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### FINANCE AND ADMINISTRATION

The Finance and Administration Department incorporated two divisions in 1992, the Computer Division and the Telecommunications Division. These joined the Accounting and Treasury Division, the Division for Budgets and Field Management, the Administrative Division and the Buildings Division, bringing the number of posts in the department from 72 to 128. The additional 56 posts were all transfers and involved no increase in ICRC staff. The department was able to cope with the extra workload resulting from the sharp increase in field operations by making more systematic use of data-processing techniques and streamlining its activities. This increase had repercussions on the volume of transfers of funds, accounting entries, financial reporting and cash management. More staff specialized in financial and administrative management, additional dataprocessing and telecommunications equipment, and other forms of logistic support had to be sent to the field.

Efforts in the management of financial resources focused on close monitoring of field expenses. For example, qualified accountants were hired by the ICRC in Manila (Philippines) to check expenditure in the Asia/Pacific region, thus doing away with the need for additional accountants in Geneva to examine all documents justifying expenditure at delegations. This successful experiment will be repeated on other continents.

Moreover, owing to the growing number and complexity of field operations, the Division for Budgets and Field Man-

agement had to take on additional delegation administrators. After a recruitment drive and preliminary training of recruits at headquarters, the staff of administrative coordinators, administrators and secretary-administrators had risen from 95 to 105 by the end of 1992.

In 1992 the Buildings Division brought into service a new unit with a floor space of 2,500 sq.m. The building comprises maintenance workshops, a warehouse for receiving and dispatching supplies and telecommunications equipment, storerooms, offices and meeting rooms used for training purposes.

The Administration Division, which among other things deals with insurance, saw an increase in the incidence and seriousness of losses in the field (destruction of equipment, theft, looting, etc.), attributable to the proliferation of armed conflicts and to widespread banditry.

The Telecommunications Division continued to extend its radio network in 1992, reaching a record number of 150 fixed stations, of which around 30 were in direct contact with headquarters. The Division had a staff of 20 in Geneva.

The number of satellite links, used to back up the radio network since 1991, also increased sharply from 12 to 40 stations, located almost exclusively in Africa, the former Yugoslavia and Eastern Europe (see map, pages 192-193). Some 50,000 messages were exchanged in this way between Geneva and the field, and 90,000 locally between delegations

and other ICRC outposts. The ICRC telecommunications centre in Geneva dealt with a total of 240,000 messages in 1992.

Maintenance of equipment used at headquarters and in the field covered 2,620 fixed, mobile (vehicle-borne) or portable transceivers.

The division initiated a programme to computerize telecommunications facilities, both at headquarters (a project to set up an electronic mailing system) and in the field (computer-controlled radio stations).

The Computer Division continued to provide technical support for the activities of the Central Tracing Agency (CTA), equipping it with a data-processing system tailored to its new working methods.

This new approach and the equipment necessary to implement it were used in the context of large-scale CTA operations in the former Yugoslavia, Somalia, Israel and the occupied territories. The data bases containing the information to be processed were transferred to the field, allowing for rapid processing of information as events occurred and hence greater efficiency.

A system to facilitate the electronic exchange of information among the various computer systems used by the

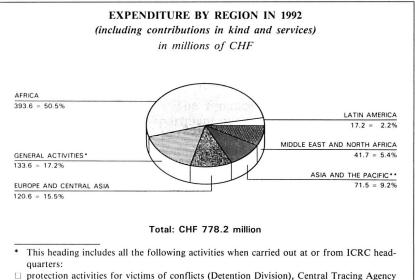
ICRC was also initiated. This involved systematic wiring of all ICRC buildings in Geneva.

At the end of the year, the number of computer workstations totalled 1,412 (670 in Geneva and 742 in the field).

#### Comments on the financial tables

In 1992, ICRC activities taken as a whole cost CHF 778.2 million, i.e. 7.8% or 57 million more than in 1991. The increase was largely due to new emergencies in Somalia, the former Yugoslavia and the southern part of the Commonwealth of Independent States (CIS). As in previous years, ICRC activities in Africa topped the list, totalling CHF 393.6 million (269.8 million in 1991), followed by Europe (the former Yugoslavia, CIS) with CHF 120.6 million (28.6 million in 1991). Expenditure for the other operational zones was lower than in the previous year. With the end of the Gulf war, activities in the Middle East cost CHF 41.7 million, as compared with 218.7 million in 1991. There was a slight decline in activities in the Asia/Pacific region (CHF 71.5 million as against 84.2 million in 1991) and in Latin America (17.2 million as against 20.6 million in 1991).

EXPENDITURE AND CHARGES (including contributions in kind and services)	1992 (in million	1991 as of CHF)
Headquarters financial structure Field financial structure Total	133.7 644.5 778.2	115.5 606.1 721.6



- protection activities for victims of conflicts (Detention Division), Central Tracing Agency work;
- ☐ medical and material assistance, aid to National Red Cross and Red Crescent Societies; ☐ promotion and dissemination of international humanitarian law, information;
- □ operational management, support and management activities for ICRC work at head-quarters and in the field, special extrabudgetary expenses.
- \*\* Except Central Asia.

