	-44,585,213
<b>Financial management and general services</b>	-18,183,979		-18,183,979			-18,183,979	-19,287,429		-19,287,429
<b>Allocation to headquarters budget</b>		-27,228,907	-27,228,907			-27,228,907	-31,224,153		-31,224,153
<b>Total expenditure</b>	-132,866,642	-446,135,184	-579,001,826	-27,075,670	-20,416,493	-626,493,989	-647,116,897	-39,577,887	-686,694,784
<b>Total for all activities</b>	-14,413,609	13,534,305	-879,304	0	0	-879,304	-48,077,999	0	-48,077,999
<b>Allocation from field budget</b>	27,228,907		27,228,907			27,228,907	31,224,153		31,224,153
<b>Movement of funds for investments and provisions</b>	-12,655,891		-12,655,891			-12,655,891	3,731,070		3,731,070
<b>Attribution to foundations/funds</b>			0			0	-1,700,000		-1,700,000
Fondation Avenir du CICR			0			0	-1,700,000		-1,700,000
<b>Financial income and re-invoiced costs</b>	1,996,316	5,432,156	7,428,472			7,428,472	9,471,076		9,471,076
<b>Other income</b>	3,298,811	3,637,084	6,935,895			6,935,895	6,094,369		6,094,369
<b>Other expenditure</b>	-5,454,534		-5,454,534			-5,454,534	-5,191,359		-5,191,359
<b>Operational surplus/(deficit)</b>	0	22,603,545	22,603,545			22,603,545	-4,448,690		-4,448,690
<b>Decrease of operations with temporary deficit financing</b>		-13,297,567	-13,297,567			-13,297,567	-4,453,729		-4,453,729
<b>Decrease/increase of operations with temporary surplus financing</b>		-9,556,891	-9,556,891			-9,556,891	9,047,293		9,047,293
<b>Regularisations of operations with temporary deficit/surplus financing</b>		250,913	250,913			250,913	71,711		71,711
<b>Excess of income over expenses</b>	0	0	0			0	216,585		216,585

### 3. CASH FLOW STATEMENT FOR 1998

(in Swiss francs)

	notes	1998	1997
<b>Cash flow from operating activities</b>		<b>49,480,650</b>	<b>-9,556,861</b>
Excess of income over expenses		0	216,585
Depreciation of fixed assets	4.3.8	6,476,538	5,243,754
Extraordinary income and expenditure, net		-385,058	-396,479
Allocation/use of provisions and funds for investments		12,655,890	-3,731,070
<i>Operating surplus before changes in working capital</i>		<i>18,747,370</i>	<i>1,332,790</i>
Increase/decrease of current assets		13,940,034	-6,119,757
Decrease of short-term liabilities		-6,061,212	-176,330
Decrease of operations with temporary deficit financing	4.3.6	13,297,567	4,453,729
Increase/decrease of operations with temporary surplus financing	4.3.6	9,556,891	-9,047,293
<b>Cash flow from investing activities</b>		<b>-17,943,643</b>	<b>-3,751,992</b>
Investment in fixed assets	4.3.8	-18,169,684	-2,468,573
Sale of fixed assets	4.3.8	289,013	12,755
Investment in financial assets	4.3.7	-62,972	-1,296,174
<b>Cash flow from financing activities</b>		<b>-200,000</b>	<b>-200,000</b>
Decrease of long-term liabilities		-200,000	-200,000
<b>Net variation of cash and bank deposits</b>		<b>31,337,007</b>	<b>-13,508,853</b>
<b>Cash and bank deposits as at January 1, 1998/1997</b>		<b>66,525,380</b>	<b>80,034,233</b>
<b>Cash and bank deposits as at December 31, 1998/1997</b>		<b>97,862,387</b>	<b>66,525,380</b>

## 4. NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 1998

### 4.1 Activities

The International Committee of the Red Cross, founded in Geneva in 1863 and formally recognized in the Geneva Conventions and by the International Conferences of the Red Cross and Red Crescent, is an independent humanitarian organization having a status of its own.

The ICRC's principal tasks consist of:

- in connection with internal strife, international and non-international armed conflict, and their aftermath:
  - activities for persons deprived of their freedom;
  - protection and relief (in the form of medical supplies, drinking water, food and shelter) for the civilian population;
  - restoration of family links;
- at all times:
  - development of and respect for international humanitarian law;
  - promotion and dissemination of humanitarian law and of the principles of the International Red Cross and Red Crescent Movement;
  - humanitarian diplomacy.

The ICRC is managed on the basis of two separate financial structures, one for the headquarters and one for the field.

The **headquarters** financial structure covers activities in Geneva, the management of the International Tracing Service in Arolsen, Germany, and the New York delegation.

The **field** financial structure comprises all other ICRC delegations, of which there were 59 at the end of 1998.

### 4.2 Significant accounting policies

#### 4.2.1 Securities

Investment securities are recorded at their purchase value in the case of shares, and at par in the case of bonds.

#### 4.2.2 Inventories

Inventories held at headquarters are listed at the purchase price; inventories held at the delegations are not included under assets.

#### 4.2.3 Accrued income and prepaid expenses

This account heading includes expenses paid in advance and contributions received during the first two weeks of the financial year following the year under report, but specifically attributed to the reporting period.

#### 4.2.4 Operations with temporary deficit financing

This relates to expenditure in the field financial structure which is not covered by contributions already received.

#### 4.2.5 Fixed assets

Investments in real estate, furniture and equipment at headquarters are carried as assets on the balance sheet.

With the exception of real estate investments, all expenses incurred by the delegations are expensed in the current financial year statement of income and expenses, owing to the fact that the ICRC operates in unstable or conflict situations.

Applicable straight-line depreciation periods:

	in Switzerland	other countries
Real estate	50 years	5 years
Fixtures and fittings	10 years	-
Furniture and equipment	5 years	-
Computer and telecommunications equipment	3 years	-

#### 4.2.6 Operations with temporary surplus financing

Some contributions received by the ICRC are earmarked for specific usage. At the end of the financial year, any such funds which have not yet been spent are recorded under this heading.

#### 4.2.7 Provisions

Provisions for operational risks cover identifiable risks relating to insufficient operational funding, equipment insured by delegations and commercial disputes.

Provisions for staff commitments cover the ICRC's liabilities under the Collective Staff Agreement.

Provisions for work in progress or to be undertaken are allocated in anticipation of specific events, such as the International Conferences of the Red Cross and Red Crescent, accrued over several accounting periods.

#### 4.2.8 Funds for investments

The ICRC sets aside funds for capital expenditure on real estate and equipment, in order to be able to make investments essential for its operations regardless of short-term financial fluctuations.

#### 4.2.9 Contributions

Cash contributions are recognized upon receipt; pledges are recognized if received within 15 days of the following calendar year.

Contributions in kind (goods) and in services (in the form of staff, means of transport) derive from statistical information. For each contribution received in kind or in services, an equal and opposite amount is entered under both income and expenditure.

The value of contributions in kind is determined by the donor's estimation of the value of the goods, allowing for the cost of transport to the final destination.

4.3.6 The value of service contributions is estimated by determining the real cost that would have been incurred had the contribution not been made. In the case of staff seconded to the ICRC, the estimated value consists of the salary plus the social security and insurance contributions paid by the ICRC for the position concerned.

Income and expenditure for projects delegated to National Red Cross or Red Crescent Societies are included under the total income and total expenditure items for the relevant accounting period.

#### 4.2.10 Allocation to headquarters budget

A premium of 6.5% is added to cash expenditure incurred by the field financial structure. This amount is included in the income of the headquarters financial structure, so as to partly offset the cost of headquarters' direct support for ICRC operations in the field. This procedure does not affect the overall result for the financial year.

#### 4.2.11 Excess of income or expenditure

The headquarters financial structure excess of income or expenditure is reported as an increase or decrease in the ICRC's capital reserve. The operating surplus or deficit of the field financial structure is allocated to operations with temporary surplus or deficit financing.

#### 4.2.12 Translation of foreign currencies

Monetary assets and liabilities are translated into Swiss francs at the rate applicable at the year-end, except for securities denominated in foreign currencies, which are converted at the historical rate of exchange. Income statement items are converted at mean monthly exchange rates and any differences included under other income and expenditure.

The principal rates of exchange are shown below:

	Closing rate of exchange		Mean rate of exchange	
	1998	1997	1998	1997
USD	1.3720	1.4740	1.4547	1.4488
DEM	0.8257	0.8135	0.8255	0.8410
GBP	2.2700	2.4200	2.4050	2.3700
FRF	0.2462	0.2430	0.2470	0.2501
ECU	1.6200	1.6000	1.6250	1.6392

### 4.3 Additional details relating to the financial statements

This section provides a breakdown of the main items on the balance sheet. All figures are in Swiss francs (Sfr).

	<u>Dec. 31, 1998</u>	<u>Dec. 31, 1997</u>
<b>4.3.1 Cash and cash equivalent</b>	<b>97,937,051</b>	<b>66,737,279</b>
Cash and current accounts (bank/post office) in Geneva	1,826,306	892,150
Cash and current accounts held by delegations	11,661,883	14,793,371
Time deposits	84,448,862	51,051,758
<b>4.3.2 Securities</b>	<b>23,675,870</b>	<b>22,100,766</b>
Securities	26,209,944	23,624,249
Other current assets	1,070,239	1,962,947
Provision for securities market fluctuations	-3,604,313	-3,486,430
<i>Market value of securities</i>	<i>36,787,271</i>	<i>32,733,133</i>
<b>4.3.3 Accounts receivable</b>	<b>8,734,625</b>	<b>11,443,474</b>
National Red Cross and Red Crescent Societies, organizations, foundations and funds	2,849,673	5,075,940
Withholding tax and recoverable levies	448,759	474,544
Guarantee deposits	704,601	854,653
Accounts receivable, social security and insurance contributions	2,656,878	2,929,910
Advance payments to expatriates on mission	2,274,814	2,308,527
Provision for doubtful accounts	-200,100	-200,100
<b>4.3.4 Inventories</b>	<b>4,582,240</b>	<b>6,467,348</b>
Medical supplies	2,877,318	3,247,440
Provision for depreciation of medical supplies	-2,000,000	-2,000,000
Computer and telecommunications equipment	1,940,863	1,742,970
Vehicle fleet in Geneva and Brussels for use in operational activities	1,795,740	3,326,000
Miscellaneous	-31,681	150,938
<b>4.3.5 Accrued income and prepaid expenditure</b>	<b>38,706,078</b>	<b>49,627,259</b>
Contributions receivable	35,022,098	45,903,235
Advance payments, headquarters and field	3,683,980	3724024

#### 4.3.6. Operations with temporary surplus/deficit financing

Contributions are defined as non earmarked as long as they are remitted for a specific operation at the country level. Below this level they are considered as earmarked. Taking into account this definition, the balances brought forward are disclosed at December 31, 1998 as follows:

	Operations with temporary deficit financing	Operations with temporary surplus financing
Non-earmarked balances brought forward (country level)	3,538,132	16,086,053
Earmarked balances brought forward (country level)	28,548,630	13,992,674
<b>Total as at December 31, 1998</b>	<b>32,086,762</b>	<b>30,078,727</b>
<b>Total as at December 31, 1997</b>	<b>45,384,329</b>	<b>20,521,836</b>

#### 4.3.7 Financial assets

This is a deposit initially totalling Sfr 30,000,000 booked on October 1, 1996 and maturing on September 30, 1999. The deposit value as on September 30, 1998 is fully guaranteed by the banking institution administrating the deposit.