Donor response to the ICRC's increasing needs was remarkable in spite of the gloomy economic situation. Cash income in 1992 amounted to CHF 645.8 million, and services and assistance in kind to 177.8 million, totalling CHF 823.6 million. This represents an increase of 105.2 million (14.5%) over the figure for 1991. The difference of 45.3 million between income and expenditure in 1992 is accounted for by contributions earmarked for the continuation of specific operations in 1993.

On the whole, the situation in terms of funding for operations improved considerably in 1992, but the problem of uneven distribution remained. Appeals for contributions covering all the operations conducted on an entire continent or in a large region had only limited success, since 73% of the funds received were earmarked for certain countries or even for

specific activities within a country. Therefore some operations, although falling within the mandate conferred on the ICRC by the international community, remained underfunded (see Table V below). These operations (Peru, Thailand and Cambodia, the territories occupied by Israel, Afghanistan and Sri Lanka) showed a deficit of CHF 18.9 million at the end of 1992. However, this was an improvement over the situation at the end of 1991, when the deficit for practically the same operations amounted to CHF 54.2 million. Moreover, large-scale operations, such as those carried out in Africa and in the Caucasus, benefited from funding that kept pace with expenditure and ensuing commitments.

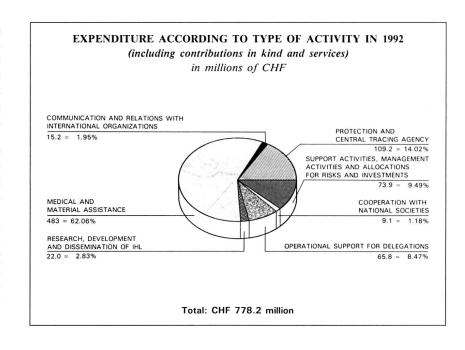
The breakdown of ICRC expenditure by type of activity is shown on p. 191 and Table III.

Medical and material assistance, as in 1991, accounted for almost two-thirds of activities, totalling CHF 483 million (457.7 million in 1991). Protection and Central Tracing Agency work came next with 109.2 million, i.e. 14.02% of the total, a slight increase as compared with 1991 (107.4 million). Research, development and dissemination of international humanitarian law cost approximately CHF 22 million, a 5.4% increment over the previous year. The 1991 figure was already 14% higher than in 1990.

Support and management activities and allocations for risks, commitments and investments, which are covered entirely by the headquarters budget, totalled CHF 73.9 million, as against 57.4 million in 1991. This figure shows the effort the ICRC had to make to allow for greater financial risks and to cater for increasingly complex humanitarian operations. The greater risks result from the expansion of the ICRC's major operations, the need for rapid deployment of staff and ma-

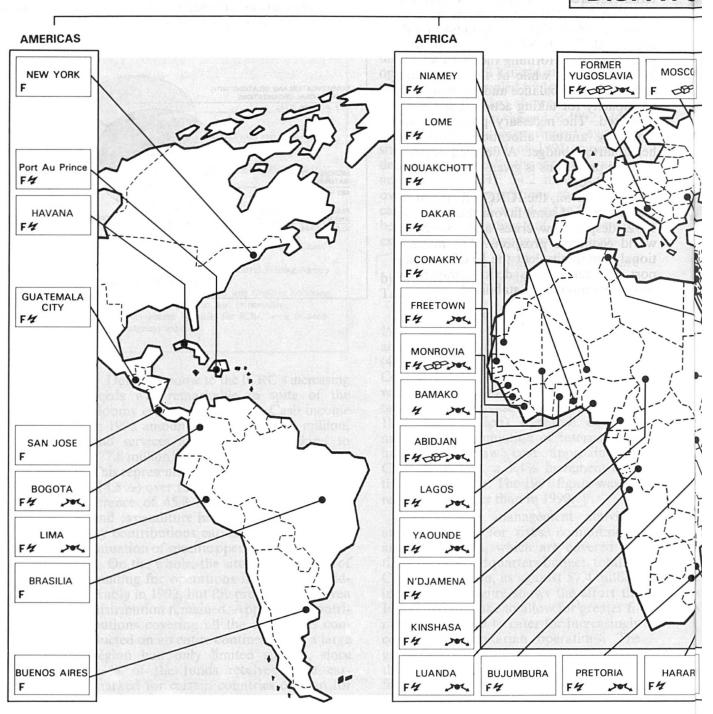
terial resources on a large scale, and the fact that financial commitments have to be made before the corresponding funds are raised. The ICRC is obliged to take such risks in performing the tasks set out in its mandate, while at the same time maintaining its balance and ensuring that its capacity for taking action is not compromised. The necessary provisions are made by annual allocations from the headquarters budget. A detailed account of these provisions is given in the ICRC's balance sheet.

In conclusion, the ICRC's financial situation showed some favourable trends in 1992, despite new crises and worsening world economic prospects. The international community lent the ICRC its support and the serious deficits shown by some operations were stabilized.



# ICRC TELECOMMU

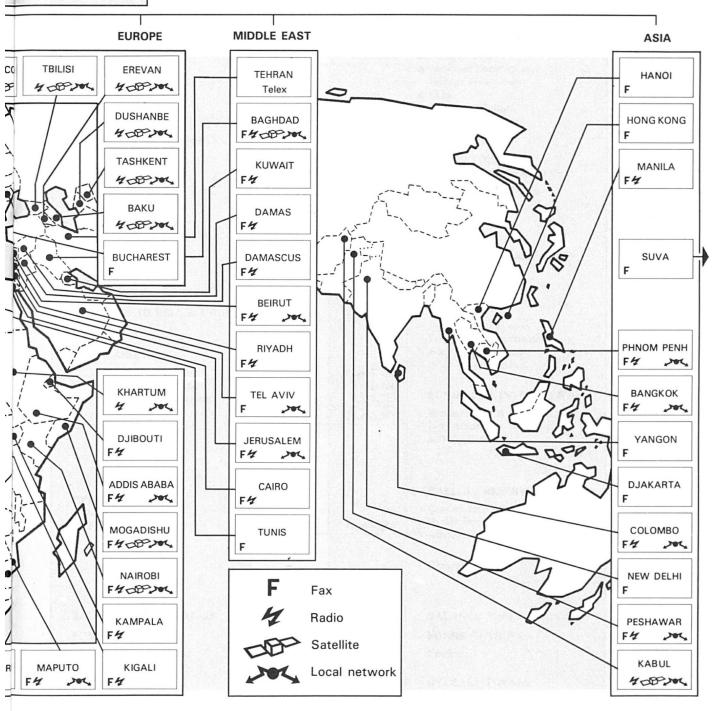
# **DISPATO**



# JCATION NETWORK

# (Situation as at 31 December 1992)

# **CENTRE**



## COMPARATIVE BALANCE SHEET AS AT 31 DECEMBER 1991/1992

ASSETS (in CHF)	1991	1992	LIABILITIES (in CHF)	1991	1992
CASH  - Cash, postal cheque account, bank deposits	10,202,297	518,788	SHORT-TERM LIABILITIES  - Accounts payable  • Governments	7,229,407	9,323,832
000 300 001 303 862 300 3			<ul> <li>National Societies and various institutions</li> <li>Other</li> <li>Accrued liabilities</li> </ul>	76,117 22,980,390 22,574,558	157,396 31,755,813 32,453,297
			The second of the second of the	52,860,472	73,690,338
OTHER CURRENT ASSETS  - Securities  - Other investments  - Accounts receivable  • National Societies and various institutions  • Other	13,292,154 21,032,898 5,601,379 1,834,132	13,070,411 132,430,609 5,384,131 2,601,325	FUNDS FOR CURRENT OPERATIONS  - Headquarters activities - Field activities	2,500,000 44,044,531 46,544,531	1,600,104 53,408,301 55,008,405
- Accruals and prepaid expenses	55,654,589	30,136,242			
	97,415,152	183,622,718	LONG-TERM LIABILITIES  - Building loans	10,200,000	9,950,000
ADVANCES TO DELEGATIONS	18,511,983	29,123,936	PROVISIONS  - For operational risks  - For staff commitments	49,395,005 9,746,709	56,895,004
FIXED ASSETS  - Buildings  - Emergency relief supplies  - Furniture and other equipment	23,423,152 2,210,764 3,260,919	23,447,981 1,662,566 4,352,724	- For starr commitments - For work in progress or to be undertaken  FUNDS FOR INVESTMENTS	2,737,469	14,307,098 5,292,470
rumture and other equipment	28,894,835	29,463,271	- For investments in real estate	16,652,263	24,027,263
			For investments in furniture and equipment	8,500,793	9,546,271
				87,032,239	110,068,106
OPERATIONS WITH TEMPORARY DEFICIT FINANCING	54,230,473	18,939,250	CAPITAL RESERVE FUNDS  - Carried forward  - Excess income  - Attribution to general reserve	861,606 505,892 (1,250,000)	117,498 333,616
	7		– General reserve	117,498 12,500,000	451,114 12,500,000
tio lace			General reserve	12,500,000	12,951,114
BALANCE SHEET TOTALS	209,254,740	261,667,963	BALANCE SHEET TOTALS	209,254,740	261,667,963
FUNDS IN TRUST			FUNDS IN TRUST	17 1 15	
- Trust funds in bank	132,943	111,826	- Creditors	132,943	111,826
OVERALL TOTALS	209,387,683	261,779,789	OVERALL TOTALS	209,387,683	261,779,789