#### 4.3.8 Fixed assets

	Furniture and other equipment	Real estate	Total
<b>Book value</b>			
Balance as at January 1, 1998	25,753,905	42,206,531	67,960,436
Additions during 1998	18,169,684	0	18,169,684
Disposals	-66,846	-4	-66,850
Balance as at December 31, 1998	43,856,743	42,206,527	86,063,270
<b>Accumulated depreciation</b>			
Balance as at January 1, 1998	-20,200,539	-8,194,595	-28,395,134
Depreciation during 1998	-5,168,373	-1,308,165	-6,476,538
Balance as at December 31, 1998	-25,368,912	-9,502,760	-34,871,672
<b>Net book value as at December 31, 1998</b>	<b>18,487,831</b>	<b>32,703,767</b>	<b>51,191,598</b>
<b>Net book value as at December 31, 1997</b>	<b>5,553,366</b>	<b>34,011,936</b>	<b>39,565,302</b>

An exceptional depreciation has been recorded in 1998 on the headquarters equipment for an amount of Sfr 2,649,399. This operation has been made to comply with the new fixed assets procedure that will be implemented as from January 1, 1999.

One of the buildings at the headquarters in Geneva with a net book value of Sfr 13,338,000 on December 31, 1998, is subject to a mortgage note tendered as collateral for the respective building.

<b>4.3.9 Accounts payable</b>	<b>71,401,692</b>	<b>68,648,129</b>
Governments	9,086,831	9,228,016
National Red Cross and Red Crescent Societies, organizations, foundations and funds	499,224	596,953
Suppliers	11,824,818	11,823,568
Social security and insurance contributions	25,539,935	25,359,190
Staff vacation accrual	22,736,417	19,858,532
Sundry items	1,714,467	1,781,870

<b>4.3.10 Accrued expenses and deferred income</b>	<b>14,399,754</b>	<b>23,214,529</b>
Accrued expenses and deferred income	13,900,797	22,220,815
Prepaid contributions	498,957	993,714

#### 4.3.11 Long-term liabilities

This is a mortgage loan on one of the buildings at the headquarters in Geneva. Interest amounted to Sfr 435,625 in 1998 (Sfr 445,790 in 1997).

#### 4.3.12 Provisions

	Operational risks	Staff-related provisions	Work in progress or to be undertaken	Total
Balance as at January 1, 1998	83,689,558	6,132,651	1,566,459	91,388,668
Use/release during 1998	-1,394,838	-2,234,994		-3,629,832
Allocations during 1998	12,028,016	2,248,504		14,276,520
Balance as at December 31, 1998	<b>94,322,736</b>	<b>6,146,161</b>	<b>1,566,459</b>	<b>102,035,356</b>

#### 4.3.13 Funds for investments

	Total
Balance as at January 1, 1998	45,839,877
Use/release during 1998	-45,012
Allocations during 1998	1,891,319
Balance as at December 31, 1998	<b>47,686,184</b>

**4.4 Additional notes**

**4.4.1 Taxes**

The ICRC is exempt from taxes in Switzerland and most countries in which its delegations are based.

**4.4.2 Financial instruments**

Forward transactions are effected occasionally for contract periods not extending beyond the current month and solely for the purpose of hedging exchange rate risks.

**4.4.3 Staff benefits**

In accordance with Swiss law, pension contributions for staff working at headquarters or in the field and hired in Geneva are paid into a trust independent of the ICRC. The auditor's annual report confirms that this trust is able to cover its commitments.

*Fondation Avenir*, established at the ICRC's initiative, facilitates training or career moves for staff working at the headquarters or in the field and hired in Geneva under an open-ended contract.

Personnel employed locally by the delegations receive social benefits in accordance with the legislation of the countries concerned.

1.1	Headquarters	117,227,11	117,227,11	
1.2	Geneva	5,323,347	5,323,347	
1.3	Field	1,000,000	1,000,000	
1.4	Subtotal	123,550,458	123,550,458	
2.1	General services	1,000,000	1,000,000	
2.2	Management control	1,000,000	1,000,000	
2.3	Financial management	1,000,000	1,000,000	
2.4	Other	1,000,000	1,000,000	
2.5	Subtotal	4,000,000	4,000,000	
3.1	Operating	1,000,000	1,000,000	
3.2	Other	1,000,000	1,000,000	
3.3	Subtotal	2,000,000	2,000,000	
4.1	Operating	1,000,000	1,000,000	
4.2	Other	1,000,000	1,000,000	
4.3	Subtotal	2,000,000	2,000,000	
5.1	Operating	1,000,000	1,000,000	
5.2	Other	1,000,000	1,000,000	
5.3	Subtotal	2,000,000	2,000,000	
6.1	Operating	1,000,000	1,000,000	
6.2	Other	1,000,000	1,000,000	
6.3	Subtotal	2,000,000	2,000,000	
7.1	Operating	1,000,000	1,000,000	
7.2	Other	1,000,000	1,000,000	
7.3	Subtotal	2,000,000	2,000,000	
8.1	Operating	1,000,000	1,000,000	
8.2	Other	1,000,000	1,000,000	
8.3	Subtotal	2,000,000	2,000,000	
9.1	Operating	1,000,000	1,000,000	
9.2	Other	1,000,000	1,000,000	
9.3	Subtotal	2,000,000	2,000,000	
10.1	Operating	1,000,000	1,000,000	
10.2	Other	1,000,000	1,000,000	
10.3	Subtotal	2,000,000	2,000,000	
11.1	Operating	1,000,000	1,000,000	
11.2	Other	1,000,000	1,000,000	
11.3	Subtotal	2,000,000	2,000,000	
12.1	Operating	1,000,000	1,000,000	
12.2	Other	1,000,000	1,000,000	
12.3	Subtotal	2,000,000	2,000,000	
13.1	Operating	1,000,000	1,000,000	
13.2	Other	1,000,000	1,000,000	
13.3	Subtotal	2,000,000	2,000,000	
14.1	Operating	1,000,000	1,000,000	
14.2	Other	1,000,000	1,000,000	
14.3	Subtotal	2,000,000	2,000,000	
15.1	Operating	1,000,000	1,000,000	
15.2	Other	1,000,000	1,000,000	
15.3	Subtotal	2,000,000	2,000,000	
16.1	Operating	1,000,000	1,000,000	
16.2	Other	1,000,000	1,000,000	
16.3	Subtotal	2,000,000	2,000,000	
17.1	Operating	1,000,000	1,000,000	
17.2	Other	1,000,000	1,000,000	
17.3	Subtotal	2,000,000	2,000,000	
18.1	Operating	1,000,000	1,000,000	
18.2	Other	1,000,000	1,000,000	
18.3	Subtotal	2,000,000	2,000,000	
19.1	Operating	1,000,000	1,000,000	
19.2	Other	1,000,000	1,000,000	
19.3	Subtotal	2,000,000	2,000,000	
20.1	Operating	1,000,000	1,000,000	
20.2	Other	1,000,000	1,000,000	
20.3	Subtotal	2,000,000	2,000,000	
21.1	Operating	1,000,000	1,000,000	
21.2	Other	1,000,000	1,000,000	
21.3	Subtotal	2,000,000	2,000,000	
22.1	Operating	1,000,000	1,000,000	
22.2	Other	1,000,000	1,000,000	
22.3	Subtotal	2,000,000	2,000,000	
23.1	Operating	1,000,000	1,000,000	
23.2	Other	1,000,000	1,000,000	
23.3	Subtotal	2,000,000	2,000,000	
24.1	Operating	1,000,000	1,000,000	
24.2	Other	1,000,000	1,000,000	
24.3	Subtotal	2,000,000	2,000,000	
25.1	Operating	1,000,000	1,000,000	
25.2	Other	1,000,000	1,000,000	
25.3	Subtotal	2,000,000	2,000,000	
26.1	Operating	1,000,000	1,000,000	
26.2	Other	1,000,000	1,000,000	
26.3	Subtotal	2,000,000	2,000,000	
27.1	Operating	1,000,000	1,000,000	
27.2	Other	1,000,000	1,000,000	
27.3	Subtotal	2,000,000	2,000,000	
28.1	Operating	1,000,000	1,000,000	
28.2	Other	1,000,000	1,000,000	
28.3	Subtotal	2,000,000	2,000,000	
29.1	Operating	1,000,000	1,000,000	
29.2	Other	1,000,000	1,000,000	
29.3	Subtotal	2,000,000	2,000,000	
30.1	Operating	1,000,000	1,000,000	
30.2	Other	1,000,000	1,000,000	
30.3	Subtotal	2,000,000	2,000,000	
31.1	Operating	1,000,000	1,000,000	
31.2	Other	1,000,000	1,000,000	
31.3	Subtotal	2,000,000	2,000,000	
32.1	Operating	1,000,000	1,000,000	
32.2	Other	1,000,000	1,000,000	
32.3	Subtotal	2,000,000	2,000,000	
33.1	Operating	1,000,000	1,000,000	
33.2	Other	1,000,000	1,000,000	
33.3	Subtotal	2,000,000	2,000,000	
34.1	Operating	1,000,000	1,000,000	
34.2	Other	1,000,000	1,000,000	
34.3	Subtotal	2,000,000	2,000,000	
35.1	Operating	1,000,000	1,000,000	
35.2	Other	1,000,000	1,000,000	
35.3	Subtotal	2,000,000	2,000,000	
36.1	Operating	1,000,000	1,000,000	
36.2	Other	1,000,000	1,000,000	
36.3	Subtotal	2,000,000	2,000,000	
37.1	Operating	1,000,000	1,000,000	
37.2	Other	1,000,000	1,000,000	
37.3	Subtotal	2,000,000	2,000,000	
38.1	Operating	1,000,000	1,000,000	
38.2	Other	1,000,000	1,000,000	
38.3	Subtotal	2,000,000	2,000,000	
39.1	Operating	1,000,000	1,000,000	
39.2	Other	1,000,000	1,000,000	
39.3	Subtotal	2,000,000	2,000,000	
40.1	Operating	1,000,000	1,000,000	
40.2	Other	1,000,000	1,000,000	
40.3	Subtotal	2,000,000	2,000,000	
41.1	Operating	1,000,000	1,000,000	
41.2	Other	1,000,000	1,000,000	
41.3	Subtotal	2,000,000	2,000,000	
42.1	Operating	1,000,000	1,000,000	
42.2	Other	1,000,000	1,000,000	
42.3	Subtotal	2,000,000	2,000,000	
43.1	Operating	1,000,000	1,000,000	
43.2	Other	1,000,000	1,000,000	
43.3	Subtotal	2,000,000	2,000,000	
44.1	Operating	1,000,000	1,000,000	
44.2	Other	1,000,000	1,000,000	
44.3	Subtotal	2,000,000	2,000,000	
45.1	Operating	1,000,000	1,000,000	
45.2	Other	1,000,000	1,000,000	
45.3	Subtotal	2,000,000	2,000,000	
46.1	Operating	1,000,000	1,000,000	
46.2	Other	1,000,000	1,000,000	
46.3	Subtotal	2,000,000	2,000,000	
47.1	Operating	1,000,000	1,000,000	
47.2	Other	1,000,000	1,000,000	
47.3	Subtotal	2,000,000	2,000,000	
48.1	Operating	1,000,000	1,000,000	
48.2	Other	1,000,000	1,000,000	
48.3	Subtotal	2,000,000	2,000,000	
49.1	Operating	1,000,000	1,000,000	
49.2	Other	1,000,000	1,000,000	
49.3	Subtotal	2,000,000	2,000,000	
50.1	Operating	1,000,000	1,000,000	
50.2	Other	1,000,000	1,000,000	
50.3	Subtotal	2,000,000	2,000,000	
51.1	Operating	1,000,000	1,000,000	
51.2	Other	1,000,000	1,000,000	
51.3	Subtotal	2,000,000	2,000,000	
52.1	Operating	1,000,000	1,000,000	
52.2	Other	1,000,000	1,000,000	
52.3	Subtotal	2,000,000	2,000,000	
53.1	Operating	1,000,000	1,000,000	
53.2	Other	1,000,000	1,000,000	
53.3	Subtotal	2,000,000	2,000,000	
54.1	Operating	1,000,000	1,000,000	
54.2	Other	1,000,000	1,000,000	
54.3	Subtotal	2,000,000	2,000,000	
55.1	Operating	1,000,000	1,000,000	
55.2	Other	1,000,000	1,000,000	
55.3	Subtotal	2,000,000	2,000,000	
56.1	Operating	1,000,000	1,000,000	
56.2	Other	1,000,000	1,000,000	
56.3	Subtotal	2,000,000	2,000,000	
57.1	Operating	1,000,000	1,000,000	
57.2	Other	1,000,000	1,000,000	
57.3	Subtotal	2,000,000	2,000,000	
58.1	Operating	1,000,000	1,000,000	
58.2	Other	1,000,000	1,000,000	
58.3	Subtotal	2,000,000	2,000,000	
59.1	Operating	1,000,000	1,000,000	
59.2	Other	1,000,000	1,000,000	
59.3	Subtotal	2,000,000	2,000,000	
60.1	Operating	1,000,000	1,000,000	
60.2	Other	1,000,000	1,000,000	
60.3	Subtotal	2,000,000	2,000,000	
61.1	Operating	1,000,000	1,000,000	
61.2	Other	1,000,000	1,000,000	
61.3	Subtotal	2,000,000	2,000,000	
62.1	Operating	1,000,000	1,000,000	
62.2	Other	1,000,000	1,000,000	
62.3	Subtotal	2,000,000	2,000,000	
63.1	Operating	1,000,000	1,000,000	
63.2	Other	1,000,000	1,000,000	
63.3	Subtotal	2,000,000	2,000,000	
64.1	Operating	1,000,000	1,000,000	
64.2	Other	1,000,000	1,000,000	
64.3	Subtotal	2,000,000	2,000,000	
65.1	Operating	1,000,000	1,000,000	
65.2	Other	1,000,000	1,000,000	
65.3	Subtotal	2,000,000	2,000,000	
66.1	Operating	1,000		



Audit

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Report of the external auditors to the Assembly of the members of

### The International Committee of the Red Cross

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As external auditors of your association, we have examined the accounting records and the financial statements (balance sheet, statement of income and expenses, cash flow statement and notes) of the International Committee of the Red Cross for the year ended 31 December 1998.

These financial statements are the responsibility of the Committee. Our responsibility is to express an opinion of these financial statements based on our audit. We confirm that we meet the legal requirements concerning professional qualification and independence.

Our audit was conducted in accordance with auditing standards promulgated by the profession, which require that an audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. We have examined on a test basis evidence supporting the amounts and disclosures in the financial statements. We have also assessed the accounting principles used, significant estimates made and the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the accounting records and financial statements comply with the law and the articles of incorporation.

We recommend that the financial statements submitted to you be approved.

KPMG Fides Peat

David J W Colledge  
Chartered Accountant

Stéphane Gard  
Expert-comptable diplômé

Geneva, 12 April 1999

Enclosures :

Financial statements (balance sheet, statement of income and expenses, cash flow statement and notes)



## 5. HEADQUARTERS FINANCIAL STRUCTURE IN 1998

Budget/expenditure in cash, kind, services (in Swiss francs)

Headquarters expenses by activity	Budget			Expenditure		
	initial appeal	amendments	final	in cash	in kind	in services
<b>1. Activities based on or directly related to the Geneva Conventions and other instruments of international humanitarian law</b>	<b>77,071,000</b>	<b>-2,480,881</b>	<b>74,590,119</b>	<b>72,854,792</b>	<b>0</b>	<b>549,047</b>
1.1 Protection activities, Central Tracing Agency and coordination of operations	19,570,000	-858,098	18,711,902	18,865,181		10,178
1.2 Health activities	8,230,000	-184,056	8,045,944	8,001,816		12,420
1.3 Relief activities	6,456,000	-714,467	5,741,533	5,283,433		82,824
1.4 Cooperation within the Movement	815,000	-96,588	718,412	523,562		156,585
1.5 International humanitarian law: implementation, research and development	8,042,000	1,532	8,043,532	7,455,114		73,830
1.6 Promotion of international humanitarian law	13,492,000	224,974	13,716,974	13,373,616		
1.7 Relations with international organizations	4,230,000	134,449	4,364,449	4,479,578		
1.8 Communication	16,236,000	-988,627	15,247,373	14,872,492		213,210
<b>2. Operational support at delegations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3. Support activities</b>	<b>45,133,000</b>	<b>-17,195</b>	<b>45,115,805</b>	<b>41,827,871</b>	<b>0</b>	<b>792,505</b>
3.1 General policy and operational support	4,911,000	148,239	5,059,239	5,325,547		
3.2 Human resources: recruitment, training, development and management	16,355,000	317,951	16,672,951	15,266,306		154,869
3.3 External resources	5,896,000	169,046	6,065,046	5,534,189		586,966
3.4 Information technology, telecommunications and archives	17,971,000	-652,431	17,318,569	15,701,829		50,670
<b>4. Financial management and general services</b>	<b>18,491,000</b>	<b>98,413</b>	<b>18,589,413</b>	<b>18,183,979</b>	<b>0</b>	<b>0</b>
4.1 Financial management	6,717,000	-131,669	6,585,331	7,019,630		
4.2 Management control and external auditing	1,950,000	54,897	2,004,897	1,874,684		
4.3 General services	9,824,000	175,185	9,999,185	9,289,665		
<b>Subtotal</b>	<b>140,695,000</b>	<b>-2,399,663</b>	<b>138,295,337</b>	<b>132,866,642</b>	<b>0</b>	<b>1,341,552</b>
<b>5. Allocations for risks, commitments and investments</b>	<b>5,000,000</b>	<b>0</b>	<b>5,000,000</b>	<b>16,285,722</b>		
5.1 Operational risks	3,000,000	0	3,000,000	12,028,016		
5.2 Staff commitments	1,000,000	0	1,000,000	2,248,504		
5.3 Other commitments	600,000	0	600,000			
5.4 Funds for investments for furniture and equipment	400,000	0	400,000	1,891,319		
5.5 Allocation to provisions for redemption of actives				117,883		
<b>6. Restructuring at headquarters</b>	<b>-2,400,000</b>					
<b>Total</b>	<b>143,295,000</b>	<b>-2,399,663</b>	<b>143,295,337</b>	<b>149,152,364</b>	<b>0</b>	<b>1,341,552</b>

## 6. FIELD EXPENDITURE

including  
(in Swiss

	Budget			Cash expenditure							Total cash expenditure
	Emergency Appeal	Amendment	Final	Protection	Dissemination Information	Health activities	Relief activities	Cooperation with National Societies	Operational support	Overheads	
	cash/kind/services										
<b>AFRICA</b>	<b>319,569,162</b>	<b>15,085,197</b>	<b>334,654,359</b>	<b>59,101,861</b>	<b>6,513,936</b>	<b>30,850,243</b>	<b>58,517,303</b>	<b>8,897,487</b>	<b>16,843,703</b>	<b>11,747,094</b>	<b>192,471,627</b>
Angola	12,462,758		12,462,758	2,486,475	371,769	1,903,240	3,168,439	2,136	1,352,929	603,524	9,888,512
Burundi	1,043,793		1,043,793	521,387	36,355	21,136	272,186	0	193,499	67,897	1,112,460
Congo-Brazzaville	12,886,285		12,886,285	1,141,371	173,918	1,541,019	1,642,280	52,053	371,471	319,937	5,242,049
Congo, Dem. Rep. of	46,951,432		46,951,432	5,118,005	395,059	6,265,890	6,075,851	650,565	2,198,110	1,345,726	22,049,206
Ethiopia (incl. Eritrea)	12,349,346	1,870,389	14,219,735	5,126,000	725,173	1,378,375	1,326,215	1,171,673	618,207	672,467	11,018,110
Liberia	1,421,894		1,421,894	557,106	63,986	216,205		86,085	113,868	67,421	1,104,671
Rwanda	75,602,679		75,602,679	21,170,396	653,990	2,898,009	9,388,804	25,349	2,965,685	2,411,645	39,513,878
Sierra Leone	26,762,719		26,762,719	2,003,992	209,639	2,606,350	6,097,730	278,087	884,117	785,194	12,865,109
Somalia	33,093,175		33,093,175	2,236,330	109,500	1,868,308	7,368,577	2,520,275	969,037	979,682	16,051,709
Sudan	15,494,514	15,085,197	30,579,711	4,189,053	177,478	8,050,919	15,634,012	516,689	1,913,425	1,981,302	32,462,878
Uganda	19,930,102		19,930,102	2,810,220	209,310	1,295,300	5,352,417	479,670	891,897	717,523	11,756,337
Abidjan (regional)	4,739,898		4,739,898	1,929,077	815,368	4,509	33,557	311,429	703,069	246,806	4,043,815
Dakar (regional)	8,154,577	4,488,744	12,643,321	2,459,610	396,280	1,857,605	968,108	503,524	675,245	445,924	7,306,296
Harare (regional)	2,469,266		2,469,266	517,543	513,186			253,153	140,335	92,574	1,516,791
Lagos (regional)	1,860,428		1,860,428	904,567	256,713			199,188	323,386	109,450	1,793,304
Nairobi (regional)	13,545,885		13,545,885	3,322,862	994,853	943,378	1,189,127	1,187,135	1,841,992	616,158	10,095,505
Pretoria (regional)	3,505,484		3,505,484	1,136,381	245,036			452,868	357,378	142,458	2,334,121
Yaoundé (regional)	2,876,071		2,876,071	1,471,486	166,323			207,608	330,053	141,406	2,316,876
Mozambique											
Contingency	24,418,856	-6,359,133	18,059,723								
General use											
<b>THE AMERICAS</b>	<b>40,651,679</b>		<b>40,651,679</b>	<b>17,463,126</b>	<b>3,619,777</b>	<b>1,747,921</b>	<b>4,213,878</b>	<b>2,982,033</b>	<b>2,605,631</b>	<b>2,121,103</b>	<b>34,753,469</b>
Colombia	19,206,313		19,206,313	9,414,426	1,051,931	990,516	3,154,557	1,390,897	1,045,603	1,108,115	18,156,045
Peru	6,546,458		6,546,458	3,478,291	263,326	372,018	276,436	20,389	485,809	318,257	5,214,526
Brasilia (regional)	2,193,884		2,193,884	591,553	576,250			116,169	157,310	93,683	1,534,965
Buenos Aires (regional)	1,911,051		1,911,051	580,562	503,761			105,119	190,596	89,703	1,469,741
Guatemala City (regional)	6,194,024		6,194,024	1,982,973	1,126,507	227,583		764,560	450,981	295,919	4,848,523
Washington (regional)	1,174,908		1,174,908	864,430	62,090			118,677	138,062	76,912	1,260,171
Panama											
Mexico		3,425,041	3,425,041	550,891	35,912	157,804	782,885	466,222	137,270	138,514	2,269,498
Contingency	3,425,041	-3,425,041	0								
General use											
<b>ASIA AND THE PACIFIC</b>	<b>128,487,564</b>	<b>14,257,191</b>	<b>142,744,755</b>	<b>24,400,391</b>	<b>3,380,163</b>	<b>14,596,614</b>	<b>25,464,592</b>	<b>2,583,056</b>	<b>7,166,854</b>	<b>5,043,459</b>	<b>82,635,129</b>
Afghan conflict (incl. Pakistan)	72,780,301	5,613,260	78,393,561	7,745,016	627,016	11,277,530	18,484,396	1,616,315	3,192,587	2,791,286	45,734,146
Cambodia	6,469,462		6,469,462	2,193,026	283,032	1,239,845		81,681	661,474	289,839	4,748,897
Sri Lanka	18,139,388		18,139,388	5,051,627	315,278	1,677,062	3,486,450	383,757	1,574,966	811,794	13,300,934

# AND INCOME IN 1998

delegated projects  
francs)

(CONTINUED)