# SUMMARY STATEMENT OF INCOME

		IN CASH			CONTRI-
EXPENDIT (in CHF)		HEADQUARTERS	FIELD	TOTAL	BUTIONS IN KIND AND/OF SERVICES
Statistice	SECRETARIAT OF THE ASSEMBLY AND THE EXECUTIVE BOARD	3,932,036		3,932,036	box o wax ?
	MANAGEMENT CONTROLLER	682,968	10,202	682,968	
	GENERAL DIRECTORATE  - Communication  - Finance and administration  - Organization and information systems  - Human resources  - External resources	1,256,150 14,805,698 15,566,386 13,232,151 9,098,397 3,431,448		1,256,150 14,805,698 15,566,386 13,232,151 9,098,397 3,431,448	
		57,390,230	Sec. 23	57,390,230	
	OPERATIONS	1,576,599		1,576,599	
	- Zones:     Africa     Asia and the Pacific*     Europe and Central Asia     Latin America     Middle East and North Africa - Central Tracing Agency - Detention - Medical - Relief - Relations with International Organizations - Management of operational personnel  PRINCIPLES, LAW AND RELATIONS WITH THE MOVEMENT - Doctrine and relations with the Movement - Dissemination and co-operation with the National Red Cross and Red Crescent Societies - Legal Division  OTHER ACTIVITIES UNDER ICRC AUSPICES:	2,482,305 1,580,336 2,275,781 641,470 1,744,126 8,205,419 1,864,841 5,378,314 4,591,978 3,292,234 2,021,943 35,655,346 3,508,805 1,687,843 2,697,034 2,653,896 10,547,578	266,967,203 64,542,556 83,126,659 17,159,537 34,967,968	269,449,508 66,122,892 85,402,440 17,801,007 36,712,094 8,205,419 1,864,841 5,378,314 4,591,978 3,292,234 2,021,943 502,419,269 3,508,805 1,687,843 2,697,034 2,653,896 10,547,578	126,657,651 6,970,807 37,343,270 36,268 6,739,423 2,702 10,922
801.701 H01.701 H01.802 C15.104 H01.002.21 h11.828.27	International Tracing Service, Arolsen  OTHER EXPENDITURE  Cancellation of provisions for work in progress  Allocation to provisions for operational risks  Allocation to provisions for staff commitments  Allocation to provisions for work in progress  Allocation to the fund for investments in real estate  Allocation to the fund for investments in furniture and other equipment  Adjustment for previous financial years  Other expenditure  TOTAL EXPENDITURE  Excess income for programmes to be carried out in 1993	196,184 (300,000) 7,500,000 4,875,105 2,855,000 7,000,000 1,000,000 81,233 2,281,943 25,293,281 133,697,623	466,763,923 45,003,181	(300,000) 7,500,000 4,875,105 2,855,000 7,000,000 1,000,000 81,233 2,281,943 25,293,281 600,461,546 45,003,181	177,761,043
	RESULT - Excess income over expenditure	333,616	\$61	333,616	falso Est

<sup>\*)</sup> Except Central Asia.

### AND EXPENDITURE/CHARGES IN 1992

		IN CASH		CONTRI- BUTIONS IN	
INCOME (in CHF)	HEADQUARTERS	FIELD	TOTAL	KIND AND/OI SERVICES	
CONTRIBUTIONS					
- Governments	89,990,492	346,164,138	436,154,630	86,514,670	
- Supranational organizations		103,364,718	103,364,718	23,242,848	
- National Societies	4,052,275	29,951,999	34,004,274	60,068,828	
- Public sources	3,563,342	1,028,682	4,592,024		
<ul> <li>Non-governmental organizations</li> </ul>		2,210,835	2,210,835	4,934,999	
- Private sources	4575-14		TRACT TO SE		
Support association	408,000		408,000		
Swiss companies	139,418		139,418		
Gifts and legacies	3,711,398	8,478,765	12,190,163	140,039	
Direct Mail in Switzerland		2,490,766	2,490,766		
- Various Donors		7,586,332	7,586,332	2,859,659	
- Transfer of contribution of Swiss Government	(5,000,000)	5,000,000	1.00		
	96,864,925	506,276,235	603,141,160	177,761,043	
FINANCIAL INCOME	4,841,751		4,841,751		
PARTICIPATION FROM FIELD BUDGETS	28,487,939	Tanga in Tanga in	28,487,939		
				a La la	
OTHER INCOME			COMP.		
- Payment for services	437,904		437,904		
- Adjustment for previous financial years	479,962		479,962		
- Other income	2,918,758	5,490,869	8,409,627		
	3,836,624	5,490,869	9,327,493		
			TREE TRUE		
TOTAL INCOME	134,031,239	511,767,104	645,798,343	177,761,043	
			2162		
GRAND TOTAL	134,031,239	511,767,104	645,798,343	177,761,043**	

<sup>\*\*)</sup> Of which CHF 13,624 for Headquarters and CHF 177,747,419 for the Field.

ТҮРЕ	OF ACTIVITY	HEADQUAR- TERS BUDGET AND EXTRA- BUDGETARY EXPENSES	FIELD BUDGETS	TOTAL	9%
1.	OPERATIONAL AND DIRECTLY RELATED ACTIVITIES				
1.1.	PROTECTION ACTIVITIES AND CO-ORDINATION OF OPERATIONS EUROPE AND CENTRAL ASIA	2,276 2,482 1,580 1,744 642	12,294 20,747 17,905 16,055 7,281	14,570 23,229 19,485 17,799 7,923	
	HEADQUARTERS	3,637	7,201	3,637	
1.2.	CENTRAL TRACING AGENCY	12,361	74,282	86,643	11.13
1.2.	EUROPE AND CENTRAL ASIA  AFRICA  ASIA AND THE PACIFIC*  MIDDLE EAST AND NORTH AFRICA  LATIN AMERICA  HEADQUARTERS	659 956 779 1,313 304 3,925	1,701 4,245 3,923 4,288 410	2,360 5,201 4,702 5,601 714 3,925	
		7,936	14,567	22,503	2.89
1.3.	RELATIONS WITH INTERNATIONAL ORGANIZATIONS	3,020	361, 37 1016	3,020	0.39
1.4.	MEDICAL ACTIVITIES  EUROPE AND CENTRAL ASIA  AFRICA  ASIA AND THE PACIFIC*  MIDDLE EAST AND NORTH AFRICA  LATIN AMERICA  HEADQUARTERS	5,381	12,448 32,916 33,801 10,466 3,530	12,448 32,916 33,801 10,466 3,530 5,381	
1.5.	RELIEF ACTIVITIES	5,381	93,161	98,542	12.66
	EUROPE AND CENTRAL ASIA AFRICA ASIA AND THE PACIFIC* MIDDLE EAST AND NORTH AFRICA LATIN AMERICA HEADQUARTERS	4,603	82,549 293,656 2,435 955 294	82,549 293,656 2,435 955 294 4,603	
1.6.	CO-OPERATION WITH THE NATIONAL RED CROSS AND RED CRESCENT SOCIETIES	4,603	379,889	384,492	49.41
	EUROPE AND CENTRAL ASIA  AFRICA  ASIA AND THE PACIFIC*  MIDDLE EAST AND NORTH AFRICA  LATIN AMERICA		248 5,410 562 2,430 497	248 5,410 562 2,430 497	
			9,147	9,147	1.18
	Carry forward	33,301	571,046	604,347	