Cash income			Reports of operations					Contributions spent		
Allocated income	Allocation income granted	Total income in cash	Surplus financing 97 brought forward	Deficit financing 1997 brought forward	Corrections and transfers	Surplus financing 1998	Deficit financing 1998	in kind	in services	
<b>198,150,021</b>	<b>0</b>	<b>198,150,021</b>	<b>9,061,541</b>	<b>-21,660,234</b>	<b>282,367</b>	<b>7,285,496</b>	<b>-13,923,428</b>	<b>9,611,190</b>	<b>8,720,056</b>	<b>AFRICA</b>
8,098,436	1,590,748	9,689,184		-110,938	-10,493	112,187	-432,946	296,256	278,644	Angola
1,012,172		1,012,172	100,288		0					Burundi
4,069,178	1,006,000	5,075,178			0	458,985	-625,856	563	209,277	Congo-Brazzaville
18,858,869	2,006,000	20,864,869	3,717,711	-5,578,015	484,453	735,636	-3,295,824	129,466	1,221,270	Congo, Dem. Rep. of
7,129,308	4,343,862	11,473,170		-401,998		67,326	-14,264		298,196	Ethiopia (incl. Eritrea)
1,104,671	0	1,104,671								Liberia
45,784,901	1,556,194	47,341,095	1,809,357	-9,141,056	-195,109	3,172,837	-2,872,428	1,482,816	1,596,378	Rwanda
11,544,632	898,908	12,443,540			-428,780		-850,349	1,573,382	871,812	Sierra Leone
7,988,796	9,090,000	17,078,796	2,314,734	-3,640,036		295,783	-593,998	747,905	428,008	Somalia
23,202,247	8,230,000	31,432,247		-761,936	3,516	638,002	-2,427,053	3,068,311	2,657,873	Sudan
4,958,888	6,131,832	11,090,720			-1,392,392	189,499	-2,247,508	492,649	322,496	Uganda
1,308,571	2,925,000	4,233,571		-428,780	428,780	189,756				Abidjan (regional)
3,214,133	4,000,000	7,214,133		-205,083		265,956	-563,202	1,491,167	563,792	Dakar (regional)
109,367	1,298,423	1,407,790			1,119,451	1,010,450				Harare (regional)
392,471	1,400,833	1,793,304								Lagos (regional)
4,934,584	5,310,000	10,244,584		-1,392,392	1,392,392	149,079		328,675	143,625	Nairobi (regional)
111,041	2,223,080	2,334,121							108,675	Pretoria (regional)
348,815	1,968,061	2,316,876							20,010	Yaoundé (regional)
			1,119,451		-1,119,451					Mozambique
										Contingency
53,978,941	-53,978,941	0								General use
<b>37,977,627</b>	<b>0</b>	<b>37,977,627</b>	<b>32,888</b>	<b>-4,715,315</b>	<b>0</b>	<b>1,069,501</b>	<b>-2,527,770</b>	<b>309,927</b>	<b>853,603</b>	<b>THE AMERICAS</b>
18,220,081	1,777,600	19,997,681		-3,371,358			-1,529,722	259,286	474,461	Colombia
4,052,948	2,505,535	6,558,483		-1,343,957						Peru
559,523	500,000	1,059,523					-475,442			Brasilia (regional)
896,932	500,000	1,396,932					-72,809	50,641	125,925	Buenos Aires (regional)
4,640,880	20	4,640,900			32,888	275,062	-449,797		125,925	Guatemala City (regional)
1,260,171		1,260,171								Washington (regional)
		0	32,888		-32,888					Panama
2,063,937	1,000,000	3,063,937				794,439			127,292	Mexico
6,283,155	-6,283,155	0								Contingency
										General use
<b>85,908,630</b>	<b>0</b>	<b>85,908,630</b>	<b>8,226,545</b>	<b>-4,529,060</b>	<b>0</b>	<b>13,581,391</b>	<b>-6,610,405</b>	<b>5,429,088</b>	<b>4,768,963</b>	<b>ASIA AND THE PACIFIC</b>
46,429,452	1,349,500	47,778,952	7,240,007	-3,198,668		11,839,927	-5,753,782	4,038,902	3,269,032	Afghan conflict (incl. Pakistan)
4,875,968	542,381	5,418,349		-232,994		436,458			236,973	Cambodia
9,909,586	3,247,449	13,157,035		-338,660		374,064	-856,623	94,359	1,038,641	Sri Lanka

## 6. FIELD EXPENDITURE

including  
(in Swiss

	Budget			Cash expenditure							Total cash expenditure
	Emergency Appeal	Amendment	Final	Protection	Dissemination Information	Health activities	Relief activities	Cooperation with National Societies	Operational support	Overheads	
	cash/kind/services										
Bangkok (regional)	4,166,557		4,166,557	1,472,466	601,406			57,085	312,270	158,810	2,602,037
Jakarta (regional)	4,887,492	8,643,931	13,531,423	2,403,517	186,281	402,177	3,493,746	104,314	565,713	465,124	7,620,872
Manila (regional)	2,732,043		2,732,043	1,225,474	248,797			32,818	186,697	110,096	1,803,882
New Delhi (regional)	8,828,593		8,828,593	4,309,265	1,118,353			307,086	673,147	416,510	6,824,361
Contingency	10,483,728		10,483,728								
General use											
<b>WESTERN AND CENTRAL EUROPE, BALKANS</b>	<b>63,667,806</b>	<b>19,974,994</b>	<b>83,642,800</b>	<b>16,444,442</b>	<b>3,703,360</b>	<b>8,895,715</b>	<b>19,991,917</b>	<b>1,882,217</b>	<b>3,597,809</b>	<b>3,543,504</b>	<b>58,058,964</b>
Albania	857,499	754,451	1,611,950	837,252	28,467	98,948	46,832	116,685	78,529	78,436	1,285,149
Bosnia and Herzegovina	42,227,161		42,227,161	6,932,673	1,946,037	7,664,136	12,647,753	942,808	1,500,513	2,056,205	33,690,125
Croatia, Rep. of	9,763,059		9,763,059	3,715,534	539,166	419,888	1,957,271	137,464	1,071,768	509,671	8,350,762
Federal Republic of Yugoslavia	3,648,448	18,580,193	22,228,641	4,075,533	546,903	712,743	5,340,061	649,171	727,285	783,360	12,835,056
Former Yugoslav Republic of Macedonia		640,350	640,350	262,054	61,477			698	50,266	24,342	398,837
Budapest (regional)	2,103,001		2,103,001	621,396	581,310			35,391	169,448	91,490	1,499,035
Romania											
Contingency	5,068,638		5,068,638								
General use											
<b>EASTERN EUROPE AND CENTRAL ASIA</b>	<b>77,157,991</b>	<b>0</b>	<b>77,157,991</b>	<b>13,148,996</b>	<b>5,496,727</b>	<b>5,919,267</b>	<b>10,037,046</b>	<b>2,009,513</b>	<b>4,192,432</b>	<b>2,652,259</b>	<b>43,456,240</b>
Southern Caucasus	41,506,079		41,506,079	6,976,482	1,161,001	4,856,379	6,298,847	213,028	2,145,286	1,407,318	23,058,341
Tajikistan	7,206,570		7,206,570	1,295,033	203,821	643,391	1,745,683	38,804	389,316	280,542	4,596,590
Kyiv (regional)	2,400,469		2,400,469	808,766	478,926			267,439	98,421	107,481	1,761,033
Moscow (regional) (incl. Chechnya)	17,320,524		17,320,524	3,609,389	3,008,769	419,497	1,992,516	1,231,575	1,376,303	756,473	12,394,522
Tashkent (regional)	2,674,951		2,674,951	459,326	644,210			258,667	183,106	100,445	1,645,754
Contingency	6,049,398		6,049,398								
General use											
<b>MIDDLE EAST AND NORTH AFRICA</b>	<b>45,711,983</b>		<b>45,711,983</b>	<b>19,323,307</b>	<b>2,040,916</b>	<b>6,445,532</b>	<b>0</b>	<b>2,100,818</b>	<b>2,727,694</b>	<b>2,121,488</b>	<b>34,759,755</b>
Egypt	1,851,854		1,851,854	498,403	816,267			20,983	116,199	94,370	1,546,222
Iran	108,850		108,850	603,625						39,236	642,861
Iraq	12,573,790		12,573,790	4,906,299	67,890	5,455,947		8,337	593,423	717,073	11,748,969
Israel, occupied territories /autonomous territories	15,954,683		15,954,683	8,254,652	283,632	125,255		1,341,346	1,201,032	728,385	11,934,302
Jordan	1,459,230		1,459,230	918,382	158,999			40,603	210,195	86,331	1,414,510
Lebanon	3,633,553		3,633,553	1,638,940	60,533	669,229		528,437	309,852	208,455	3,415,446
Syria	569,038		569,038	354,080	12,117			8,753	37,473	26,807	439,230
Kuwait (regional)	3,796,325		3,796,325	1,689,820	323,045	195,101			138,856	152,544	2,499,366
Tunis (regional)	1,859,660		1,859,660	459,106	318,433			152,359	120,664	68,287	1,118,849
Contingency	3,905,000		3,905,000								
General use											
<b>Special Appeals (Mines awareness)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Field</b>	<b>675,246,185</b>	<b>49,317,382</b>	<b>724,563,567</b>	<b>149,882,123</b>	<b>24,754,879</b>	<b>68,455,292</b>	<b>118,224,736</b>	<b>20,455,124</b>	<b>37,134,123</b>	<b>27,228,907</b>	<b>446,135,184</b>

**AND INCOME IN 1998**

(CONTINUED)

delegated projects  
francs)

Cash income			Reports of operations					Contributions spent		Grand total
Allocated income	Allocation income granted	Total income in cash	Surplus financing 1997 brought forward	Deficit financing 1997 brought forward	Corrections and transfers	Surplus financing 1998	Deficit financing 1998	in kind	in services	
843,464	1,758,573	2,602,037								Bangkok (regional)
6,675,554	1,569,688	8,245,242	965,050	-736,478		852,942		1,295,827	151,522	Jakarta (regional)
1,274,378	529,504	1,803,882								Manila (regional)
3,655,133	3,248,000	6,903,133	21,488	-22,260		78,000			72,795	New Delhi (regional)
										Contingency
12,245,095	-12,245,095									General use
<b>58,500,867</b>	<b>0</b>	<b>58,500,867</b>	<b>2,350,655</b>	<b>-6,100,233</b>	<b>-31,454</b>	<b>2,851,335</b>	<b>-6,190,464</b>	<b>7,548,422</b>	<b>1,462,364</b>	<b>WESTERN AND CENTRAL EUROPE, BALKANS</b>
2,953,310	68,652	3,021,962		-1,854,624			-117,811		38,500	Albania
26,754,542	5,377,163	32,131,705			-3,152,796	25,230	-4,736,446	2,264,735	958,602	Bosnia and Herzegovina
4,223,275	4,000,000	8,223,275			-27,752	28,715	-183,954	98,679	136,212	Croatia, Rep. of
13,263,050		13,263,050	969,997	-4,245,609	3,149,094	1,453,729	-1,152,253	5,185,008	308,350	Federal Republic of Yugoslavia
199,418	199,419	398,837								Former Yugoslav Republic of Macedonia
41,956	1,420,082	1,462,038			1,380,658	1,343,661			20,700	Budapest (regional)
		0	1,380,658		-1,380,658					Romania
										Contingency
11,065,316	-11,065,316									General use
<b>44,873,082</b>	<b>0</b>	<b>44,873,082</b>	<b>662,877</b>	<b>-4,336,181</b>	<b>0</b>	<b>291,670</b>	<b>-2,548,132</b>	<b>3,966,376</b>	<b>2,881,670</b>	<b>EASTERN EUROPE AND CENTRAL ASIA</b>
18,387,847	6,808,684	25,196,531	228,799	-2,877,702		113,771	-624,484	3,060,023	2,359,162	Southern Caucasus
4,617,232	567,434	5,184,666		-641,479		123,575	-176,978	154,998	160,941	Tajikistan
1,761,033		1,761,033						119,754		Kyiv (regional)
8,019,800	3,477,780	11,497,580	434,078	-817,000		54,324	-1,334,188	631,601	329,827	Moscow (regional) (incl. Chechnya)
1,233,272		1,233,272							31,740	Tashkent (regional)
										Contingency
10,853,898	-10,853,898									General use
<b>38,529,168</b>	<b>0</b>	<b>38,529,168</b>	<b>187,330</b>	<b>-4,043,306</b>	<b>0</b>	<b>200,000</b>	<b>-286,563</b>	<b>210,667</b>	<b>388,285</b>	<b>MIDDLE EAST AND NORTH AFRICA</b>
1,546,222		1,546,222						207,737		Egypt
81,601	483,379	564,980	77,881							Iran
13,796,426	829,662	14,626,088		-2,877,119					116,195	Iraq
8,321,826	4,224,291	12,546,117	109,449	-676,990		200,000	-155,726		122,640	Israel, occupied territories /autonomous territories
1,042,965	371,545	1,414,510								Jordan
3,873,148		3,873,148		-457,702						Lebanon
380,758	58,472	439,230								Syria
879,849	1,520,175	2,400,024		-31,495			-130,837	2,930	149,450	Kuwait (regional)
380,257	738,592	1,118,849								Tunis (regional)
										Contingency
8,226,116	-8,226,116	0								General use
<b>4,799,334</b>	<b>0</b>	<b>4,799,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,799,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>Special Appeals (Mines awareness)</b>
4,799,334		4,799,334				4,799,334				
<b>468,738,729</b>	<b>0</b>	<b>468,738,729</b>	<b>20,521,836</b>	<b>-45,384,329</b>	<b>250,913</b>	<b>30,078,727</b>	<b>-32,086,762</b>	<b>27,075,670</b>	<b>19,074,941</b>	<b>Total Field</b>

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.0 Summary of all contributions

	Country	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Grand total
7.1	Governments	104,259,781	369,516,089	473,775,870	10,920,994	1,627,333	486,324,197
7.2	European Commission	633,383	49,052,125	49,685,508	2,941,050		52,626,558
7.3	International organizations		37,425	37,425	3,564,647		3,602,072
7.4	NGOs		258,330	258,330			258,330
7.5	National Societies	6,411,275	28,292,877	34,704,152	8,616,894	18,789,160	62,110,206
7.6	Public sources	3,309,000	231,500	3,540,500			3,540,500
7.7	Private sources	3,839,596	12,281,143	16,120,739	1,032,085		17,152,824
	<b>Grand total</b>	<b>118,453,035</b>	<b>459,669,489</b>	<b>578,122,524</b>	<b>27,075,670</b>	<b>20,416,493</b>	<b>625,614,687</b>

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.1 Governments

	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Grand total
Algeria	44,520		44,520			44,520
Andorra	25,000		25,000			25,000
Argentina	74,200		74,200			74,200
Australia	694,126	4,376,657	5,070,783			5,070,783
Austria	699,924	1,199,906	1,899,830			1,899,830
Bahamas	14,711		14,711			14,711
Barbados	1,500		1,500			1,500
Belgium	1,085,945	6,767,099	7,853,044	513,744		8,366,788
Belize	7,400		7,400			7,400
Benin	4,921		4,921			4,921
Bhutan	15,000		15,000			15,000
Bolivia	7,200		7,200			7,200
Bulgaria	20,000		20,000			20,000
Burkina Faso	2,389		2,389			2,389
Cameroun	14,116		14,116			14,116
Cambodia	16,200		16,200			16,200
Canada	2,014,695	15,072,686	17,087,381	89,232	378,975	17,555,588
Chile	53,410		53,410			53,410
China	470,000		470,000			470,000
Colombia	209,922		209,922			209,922
Costa Rica	24,589		24,589			24,589
Cuba	2,668		2,668			2,668
Cyprus	70,000	5,488	75,488			75,488
Czech Republic	65,000	59,600	124,600			124,600
Denmark	2,177,000	11,129,463	13,306,463		1,248,358	14,554,821
Egypt	96,200		96,200			96,200
Estonia	25,607		25,607			25,607
Fiji	5,857		5,857			5,857
Finland	548,802	4,601,072	5,149,874	940,732		6,090,606
France	1,600,000	5,872,685	7,472,685			7,472,685
Germany	1,227,000	6,855,298	8,082,298	3,906,513		11,988,811
Greece	300,000		300,000			300,000
Guyana	5,488		5,488			5,488
Holy See	7,320	7,320	14,640			14,640
Hungary	40,000		40,000			40,000
Iceland	50,000		50,000			50,000
India	16,538		16,538	52,223		68,761
Ireland	210,450	1,482,361	1,692,811			1,692,811
Israel	147,400		147,400	12,280		159,680
Italy	1,290,000	6,232,000	7,522,000			7,522,000
Jamaica	11,427		11,427			11,427
Japan	1,300,000	18,558,310	19,858,310			19,858,310
Jordan	82,320		82,320			82,320
Korea, Rep. of	225,375		225,375			225,375
Lebanon	64,652		64,652			64,652
Lesotho	15,000		15,000			15,000
Liechtenstein	150,000	250,000	400,000			400,000
Luxembourg	278,670	3,785,630	4,064,300			4,064,300

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.1 Governments (continued)

	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Grand total
Mali	14,880		14,880			14,880
Malaysia	19,605	40,917	60,522			60,522
Malta	15,000		15,000			15,000
Mauritius	15,142		15,142			15,142
Mexico	142,907		142,907			142,907
Myanmar	42,840		42,840			42,840
Netherlands	1,117,200	37,417,649	38,534,849			38,534,849
New Zealand	353,350	39,205	392,555			392,555
Norway	1,422,691	25,304,281	26,726,972	4,082,372		30,809,344
Panama	28,525		28,525			28,525
Poland	100,000		100,000			100,000
Portugal	200,000		200,000			200,000
St. Lucia	740		740			740
St. Marino	37,913		37,913			37,913
Saudi Arabia	270,000	288,000	558,000			558,000
Seychelles	29,280		29,280			29,280
Singapore	27,500		27,500			27,500
Slovak Republic	35,000		35,000			35,000
South Africa	85,525	436,194	521,719			521,719
Spain	500,000	852,943	1,352,943			1,352,943
Sri Lanka	29,680		29,680			29,680
Sweden	1,880,000	34,856,285	36,736,285			36,736,285
Switzerland	65,475,000	16,670,000	82,145,000			82,145,000
Thailand	109,944		109,944			109,944
Tonga	14,400		14,400			14,400
Tunisia	11,685		11,685			11,685
United Arab Emirates	143,600		143,600			143,600
United Kingdom	1,998,000	55,673,733	57,671,733			57,671,733
United States of America	14,329,500	111,681,307	126,010,807	1,323,898		127,334,705
Uruguay	124,808		124,808			124,808
Venezuela	124,828		124,828			124,828
Yugoslavia F.R.	17,696		17,696			17,696
Various	30,000		30,000			30,000
<b>Total from governments</b>	<b>104,259,781</b>	<b>369,516,089</b>	<b>473,775,870</b>	<b>10,920,994</b>	<b>1,627,333</b>	<b>486,324,197</b>
<b>7.2 European Commission</b>						
EC food aid DG VIII		1,601,797	1,601,797	2,941,050		4,542,847
ECHO	81,235	41,451,586	41,532,821			41,532,821
Other EC funding	552,148	5,998,742	6,550,890			6,550,890
<b>Total from European Commission</b>	<b>633,383</b>	<b>49,052,125</b>	<b>49,685,508</b>	<b>2,941,050</b>		<b>52,626,558</b>

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.3 International organizations

	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Grand total
UNESCO		22,260	22,260			22,260
UNHCR				675,747		675,747
UNICEF				12,984		12,984
WHO						
WFP				2,868,518		2,868,518
OAU		15,165	15,165			15,165
Various				7,398		7,398
<b>Total from international organizations</b>		<b>37,425</b>	<b>37,425</b>	<b>3,564,647</b>		<b>3,602,072</b>

### 7.4 Non-governmental organizations (NGOs)

AG Fund		258,330	258,330			258,330
<b>Total from non-governmental organizations</b>		<b>258,330</b>	<b>258,330</b>			<b>258,330</b>

### 7.5 National Societies

Andorra	924	90,775	91,699			91,699
Australia	182,309	473,738	656,047	40,238	961,376	1,657,661
Austria	65,111	1,554,055	1,619,166	314,002	535,075	2,468,243
Bahamas	2,905		2,905			2,905
Belgium	99,068	323,186	422,254	349,916	1,000,385	1,772,555
Benin	801		801			801
Bulgaria	2,000		2,000			2,000
Cambodia	1,503	1,480	2,983			2,983
Canada	191,559	789,327	980,886		1,271,002	2,251,888
Cape Verde	1,002		1,002			1,002
Chile	6,110		6,110			6,110
China	59,100		59,100			59,100
China - Hong Kong		120,767	120,767			120,767
Colombia	36,562		36,562			36,562
Croatia	6,211		6,211			6,211
Czech Republic	26,445		26,445			26,445
Denmark	104,277	398,766	503,043	1,078,075		1,581,118
Dominica	501		501			501
Ecuador	3,005		3,005			3,005
Egypt	8,815		8,815	26,988		35,803
Estonia	3,907		3,907			3,907
Finland	103,935	1,068,165	1,172,100	1,131,718	1,340,696	3,644,514
France	508,149	75,640	583,789		747,448	1,331,237
Germany	1,187,215	4,972,670	6,159,885	1,739,923	2,182,902	10,082,710
Greece	50,000	37,534	87,534	4,675	279,331	371,540
Honduras	2,278		2,278			2,278
Hungary	5,000		5,000			5,000
Iceland	26,144	132,067	158,211		534,293	692,504
Indonesia	29,480		29,480			29,480
Iran	75,970		75,970			75,970
Ireland	15,927	167,543	183,470		166,822	350,292

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.5 National Societies (continued)

	Headquarters appeal	Emergency appeals	Total cash	Total kind	Total services	Grand total
Italy	219,510	239,050	458,560	277,588	222,645	958,793
Japan	1,095,000	462,713	1,557,713		395,853	1,953,566
Jordan	1,202		1,202			1,202
Korea, Rep. of	175,598	89,433	265,031			265,031
Latvia	2,401		2,401			2,401
Lesotho	2,485		2,485			2,485
Liechtenstein	17,329	71,294	88,623			88,623
Luxembourg	28,649	74,993	103,642			103,642
Macau		37,100	37,100			37,100
Madagascar	501		501			501
Malawi	1,410		1,410			1,410
Malta	501		501			501
Mauritius	1,002		1,002			1,002
Monaco	19,132	21,810	40,942			40,942
Mongolia	2,031		2,031			2,031
Morocco	1,518		1,518			1,518
Namibia	1,011		1,011			1,011
Netherlands	243,113	1,950,793	2,193,906	151,981	2,255,374	4,601,261
New Zealand	43,975	90,112	134,087		534,610	668,697
Nigeria	944		944			944
Norway	157,429	3,464,878	3,622,307	944,618	1,313,835	5,880,760
Pakistan	4,321		4,321	18,500		22,821
Papua New Guinea	3,605		3,605			3,605
Paraguay	1,491		1,491			1,491
Poland		2,960	2,960	31,080		34,040
Portugal	34,659		34,659		23,100	57,759
Qatar	4,699		4,699			4,699
Romania	14,525		14,525			14,525
Senegal	2,274		2,274			2,274
Sierra Leone	1,274		1,274			1,274
Slovak Republic	9,817		9,817			9,817
Slovenia	5,506		5,506			5,506
South Africa	9,062		9,062			9,062
Spain	327,155	97,174	424,329	984,424		1,408,753
Sweden	110,400	1,958,509	2,068,909	769,879	1,115,509	3,954,297
Switzerland	125,814	2,329,600	2,455,414	537,823	720,616	3,713,853
Syria	2,935		2,935			2,935
Thailand	58,700		58,700			58,700
Tunisia	1,549		1,549			1,549
United Arab Emirates	13,421		13,421			13,421
United Kingdom	375,029	4,960,347	5,335,375	2,452	2,755,783	8,093,610
United States of America	481,250	2,236,398	2,717,648	4,839	432,505	3,154,992
Uruguay	432		432			432
Vietnam	1,603		1,603			1,603
Zambia	801		801			801
Various National Societies				43,978		43,978
International Federation of Red Cross and Red Crescent Societies				164,197		164,197
<b>Total from National Societies</b>	<b>6,411,275</b>	<b>28,292,877</b>	<b>34,704,152</b>	<b>8,616,894</b>	<b>18,789,160</b>	<b>62,110,206</b>