<sup>\*)</sup> Except Central Asia.

# ACCORDING TO TYPE OF ACTIVITY

(including gifts in kind and services)

(in 1,000 CHF)

ТҮРІ	E OF ACTIVITY	HEADQUAR- TERS BUDGET AND EXTRA- BUDGETARY EXPENSES	FIELD BUDGETS	TOTAL	070
	Brought forward	33,301	571,046	604,347	
1.7.	RESEARCH INTO AND DEVELOPMENT OF INTERNATIONAL HUMANITARIAN LAW	6,224		6,224	0.80
1.8.	DISSEMINATION OF INTERNATIONAL HUMANITARIAN LAW EUROPE AND CENTRAL ASIA AFRICA ASIA AND THE PACIFIC* MIDDLE EAST AND NORTH AFRICA LATIN AMERICA HEADQUARTERS	8,184	1,169 3,280 1,331 614 1,223	1,169 3,280 1,331 614 1,223 8,184	79k
		8,184	7,617	15,801	2.03
1.9.	COMMUNICATIONS	12,148		12,148	1.56
2.	OPERATIONAL SUPPORT AT DELEGATIONS  EUROPE AND CENTRAL ASIA  AFRICA  ASIA AND THE PACIFIC*  MIDDLE EAST AND NORTH AFRICA  LATIN AMERICA		10,062 33,371 11,556 6,899 3,960	10,062 33,371 11,556 6,899 3,960	
			65,848	65,848	8.46
3. 3.1. 3.2.	HEADQUARTERS SUPPORT FUNCTIONS  GENERAL POLICY AND COORDINATION OF FIELD OPERATIONS  HUMAN RESOURCES:	4,109		4,109	
3.3. 3.4.	RECRUITMENT, TRAINING AND MANAGEMENT  FUNDRAISING AND REPORTING TO DONORS  ORGANIZATION, INFORMATION SYSTEMS, ARCHIVES  AND TELECOMMUNICATIONS	11,645 3,635 13,335		11,645 3,635 13,335	
		32,724		32,724	4.20
4. 4.1. 4.2. 4.3.	MANAGEMENT ACTIVITIES  FINANCIAL MANAGEMENT	4,459 1,439 9,940		4,459 1,439 9,940	
5	ALLOCATIONS FOR DISKS COMMITMENTS AND INVESTMENTS	15,838		15,838	2.04
5. 5.1. 5.2. 5.3. 5.4. 5.5. 5.6.	ALLOCATIONS FOR RISKS, COMMITMENTS AND INVESTMENTS  ALLOCATION TO PROVISIONS FOR OPERATIONAL RISKS	7,500 4,875 (300) 2,855 7,000 1,000 2,363 25,293		7,500 4,875 (300) 2,855 7,000 1,000 2,363 25,293	3.25
			(11 511		
	TOTAL FOR ALL ACTIVITIES	133,712	644,511	778,223	100.00

<sup>\*)</sup> Except Central Asia.

## **CONTRIBUTIONS IN 1992**

### Governments

(in CHF)

COUNTRY (in French alphabetical order)	HQ budget	Field budget	Total in cash	Contributions in kind and services
South Africa,	57,000		53,000	
Republic of	53,000		53,000	
Algeria	14,050	16 520 107	14,050	0.227.260
Germany	1,101,600	16,538,187	17,639,787	9,227,268
Andorra	13,657		13,657	
Saudi Arabia, Kingdom of	290,000		290,000	E SAI
Argentina	164,079		164,079	
Australia	605,261	2,561,632	3,166,893	
Austria	386,000	2,334,900	2,720,900	9.90
Bahamas	12,087		12,087	
Bahrain	74,492		74,492	
Bangladesh	5,233		5,233	
Belgium	865,045	214,364	1,079,409	6,002,052
Belize	13,792		13,792	
Botswana		372,500	372,500	
Brazil		148,595	148,595	
Burkina Faso	29,577		29,577	
Burundi	3,798		3,798	
Canada	1,817,892	20,317,275	22,135,167	8,465,040
Chile	13,300	12,592	25,892	0,100,010
China	400,000	12,572	400,000	
Colombia	111,080		111,080	
Korea, Republic of	287,992		287,992	
Cuba	7,550		7,550	
Denmark	1,411,200	8,431,788	9,842,988	
Egypt	86,450	0,431,700	86,450	
United Arab	60,430		60,450	
Emirates Emirates	74,492		74,492	
Ecuador	5,248		5,248	
Spain	1,300,000	894,169	2,194,169	
United States of America	11,276,459	122,986,929	134,263,388	49,669,850
Fiji	16,641	travel see	16,641	
Finland	679,980	9,009,715	9,689,695	1,254,282
France	1,500,000	4,523,325	6,023,325	7,689,331
Greece	200,000		200,000	
Honduras	1,312		1,312	
Hungary	10,000		10,000	
India	14,979		14,979	
Indonesia	138,062		138,062	
Ireland	197,520	131,455	328,975	
Iceland	64,969	47,576	112,545	
Israel	111,750	47,070	111,750	
Italy	2,400,000	9,647,771	12,047,771	1,002,282
Japan	1,200,000	16,205,992	17,405,992	1,002,202
Jordan	I Marie School College of the	10,203,992		
Jordan	56,700		56,700	