## 7. CONTRIBUTIONS IN 1998

(in Swiss francs)

### 7.6 Public sources

	Total cash	Total kind	Total services	Grand total
Basel, Canton of	10,000			10,000
Bellinzona	10,000			10,000
Céligny	1,000			1,000
Chêne-Bougeries	35,000			35,000
Chêne-Bourg	5,000			5,000
Collex-Bossy	500			500
Collonge-Bellerive	25,000			25,000
Fribourg, Canton of	27,000			27,000
Geneva, Canton of	3,000,000			3,000,000
Geneva, City of	225,000			225,000
Jura, Canton of	5,000			5,000
Lausanne	10,000			10,000
Lugano	5,000			5,000
Opfikon	5,000			5,000
Roveredo	2,000			2,000
Rüschlikon	5,000			5,000
Vevey	15,000			15,000
Zug, Canton of	5,000			5,000
Zurich, Canton of	150,000			150,000
<b>Total from public sources</b>	<b>3,540,500</b>			<b>3,540,500</b>

### 7.7 Private sources

Direct mail and fundraising campaigns in Switzerland	2,604,339			2,604,339
Gifts	8,841,153	1,032,085		9,873,238
Donations from foundations/funds:				
Foundation for the International Committee of the Red Cross	254,412			254,412
<i>Fondation Odéon</i>	91,400			91,400
<i>Greendale Charitable Foundation</i>	100,000			100,000
<i>H.E.M Stiftung</i>	100,000			100,000
<i>Kolb'sche FamilienStiftung</i>	10,000			10,000
<i>Novartis Foundation for Sustainable Development</i>	100,000			100,000
<i>The Reuters Foundation</i>	10,000			10,000
<i>RPH-Promotor Stiftung</i>	15,000			15,000
Others (below Sfr 10.000.--)	75,802			75,802
Legacies	2,177,118			2,177,118
Support Association	320,000			320,000
Companies	544,514			544,514
Ad hoc campaigns:				
<i>Rotary International</i>	827,000			827,000
<i>UEFA</i>	50,000			50,000
<b>Total from private sources</b>	<b>16,120,739</b>	<b>1,032,085</b>		<b>17,152,824</b>

## 8. CONTRIBUTIONS IN SERVICES AND TO DELEGATED PROJECTS IN 1998

(in Swiss francs)

	Donations in kind		Donations in services			Donations for delegated projects				Grand total				
	Field	No. of missions	No. of days	Field	Headquarters	other services Headquarters	in kind	in services	in cash	Total deleg. proj.	Field kind	Field services	Headquarters services	Deleg. proj. cash
<b>NATIONAL SOCIETIES</b>														
Australia		16	2,350	838,816			40,238	122,560	473,737	636,535	40,238	961,376		473,737
Austria	223,787	6	502	171,024			90,215	364,051	770,430	1,224,696	314,002	535,075		770,430
Belgium	264,389	9	914	191,107	158,010		85,527	651,268	322,196	1,058,991	349,916	842,375	158,010	322,196
Canada		33	4,041	1,271,002								1,271,002		
Denmark	1,078,075										1,078,075			
Egypt	26,988										26,988			
Finland	1,118,474	28	3,293	1,102,709	87,630		13,244	150,357		163,601	1,131,718	1,253,066	87,630	
France		17	2,166	737,270		10,178						737,270	10,178	
Germany	425,320	36	4,238	1,308,903	282,510		1,314,603	591,489	3,144,261	5,050,353	1,739,923	1,900,392	282,510	3,144,261
Greece		3	562	209,443			4,675	69,888	19,938	94,501	4,675	279,331		19,938
Iceland		12	1,525	534,293								534,293		
Indonesia														
Ireland		6	716	166,822								166,822		
Italy	277,588	4	643	222,645							277,588	222,645		
Japan		12	1,092	395,853					-6,168	-6,168		395,853		-6,168
Netherlands	149,051	47	5,739	1,910,676	125,925		2,930	218,773	108,439	330,142	151,981	2,129,449	125,925	108,439
New Zealand		10	1,543	410,872	123,738							410,872	123,738	
Norway	658,525	27	3,519	1,253,985			286,093	59,850	74,744	420,687	944,618	1,313,835		74,744
Pakistan	18,500										18,500			
Portugal		1	66	23,100								23,100		
Poland	31,080										31,080			
Slovenia														
Spain	984,424										984,424			
Sweden	732,632	13	2,033	723,078			37,247	392,431	208,029	637,707	769,879	1,115,509		208,029
Switzerland	496,061	9	1,092	412,563			41,762	308,053	442,328	792,143	537,823	720,616		442,328
United Kingdom		51	7,775	2,206,190	454,891		2,452	94,702	254,491	351,645	2,452	2,300,892	454,891	254,491
United States of America		4	753	259,452			4,839	173,053	1,001,247	1,179,139	4,839	432,505		1,001,247
Int. Federation of Red Cross and Red Crescent Societies	164,197										164,197			
Various	43,978										43,978			
<b>GOVERNMENTS</b>														
Belgium	513,744										513,744			
Canada				0			89,232	378,975	240,883	709,090	89,232	378,975		240,883
Denmark		22	3,510	1,149,688	98,670							1,149,688	98,670	
Finland							940,732		407,823	1,348,555	940,732			407,823
India	52,223										52,223			
Israel	12,280										12,280			
Norway	4,082,372										4,082,372			
Germany	3,906,513										3,906,513			
Switzerland														
United States of America	1,323,898										1,323,898			
Various														
<b>ORGANIZATIONS</b>														
European Union	2,941,050										2,941,050			
UNHCR	675,747										675,747			
UNICEF	12,984										12,984			
WFP	2,868,518										2,868,518			
Various	7,398										7,398			
<b>PRIVATE DONORS</b>														
	1,032,085										1,032,085			
<b>Grand total</b>	<b>24,121,881</b>	<b>366</b>	<b>48,072</b>	<b>15,499,491</b>	<b>1,331,374</b>	<b>10,178</b>	<b>2,953,789</b>	<b>3,575,450</b>	<b>7,462,378</b>	<b>13,991,617</b>	<b>27,075,670</b>	<b>19,074,941</b>	<b>1,341,552</b>	<b>7,462,378</b>
<b>Grand total kind</b>											<b>27,075,670</b>			
<b>Grand total services</b>													<b>20,416,493</b>	

## 9. RELIEF AND MEDICAL ASSISTANCE TABLES

The statistical data in the following tables can be summarized as follows:

### 9.1 Contributions in kind received and purchases made by the ICRC in 1998:

All relief and medical goods received as contributions in kind or purchased by the ICRC and inventoried in the country of final destination between January 1 and December 31, 1998. The figures for contributions in kind cover all material support received as a gift but do not include any services received, such as the provision of human resources and/or logistic means. The figures for medical and relief purchases comprise all procurements carried out both with unearmarked and with earmarked financial contributions ("cash for kind"). The grand total of Sfr 116,772,640 therefore corresponds to the grand total given in the table "Relief and medical supplies dispatched by the ICRC in 1998".

### 9.2 Relief and medical supplies dispatched by the ICRC in 1998:

All relief and medical goods received as contributions in kind or purchased by the ICRC and inventoried in the country of final destination between January 1 and December 31, 1998.

### 9.3 Relief and medical supplies distributed by the ICRC in 1998:

All relief and medical goods distributed by the ICRC in the field between January 1 and December 31, 1998. These goods were either purchased or received in kind during 1998 or taken from stocks already constituted at the end of 1997.

## 9.1 CONTRIBUTIONS IN KIND RECEIVED AND PURCHASES MADE BY THE ICRC IN 1998

DONORS	FOOD (Tonnes)	SEEDS (Tonnes)	BLANKETS (Units)	TENTS (Units)	KITCHEN SETS (Units)	CLOTHES (Tonnes)	OTH.RELIEF GOODS (Tonnes)	TOTAL RELIEF (Sfr)	MEDICAL (Sfr)	GRAND TOTAL (Sfr)
<b>NATIONAL SOCIETIES</b>	<b>1,568.9</b>	<b>0.0</b>	<b>206,690</b>	<b>789</b>	<b>6,100</b>	<b>111.1</b>	<b>588.4</b>	<b>6,580,866</b>	<b>112,204</b>	<b>6,693,070</b>
Austria			35,000					223,787		223,787
Belgium	140.0		9,990				66.0	264,389		264,389
Denmark	410.0		29,610			55.4	87.2	1,078,075		1,078,075
Egypt			2,000			0.4	5.8	26,988		26,988
Finland	823.3					20.1	18.2	1,118,474		1,118,474
Germany			20,000				15.3	425,321		425,321
Italy			8,850		400		8.3	277,588		277,588
Netherlands			20,040					149,051		149,051
Norway	126.0					14.1		658,525		658,525
Pakistan			1,000	100				18,500		18,500
Poland			4,440					31,080		31,080
Spain	57.4		32,750		200		111.9	896,530	87,894	984,424
Sweden			22,500			20.1	258.0	710,322	22,310	732,632
Switzerland			15,500		2,500			496,061		496,061
Int. Federation of Red Cross and Red Crescent Societies	12.2		5,010	689	3,000	0.6	12.8	164,197		164,197
Various						0.4	4.9	41,978	2,000	43,978
<b>GOVERNMENTS</b>	<b>3,183.7</b>	<b>0.0</b>	<b>177,770</b>	<b>240</b>	<b>7,200</b>	<b>11.9</b>	<b>4,810.2</b>	<b>7,761,414</b>	<b>2,129,616</b>	<b>9,891,030</b>
Belgium	502.0		44,950				80.0	513,744		513,744
Germany	225.5		89,850		7,200	11.9	4,697.5	2,442,136	1,464,377	3,906,513
India	0.6		3,750	200				52,223		52,223
Israel			760	40				12,280		12,280
Norway	769.5		38,460				32.7	3,470,133	612,239	4,082,372
United States of America	1,686.1							1,270,898	53,000	1,323,898
<b>VARIOUS DONORS</b>	<b>9,167.4</b>	<b>0.0</b>	<b>26,835</b>	<b>4,396</b>	<b>1,096</b>	<b>17.9</b>	<b>436.5</b>	<b>7,537,712</b>	<b>70</b>	<b>7,537,782</b>
European Union	3,217.0							2,941,050		2,941,050
United Nations (WFP, HCR, UNICEF)	5,920.2		3,172	21	1,096		176.1	3,557,249		3,557,249
Other donors	30.2		23,663	4,375		17.9	260.4	1,039,413	70	1,039,483
<b>TOTAL GIFTS IN KIND</b>	<b>13,920.0</b>	<b>0.0</b>	<b>411,295</b>	<b>5,425</b>	<b>14,396</b>	<b>140.9</b>	<b>5,835.1</b>	<b>21,879,992</b>	<b>2,241,890</b>	<b>24,121,882</b>
ICRC purchases (non-earmarked)	7,694.9	4,952.1	305,640	1,784	16,676	150.8	41,147.1	29,330,032	20,315,136	49,645,168
ICRC purchases (cash for kind)	29,850.2	1,445.0	248,030	800	20,335	119.7	4,276.6	30,940,658	12,064,932	43,005,590
<b>TOTAL ICRC PURCHASES</b>	<b>37,545.1</b>	<b>6,397.1</b>	<b>553,670</b>	<b>2,584</b>	<b>37,011</b>	<b>270.5</b>	<b>45,423.7</b>	<b>60,270,690</b>	<b>32,380,068</b>	<b>92,650,758</b>
<b>GRAND TOTAL</b>	<b>51,465.1</b>	<b>6,397.1</b>	<b>964,965</b>	<b>8,009</b>	<b>51,407</b>	<b>411.4</b>	<b>51,258.8</b>	<b>82,150,682</b>	<b>34,621,958</b>	<b>116,772,640</b>

## 9.2 RELIEF SUPPLIES DISPATCHED BY THE ICRC IN 1998

(by receiving countries, according to stock entry date)

COUNTRIES	GIFTS IN KIND			PURCHASES BY THE ICRC			TOTAL DISPATCHED			
	MEDICAL (Sfr)	RELIEF (Sfr)	(Tonnes)	MEDICAL (Sfr)	RELIEF (Sfr)	(Tonnes)	MEDICAL (Sfr)	RELIEF (Sfr)	(Tonnes)	TOTAL (Sfr)
<b>AFRICA</b>	<b>1,138,780</b>	<b>8,241,952</b>	<b>7,857.0</b>	<b>15,134,941</b>	<b>25,802,844</b>	<b>23,895.6</b>	<b>16,273,721</b>	<b>34,044,796</b>	<b>31,752.6</b>	<b>50,318,517</b>
Angola	22,310	273,946	32.7	407,304	190,107	57.0	429,614	464,053	89.7	893,667
Cameroun, Cent. Afr. Rep., Chad, Eq. Guinea				15,910	100,004	38.5	15,910	100,004	38.5	115,914
Republic of the Congo		563	0.3	777,531	1,623,395	541.6	777,531	1,623,958	541.9	2,401,489
Democratic Republic of the Congo		24,822	4.5	2,913,908	837,503	635.5	2,913,908	862,325	640.0	3,776,233
Côte d'Ivoire				820	47,435	20.0	820	47,435	20.0	48,255
Djibouti				5,076	3,625	1.1	5,076	3,625	1.1	8,701
Eritrea				22,081	49,500	62.5	22,081	49,500	62.5	71,581
Ethiopia				562,596	338,056	130.6	562,596	338,056	130.6	900,652
Guinea Bissau		1,424,665	2,226.3	103,911	92,188	21.4	103,911	1,516,853	2,247.7	1,620,764
Kenya, Tanzania		95,455	164.7	149,606	181,874	146.6	149,606	277,329	311.3	426,935
Liberia				39,269	22,523	15.4	39,269	22,523	15.4	61,792
Madagascar, Comoros				106	15,591	3.0	106	15,591	3.0	15,697
Mali				544,136	545,252	298.7	544,136	545,252	298.7	1,089,388
Nigeria				1,860	45,772	12.3	1,860	45,772	12.3	47,632
Rwanda		1,441,054	1,730.1	3,178,609	7,438,354	10,856.4	3,178,609	8,879,408	12,586.5	12,058,017
Senegal, Cape Verde, Guinea				26,591	124,655	232.7	26,591	124,655	232.7	151,246
Sierra Leone	53,000	1,520,382	2,964.0	1,078,254	2,057,109	902.8	1,131,254	3,577,491	3,866.8	4,708,745
Somalia		730,355	144.0	1,574,819	3,931,229	3,702.1	1,574,819	4,661,584	3,846.1	6,236,403
Sudan	1,063,470	2,004,841	389.0	1,948,569	3,029,815	942.1	3,012,039	5,034,656	1,331.1	8,046,695
Uganda		492,649	174.8	269,748	2,626,753	2,537.5	269,748	3,119,402	2,712.3	3,389,150
Zimbabwe, Zambia, Lesotho				1,629	3,955	0.5	1,629	3,955	0.5	5,584
Regional & emergency stocks in Kenya		233,220	26.6	1,512,608	2,498,149	2,737.3	1,512,608	2,731,369	2,763.9	4,243,977
<b>THE AMERICAS</b>		<b>119,100</b>	<b>1.6</b>	<b>369,660</b>	<b>3,197,838</b>	<b>1,978.7</b>	<b>369,660</b>	<b>3,316,938</b>	<b>1,980.3</b>	<b>3,686,598</b>
Colombia		119,100	1.6	148,878	2,572,511	1,262.6	148,878	2,691,611	1,264.2	2,840,489
Haiti				58,365	13,774	4.9	58,365	13,774	4.9	72,139
Mexico					465,881	673.1		465,881	673.1	465,881
Peru				162,417	145,672	38.1	162,417	145,672	38.1	308,089
<b>ASIA &amp; THE PACIFIC</b>		<b>5,390,497</b>	<b>3,711.0</b>	<b>4,479,853</b>	<b>7,686,217</b>	<b>2,223.4</b>	<b>4,479,853</b>	<b>13,076,714</b>	<b>16,856.6</b>	<b>17,556,567</b>
Afghanistan		4,038,902	3,444.5	3,839,906	6,450,510	10,922.2	3,839,906	10,489,412	14,366.7	14,329,318
Cambodia				277,163	33,445	13.8	277,163	33,445	13.8	310,608
India				2,206	2,320	0.8	2,206	2,320	0.8	4,526
Indonesia		1,295,827	262.6	130,040	532,238	134.8	130,040	1,828,065	397.4	1,958,105
Pakistan					8,460	3.0		8,460	3.0	8,460
Philippines				1,487	33,803	24.2	1,487	33,803	24.2	35,290
Sri Lanka		55,768	3.9	229,051	625,441	2,046.8	229,051	681,209	2,050.7	910,260
<b>WEST. &amp; CENT. EUROPE, BALKANS</b>	<b>1,101,110</b>	<b>4,951,814</b>	<b>6,526.7</b>	<b>7,052,413</b>	<b>17,273,806</b>	<b>45,821.8</b>	<b>8,153,523</b>	<b>22,225,620</b>	<b>52,348.5</b>	<b>30,379,143</b>
Albania				79,385	18,688	4.7	79,385	18,688	4.7	98,073
Bosnia-Herzegovina	531,140	336,776	4,491.4	6,643,877	12,849,037	42,831.6	7,175,017	13,185,813	47,323.0	20,360,830
Croatia				8,314	393,343	196.8	8,314	393,343	196.8	401,657
Federal Republic of Yugoslavia	569,970	4,615,038	2,035.3	320,837	4,012,738	2,788.7	890,807	8,627,776	4,824.0	9,518,583
<b>EASTERN EUROPE &amp; CENTRAL ASIA</b>	<b>2,000</b>	<b>2,968,892</b>	<b>2,719.4</b>	<b>1,587,068</b>	<b>4,746,605</b>	<b>5,577.3</b>	<b>1,589,068</b>	<b>7,715,497</b>	<b>8,296.7</b>	<b>9,304,565</b>
Armenia	2,000	161,980	130.4	154,131	596,760	712.4	156,131	758,740	842.8	914,871
Azerbaijan		93,600	72.0	253,443	652,050	485.5	253,443	745,650	557.5	999,093
Georgia		1,806,959	1,853.6	405,923	1,178,886	1,392.9	405,923	2,985,845	3,246.5	3,391,768
Russian Federation		443,336	299.0	183,368	1,053,294	1,565.8	183,368	1,496,630	1,864.8	1,679,998
Tajikistan		154,998	119.1	198,488	1,022,094	1,277.2	198,488	1,177,092	1,396.3	1,375,580
Ukraine		119,754	20.0	9,706	10,584	0.8	9,706	130,338	20.8	140,044
Regional stock in the Caucasus		188,265	225.3	382,009	232,937	142.7	382,009	421,202	368.0	803,211
<b>MIDDLE EAST &amp; NORTH AFRICA</b>		<b>207,737</b>	<b>3.6</b>	<b>3,756,133</b>	<b>1,563,380</b>	<b>563.7</b>	<b>3,756,133</b>	<b>1,771,117</b>	<b>567.3</b>	<b>5,527,250</b>
Iraq				3,228,427	725,441	316.4	3,228,427	725,441	316.4	3,953,868
Israel (incl. occupied/autonomous territories)		207,737	3.6	29,557	557,340	146.2	29,557	765,077	149.8	794,634
Lebanon				466,776	242,503	94.1	466,776	242,503	94.1	709,279
Western Sahara				9,459	33,486	6.3	9,459	33,486	6.3	42,945
Yemen				21,914	4,610	0.7	21,914	4,610	0.7	26,524
<b>GRAND TOTAL</b>	<b>2,241,890</b>	<b>21,879,992</b>	<b>20,819.3</b>	<b>32,380,068</b>	<b>60,270,690</b>	<b>80,060.5</b>	<b>34,621,958</b>	<b>82,150,682</b>	<b>111,802.0</b>	<b>116,772,640</b>

### 9.3 RELIEF SUPPLIES DISTRIBUTED BY THE ICRC IN 1998

COUNTRIES	MEDICAL		RELIEF		TOTAL (Sfr)
	(Sfr)	(Sfr)	(Tonnes)	(Sfr)	
<b>AFRICA</b>	<b>17,261,245</b>	<b>33,158,439</b>	<b>31,155.7</b>	<b>50,419,684</b>	
Angola	435,279	42,208	11.8	477,487	
Burundi	16,587	28,278	8.9	44,865	
Cameroon, Central African Rep., Chad, Equatorial Guinea	22,609	102,039	38.7	124,648	
Republic of the Congo	861,253	1,294,380	502.9	2,155,633	
Democratic Republic of the Congo	3,629,927	2,101,590	1,333.3	5,731,517	
Côte d'Ivoire	820	53,869	21.0	54,689	
Djibouti	5,076	3,625	1.1	8,701	
Eritrea	53,283	100,011	89.1	153,294	
Ethiopia	652,961	435,852	156.3	1,088,813	
Guinea Bissau	99,512	1,290,353	2,166.3	1,389,865	
Kenya, Tanzania	267,991	446,715	572.1	714,706	
Liberia	49,681	22,523	15.4	72,204	
Madagascar, Comoros	1,577	15,591	3.0	17,168	
Mali	544,330	760,071	335.5	1,304,401	
Nigeria	1,697	65,718	11.1	67,415	
Rwanda	3,496,846	10,951,756	14,202.7	14,448,602	
Senegal, Cape Verde, Guinea	26,591	124,655	232.7	151,246	
Sierra Leone	954,641	2,486,947	3,141.9	3,441,588	
Somalia	1,905,904	4,455,211	3,760.9	6,361,115	
Sudan	3,910,503	4,828,369	1,614.0	8,738,872	
Uganda	322,548	3,539,973	2,936.1	3,862,521	
Zimbabwe, Zambia, Lesotho	1,629	8,705	0.9	10,334	
<b>THE AMERICAS</b>	<b>370,933</b>	<b>3,343,947</b>	<b>1,983.9</b>	<b>3,714,880</b>	
Colombia	148,878	2,691,611	1,264.2	2,840,489	
Haiti	58,365	13,773	4.9	72,138	
Mexico		465,880	673.1	465,880	
Peru	163,690	172,683	41.7	336,373	
<b>ASIA &amp; THE PACIFIC</b>	<b>4,494,858</b>	<b>16,166,208</b>	<b>22,318.9</b>	<b>20,661,066</b>	
Afghanistan	3,862,861	14,006,636	19,922.1	17,869,497	
Cambodia	277,678	33,445	13.8	311,123	
India	2,206	2,320	0.8	4,526	
Indonesia	109,165	1,555,089	341.5	1,664,254	
Pakistan		8,460	3.0	8,460	
Philippines	1,487	33,803	24.2	35,290	
Sri Lanka	241,461	526,455	2,013.5	767,916	
<b>WESTERN &amp; CENTRAL EUROPE, BALKANS</b>	<b>9,218,537</b>	<b>19,341,056</b>	<b>40,761.9</b>	<b>28,559,593</b>	
Albania	63,171	18,688	4.7	81,859	
Bosnia and Herzegovina	8,131,084	13,085,633	36,470.7	21,216,717	
Croatia	11,475	1,305,453	842.2	1,316,928	
Federal Republic of Yugoslavia	1,012,807	4,931,282	3,444.3	5,944,089	
<b>EASTERN EUROPE &amp; CENTRAL ASIA</b>	<b>1,689,051</b>	<b>11,480,816</b>	<b>11,779.6</b>	<b>13,169,867</b>	
Armenia	203,818	1,359,866	1,605.1	1,563,684	
Azerbaijan	327,661	1,304,363	1,161.9	1,632,024	
Georgia	691,088	4,993,055	4,926.4	5,684,143	
Russian Federation	182,313	2,276,064	2,281.2	2,458,377	
Tajikistan	274,465	1,417,130	1,784.3	1,691,595	
Ukraine	9,706	130,338	20.7	140,044	
<b>MIDDLE EAST &amp; NORTH AFRICA</b>	<b>3,600,447</b>	<b>1,867,783</b>	<b>342.9</b>	<b>5,468,230</b>	
Iraq	3,083,759	845,658	98.4	3,929,417	
Israel (including occupied/autonomous territories)	29,557	754,679	149.1	784,236	
Lebanon	455,758	229,350	88.4	685,108	
Western Sahara	9,459	33,486	6.3	42,945	
Yemen	21,914	4,610	0.7	26,524	
<b>GRAND TOTAL</b>	<b>36,635,071</b>	<b>85,358,249</b>	<b>108,342.9</b>	<b>121,993,320</b>	