COUNTRY (in French alphabetical order)	HQ budget	Field budget	Total in cash	Contributions in kind and services
Kuwait	2,660,000	Caaget	2,660,000	100
			- 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12	<b>尼茨</b> (1) (基础)
Lebanon	8,887	200 000	8,887	
Libya	420,000	380,000	380,000	
Liechtenstein	120,000	120,000	240,000	
Luxembourg	132,720	2,869,525	3,002,245	
Madagascar	294		294	
Malaysia	28,849	129,129	157,978	(1) SEE
Malta	4,967	2,5 3 3 492	4,967	
Morocco	40,000		40,000	
Mexico	151,984		151,984	
Monaco	34,500	100 100 100 100 100 100 100 100 100 100	34,500	
Myanmar	16,560	37,2137.0	16,560	
Nigeria	5,479		5,479	
Norway	858,789	8,388,120	9,246,909	63,662
New Zealand	211,200	35,804	247,004	
Oman	5,511		5,511	
Pakistan	14,014		14,014	
Panama	36,693		36,693	
Netherlands	798,743	28,076,777	28,875,520	
Philippines	67,672		67,672	
Portugal	175,000	75,000	250,000	
United Kingdom	675,000	17,022,313	17,697,313	825,434
San Marino	21,450		21,450	
El Salvador	27,181		27,181	
São Tome and Principe	10,895	MAIL OF IL	10,895	
Singapore	14,492		14,492	
Sri Lanka	6,040		6,040	
Sweden,	1,596,000	49,215,802	50,811,802	
Switzerland	55,000,000	25,472,903	80,472,903	1,913,273
Thailand	44,904	20,172,703	44,904	1,710,215
Tunisia	15,000		15,000	
Turkey	97,287		97,287	
Uruguay	37,742	085 - 215 et al 7 (5, 8) (5	37,742	
Zimbabwe	27,392		27,392	
Cyprus	30,000		30,000	
Various Gvts	Marie Marie			402,196
Total from governments	89,990,492	346,164,138	436,154,630	86,514,670

# Supranational organizations

EC food aid	48,153,935	48,153,935	17,283,510
EC emergency aid	55,012,133	55,012,133	E HAVE
UN agencies	198,650	198,650	5,959,338
Total from supranational organizations	103,364,718	103,364,718	23,242,848

### **CONTRIBUTIONS IN 1992**

# National Societies

(in CHF)

COUNTRY (in French alphabetical order)	HQ budget	Field budget	Total in cash	Contributions in kind and services
South Africa,				
Republic of	13,855	104 at 1	13,855	
Germany	683,578	3,195,919	3,879,497	9,864,879
Australia	149,533	1,369,231	1,518,764	837,222
Austria	53,405	110,000	163,405	2,590,819
Bahamas	2,848		2,848	
Bangladesh	3,560		3,560	[1] [1] [1] [1] [1] [1] [1] [1] [1] [1]
Barbados	694		694	
Belgium	68,940	2,532,251	2,601,191	3,082,736
Belize	570		570	
Benin	741		741	
Bolivia	1,852		1,852	
Botswana	1,424		1,424	36,195
Brazil		20,745	20,745	
Bulgaria	10,681		10,681	
Canada	140,039	2,076,519	2,216,558	740,007
Cape Verde	712		712	
Chile	7,120	OVER THE RESERVE	7,120	
China	64,085	68,979	133,064	A SHIP SHIP
Colombia	42,298		42,298	
Korea, Republic of	66,726	25,429	92,155	
Denmark		1,253,500	1,253,500	5,772,966
Dominica	1,058		1,058	
Ecuador	992	2000	992	
Spain	201,037	129,481	330,518	249,575
United States of America	519,486	1,391,961	1,911,447	920,250
Ethiopia	8,545		8,545	Car Charles N
Fiji	0,040	117,652	117,652	100000000000000000000000000000000000000
Finland	72,716	1,068,528	1,141,244	2,549,642
France	312,240	6,600	318,840	1,753,055
Ghana	1,424	0,000	1,424	Carl Market Like
Greece	20,000	10,000	30,000	539,432
Honduras	2,249	20,030	2,249	
	5,000		5,000	145,514
Hungary			16,214	,
Indonesia	16,214	1,366,013	1,376,694	615,054
Ireland	10,681		341,865	387,780
Iceland	14,232	327,633	196,079	312,974
Italy	147,000	49,079		
Japan	650,162	2,095,041	2,745,203	258,780
Jordan Kenya	2,130 817		2,130	