## 10. SPECIAL FUNDS

### 10.1 FOUNDATION FOR THE INTERNATIONAL COMMITTEE OF THE RED CROSS

#### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr
Securities..... (market value : Sfr 2,983,901)	2,552,161	<i>Inalienable capital:</i> - Initial balance.....	1,951,962
		- Allocation from 1998.....	689,467
Federal Tax Administration, Bern (withholding tax refund).....	12,803		2,641,429
Banks.....	468,127	<i>Available funds:</i> - Initial balance.....	30,000
		- Allocation from 1998.....	300,000
		International Committee of the Red Cross, current account.....	330,000
			61,662
	<u>3,033,091</u>		<u>3,033,091</u>

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Bank and custody charges.....	13,833	Contributions.....	1,000,000
Charges on purchase / sale of securities	9,143	Income from securities.....	77,618
Audit fees.....	2,380	Income from time deposits.....	2,639
Other expenses.....	4,870	Bank interest.....	2,023
		Profit on refund of securities.....	189,467
		Net profit on exchange rate.....	2,358
	<u>30,226</u>		<u>1,274,105</u>

#### RESULT

	Sfr
Gross excess of receipts over expenditure in 1998.....	1,243,879
Allocation of net result on securities transactions to the inalienable capital.....	(189,467)
Allocation of 50 % of contributions to the inalienable capital in conformity with the Internal Regulations...	(500,000)
Allocation of 30 % of contributions to the available funds in conformity with the Internal Regulations.....	(300,000)
Allocation of 20 % of contributions to the ICRC in conformity with the Internal Regulations.....	(200,000)
Statutory allocation to the ICRC of net excess of receipts over expenditure in 1998.....	<u>54,412</u>

10.2 AUGUSTA FUND

BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS

	Sfr
Share of the overall capital of the special funds.....	225,641
International Committee of the Red Cross, current account.....	2,540
	<u>228,181</u>

LIABILITIES

	Sfr	Sfr
Inalienable capital.....		100,000
Provision.....		18,470
<i>Share of the overall provision for portfolio variation:</i>		
Balance brought forward from 1997.....	8,278	
Allocation in 1998.....	1,089	
		<u>9,367</u>
<i>Florence Nightingale Medal Fund, current account:</i>		
Balance brought forward from 1997.....	79,887	
Excess of receipts over expenditure in 1998.....	20,457	
		<u>100,344</u>
		<u>228,181</u>

RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE

	Sfr
Audit fees.....	247
Share of increase of the overall provision.....	1,089
	<u>1,336</u>

RECEIPTS

	Sfr
Share of net revenue from the overall capital of the special funds.....	21,793
	<u>21,793</u>

RESULT

Excess of receipts over expenditure in 1998.....	Sfr
	<u>20,457</u>

## 10.3 FLORENCE NIGHTINGALE MEDAL FUND

### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr	Sfr
Share of the overall capital of the special funds.....	175,885	Capital.....		75,000
Stock of medals.....	43,186	<i>Reserve:</i>		
Augusta Fund, current account.....	100,344	Balance brought forward from 1997.....	197,223	
		Excess of receipts over expenditure in 1998.....	35,938	
			233,161	
		<i>Share of the overall provision for portfolio variation:</i>		
		Balance brought forward from 1997.....	9,206	
		Allocation in 1998.....	832	
			10,038	
		International Committee of the Red Cross, current account.....		1,216
	319,415			319,415

### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Audit fees.....	338	Allocation of the excess of receipts over expenditure as at December 31, 1998 of the Augusta Fund, in accordance with the decision of the Twenty-first International Conference of the Red Cross.....	20,457
Share of increase of the overall provision.....	832	Share of net revenue from the overall capital of the special funds.....	16,651
	1,170		37,108

### RESULT

Excess of receipts over expenditure in 1998.....	Sfr	35,938
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## 10.4 CLARE R. BENEDICT FUND

### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr	Sfr
Share of the overall capital of the special funds.....	3,411,017	Capital.....		1,632,629
		<i>Provision:</i>		
		Balance brought forward from 1998.....	512,351	
		Reversal in 1998.....	(512,351)	
				0
		<i>Share of the overall provision for portfolio variation:</i>		
		Balance brought forward from 1997.....	172,308	
		Allocation in 1998.....	16,189	
		<i>Receipts and expenditure account:</i>		188,497
		Balance brought forward from 1997.....	531,249	
		Excess of receipts over expenditure in 1998.....	816,545	
				1,347,794
		International Committee of the Red Cross, current account.....		242,097
	<u>3,411,017</u>			<u>3,411,017</u>

### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Audit fees.....	3,697	Share of net revenue from the overall capital of the special funds.....	324,080
Share of increase of the overall provision.....	16,189	Reversal of provision.....	512,351
	<u>19,886</u>		<u>836,431</u>

### RESULT

Excess of receipts over expenditure in 1998 for attribution.....	Sfr <u>816,545</u>
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## 10.5 MAURICE DE MADRE FRENCH FUND

### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr	Sfr
Share of the overall capital of the special funds.....	4,185,919	<i>Capital:</i> Balance brought forward from 1997.....	3,482,694	
		Excess of receipts over expenditure in 1998.....	150,908	
			3,633,602	
		<i>Share of the overall provision for portfolio variation:</i> Balance brought forward from 1997.....	169,290	
		Allocation in 1998.....	20,079	
			189,369	
		International Committee of the Red Cross, current account.....		362,948
	4,185,919			4,185,919

### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Allocations.....	225,008	Share of net revenue from the overall capital of the special funds.....	401,947
Audit fees.....	4,531		
Other expenses.....	1,421		
Share of increase of the overall provision.....	20,079		
	251,039		401,947

### RESULT

	Sfr
Excess of receipts over expenditure in 1998.....	150,908

**10.6 OMAR EL MUKTAR FUND**

**BALANCE SHEET AS AT DECEMBER 31, 1998**

<b>ASSETS</b>	Sfr	<b>LIABILITIES</b>	Sfr	Sfr
Share of the overall capital of the special funds.....	1,172,971	Initial capital.....		760,500
		<i>Share of the overall provision for portfolio variation:</i>		
		Balance brought forward from 1997.....	48,420	
		Allocation in 1998.....	5,621	
				<u>54,041</u>
		<i>Receipts and expenditure account:</i>		
		Balance brought forward from 1997.....	184,729	
		Excess of receipts over expenditure in 1998.....	105,626	
				<u>290,355</u>
		International Committee of the Red Cross, current account.....		68,075
	<u>1,172,971</u>			<u>1,172,971</u>

**RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998**

<b>EXPENDITURE</b>	Sfr	<b>RECEIPTS</b>	Sfr
Audit fees.....	1,270	Share of net revenue from the overall capital of the special funds.....	112,516
Share of increase of the overall provision.....	5,620		
	<u>6,890</u>		<u>112,516</u>

**RESULT**

Excess of receipts over expenditure in 1998 for attribution.....	Sfr <u>105,626</u>
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## 10.7 PAUL REUTER FUND

### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr	Sfr
Share of the overall capital of the special funds.....	403,139	Initial capital.....		200,000
		<i>Receipts and expenditure account:</i>		
		Balance brought forward from 1997.....	145,225	
		Excess of receipts over expenditure in 1998.....	36,436	
			181,661	
		<i>Reserve:</i>		
		Balance brought forward from 1997.....	15,120	
		Allocation in 1998.....	1,939	
			17,059	
		International Committee of the Red Cross, current account.....		4,419
	403,139			403,139

### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Audit fees.....	436	Share of net revenue from the overall capital of the special funds.....	38,811
Share of increase of the overall provision.....	1,939		
	2,375		38,811
		<b>RESULT</b>	
		Excess of receipts over expenditure in 1998.....	36,436

## 10.8 SPECIAL FUND FOR THE DISABLED

### BALANCE SHEET AS AT DECEMBER 31, 1998

ASSETS	Sfr	LIABILITIES	Sfr	Sfr
Share of the overall capital of the special funds.....	3,235,711	Initial capital.....	1,000,000	
International Committee of the Red Cross, current account.....	261,432	<i>Share of the overall provision for portfolio variation:</i>		
		Balance brought forward from 1997.....	152,553	
		Allocation in 1998.....	15,413	
				167,966
		<i>Receipts and expenditure account:</i>		
		Balance brought forward from 1997.....	1,532,456	
		Excess of receipts over expenditure in 1998.....	254,376	
				1,786,832
		<i>Reserved funds:</i>		
		Cambodia project.....	200,000	
		Ho Chi Minh project.....	110,092	
		Addis Ababa project.....	23,484	
		Mines appeal.....	208,769	
				542,345
	<u>3,497,143</u>			<u>3,497,143</u>

### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1998

EXPENDITURE	Sfr	RECEIPTS	Sfr
Operational costs:		<u>Contributions received in 1998</u>	
- Addis Ababa project - Regional training centre.....	748,647	<i>Governments:</i>	
- Ho Chi Minh project - Protheses production and training.....	289,967	United States of America - Addis Ababa project.....	343,750
- Nicaragua project - Prosthetic material.....	12,058	Norway - Addis Ababa project.....	332,056 *
		United Kingdom - Ho Chi Minh project...	89,200 *
		<i>National Societies:</i>	
Audit fees.....	4,101	Norway - Addis Ababa project.....	36,895 *
Share of increase of the overall provision.....	15,413	New Zealand.....	11,028 *
<i>Programme to be implemented as from 1999</i>		Addis Ababa project - billed costs.....	4,995
Mines appeal.....	11,028	Share of net revenue from the overall capital of the special funds.....	308,531
		<i>Reversal of reserved funds to cover accumulated expenses:</i>	
		- Ho Chi Minh project.....	200,767
		- Addis Ababa project.....	8,368
	<u>1,081,214</u>		<u>1,335,590</u>

### RESULT

Excess of receipts over expenditure in 1998..... 254,376

\* Contributions received in response to the Mines appeal