COUNTRY (in French alphabetical order)	HQ budget	Field budget	Total in cash	Contributions in kind and services
Liechtenstein	14,038	80,000	94,038	
Luxembourg	24,913	88,417	113,330	152,529
Macao		893	893	
Malaysia	7,120	21,778	28,898	69,140
Morocco	1,622		1,622	
Mauritius	712		712	
Monaco	15,665	28,175	43,840	
Nigeria	1,677		1,677	
Norway	62,288	3,723,073	3,785,361	4,455,917
New Zealand	30,619	214,321	244,940	286,249
Pakistan	7,833		7,833	
Paraguay	2,848		2,848	
Netherlands	138,588	985,361	1,123,949	6,195,524
Philippines	10,681		10,681	
Poland	25,634	9,000	34,634	
Portugal	17,089	81,518	98,607	233,069
Oatar	4,272		4,272	
United Kingdom	297,124	4,267,331	4,564,455	10,012,210
Sweden	20,150	1,856,886	1,877,036	1,868,706
Switzerland		966,000	966,000	5,477,887
Surinam	712		712	
Swaziland	712		712	
Syrian Arab Republic	6,593		6,593	
Czechoslovakia	8,000		8,000	96,299
Thailand	35,603		35,603	8,835
Trinidad & Tobago		134,261	134,261	
Tunisia	1,981		1,981	
Turkey				158,850
Vietnam	2,848		2,848	
Yugoslavia	10,104		10,104	
Zaïre	1,989		1,989	
Zimbabwe	2,216		2,216	
Cyprus		3,006	3,006	
Taipei, RC Society		277,418	277,418	
Various NS	Cal, St. C.	18.928		396,733
Total from National Societies	4,052,275	29,951,999	34,004,274	60,068,828

# CONTRIBUTIONS IN 1992 (in CHF)

## Public sources

# Non-governmental Organizations

	HQ budget	Field budget	Total in cash	Contributions in kind and services
Basle, Canton of	100,000		100,000	Palandorum
Bellinzona	5,000	5,000	10,000	1 04
Bernex	30,000		30,000	
Burgdorf	250		250	
Cartigny	100		100	
Céligny	3,000		3,000	
Chêne- Bougeries		10,000	10,000	22-102
Cologny		50,000	50,000	
Fribourg, Canton of	30,000	Sec.	30,000	2000 (C) (C)
Geneva, Canton of	3,000,000	500,000	3,500,000	le de
Geneva, City of	250,000		250,000	San India base
Hombrechtikon		1,000	1,000	
Jussy		1,000	1,000	
Lausanne	10,000		10,000	
Locarno	20,000		20,000	an agr
Manitoba		26,198	26,198	4 /8 24 (8 10 %)
Meyrin		29,992	29,992	
Nidwald	5,000	185, 32	5,000	
Pontresina		2,500	2,500	
Schwyz, Canton of	4,992		4,992	
Taipei, Taiwan		350,000	350,000	
Thurgau	100,000		100,000	
Vandoeuvres	5,000	24,992	29,992	A LANGE
Versoix	80.81	10,000	10,000	
Vevey		18,000	18,000	- Washing
Total from public sources	3,563,342	1,028,682	4,592,024	resolvent tax

	HQ budget	Field budget	Total in cash	Contributions in kind and services
Action Aid	76 a 7	724,479	724,479	10.000.00
Agfund		125,962	125,962	S of firm
Aga Khan Dvpt Network	ter til	36,000	36,000	
Care				145,899
Caritas				2,305,479
CRS				144,646
Lutheran World Federation	10 (13)		41000	2,058,000
Oxfam		1,324,394	1,324,394	55,038
Various NGO's				225,937
Total from Non-gytal Organizations	-0.4	2,210,835	2,210,835	4,934,999

### Private sources

Support association	408,000		408,000	
Swiss companies	139,418		139,418	
Gifts and legacies	3,711,398	8,478,765	12,190,163	140,039
Direct Mail in Switzerland		2,490,766	2,490,766	
Total from private sources	4,258,816	10,969,531	15,228,347	140,039

## Various Donors

Swiss Solidarity Chain	7,145,000	7,145,000	
Islamic Development Bank	441,332	441,332	
Various Donors			2,859,659
Total from Various Donors	7,586,332	7,586,332	2,859,659

Transfer of Swiss Government		E.d.XCL	
contribution	(5,000,000)	5,000,000	

Grand total	96,864,925	506,276,235	603,141,160	177,761,043
		A STATE OF STREET, STR		ET REPORT OF THE PROPERTY OF T

# MOVEMENT OF FUNDS FOR ICRC EMERGENCY OPERATIONS IN 1992

(in CHF)

		FINA	ANCIAL MOVEMI	ENTS		CONTRIBU-
	BALANCE CARRIED FORWARD FROM 1991	CORRECTIONS/ TRANSFERS	RECEIPTS	EXPENDITURE	BALANCE AT 31.12.1992	TIONS IN KIND AND/ OR SERVICES
EUROPE AND CENTRAL ASIA			ber 31, 1992	are anded Decem	ev out tot	
With surplus financing	3,418,193	(20,414)	84,803,752	(83,126,659)	5,547,629 (472,757)	37,343,270
Theretigogla	3,418,193			entities beseigt a	5,074,872	
AFRICA		Street.				
With surplus financing	7,491,900 (28,721,838)	(30,509)	305,871,362	(266,967,203)	20,812,035 (3,168,323)	126,657,651
to ablains on	(21,229,938)	the provisions of	o pres mareous diw constitos	pan 2000 (18 )	17,643,712	
ASIA AND THE PACIFIC*	illipus olav e iscel edi lee	nament with more	vas conductes ession We co		gsseciatio	
With surplus financing	1,976,471 (9,002,157)	(12,225)	67,844,840	(64,542,556)	1,680,508 (5,416,135)	6,970,807
C who were	(7,025,686)	ports of KPM =	en en oue al mossisso tent	as a or our au le for raviewing	(3,735,627)	
MIDDLE EAST	for, we cond	reetly appounted	tod need syla	AC in the field I	Of edit to	
With surplus financing	28,573,771 (14,676,991)	285,479	36,349,738	(34,967,968)	22,756,567 (7,192,538)	6,739,423
And the second of the Abay	13,896,780	o brothrodus ains	merste islandr	a real tent boots	15,564,029	
LATIN AMERICA		anutori esphartoli OROL est ive t	nurbiacre by	m emocial to the	othe eff	
With surplus financing	340,728 (1,829,487)	of economic Vi	16,174,723	(17,159,537)	215,924 (2,689,497)	36,268
	(1,488,759)		JOHN WAR	1589 DMRAYG	(2,473,573)	44.770
CONTRIBUTIONS TO BE ALLOCATED		HING BATANCE		8097,1 yes	Geneva,	
With surplus financing	2,243,468	(570,519)	722,689		2,395,638	
	2,243,468				2,395,638	
TOTAL		dominated 34				
With surplus financing	44,044,531 (54,230,473)	The second secon			53,408,301 (18,939,250)	
	(10,185,942)	(348,188)	511,767,104	(466,763,923)	34,469,051	177,747,419

<sup>\*)</sup> Except Central Asia.

### **JATAG ERNST & YOUNG**

Report of the auditors for the year ended December 31, 1992 to the general meeting of the International Committee of the Red Cross, Geneva

As auditors of your association, by virtue of article 11 paragraph 2 of the articles of incorporation and articles 43 and 45 of the internal governing regulations, we have examined the books of account and the financial statements for the year ended December 31, 1992 in accordance with the provisions of the law and the articles of association. Our audit was conducted in accordance with auditing standards promulgated by the profession. We confirm that we meet the legal requirements concerning professional qualification and independence.

On the basis of our audit and the reports of KPMG Peat Marwick, who were responsible for reviewing that the income and expenditure relating to the operations of the ICRC in the field have been correctly accounted for, we conclude that the books of account and the financial statements are in accordance with articles 957 and onwards of the Swiss Code of Obligations and the articles of incorporation.

We recommend that the financial statements submitted to you be approved.

The account of income and expenditure/charges includes a column which sets out the gifts in kind or of services received by the ICRC. This consists of statistical information not recorded in the books of account. We have not examined this information. This data has been reviewed, however, as part of the review work performed by KPMG Peat Marwick.

Geneva, May 7, 1993 GGA/rmn

ATAG Ernst & Young SA

G. Gard

Swiss Certified Accountant

Swiss Certified Accountant

(Auditor in Charge)

#### **SPECIAL FUNDS**

#### FOUNDATION FOR THE INTERNATIONAL COMMITTEE OF THE RED CROSS

#### **BALANCE SHEET AS AT 31 DECEMBER 1992**

ASSETS		LIABILITIES	
	CHF		CHF
Securities:		Inalienable capital	1,391,628
(market value: CHF 1,203,042)	1,253,688	Inalienable reserve	347,094
Time deposits	420,000	Excess of expenditure brought forward	
Federal Tax Administration, Bern,		from 1992	(70,340)
(withholding tax refund)	25,449		1, 1
Banks	8,959	Total capital	1,668,382
		International Committee of the	
		Red Cross, Geneva, current account	39,714
	1,708,096		1,708,096

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1992

EXPENDITURE		RECEIPTS	
	CHF		CHF
Bank charges	1,975		to be eng. Ador
Safekeeping charges	1,008	Income from securities	45,471
Audit fees	2,404	Income from time deposits	29,137
Charges on purchase and sale of securities	2,298	Bank interest	937
Loss on sale of securities	155,193	Net profit on purchase and	
Other expenses	180	sale of securities	17,173
	163,058		92,718

#### **RESULT**

CHF

## ESTABLISHMENT

1 May 1931 OBJECT

To help the International Committee of the Red Cross to continue in complete indepence the humanitarian activities which, in accordance with its Statutes, it carries out in time of peace as in time of war.

#### ADMINISTRATION

A Council composed of:

- one member nominated by the Swiss Federal Council,

 four members appointed by the International Committee of the Red Cross.

#### **AUGUSTA FUND**

#### **BALANCE SHEET AS AT 31 DECEMBER 1992**

ASS	H.	

#### LIABILITIES

CHF		CHF
	Inalienable capital	100,000
112,357	Reserve for fluctuations	
	in the price of securities	18,470
1,895	Florence Nightingale Medal Fund,	
	current account	6,253
1,983		
8,488		
124,723		124,723
	1,895 1,983 8,488	Inalienable capital

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1992

EXPENDITURE		CHF	RECEIPTS	CHF
Safekeeping and other bank charges		174	Income from securities	4,552
Charges on purchase and sale of securities		388	Discount on purchase of securities	1,400
Audit fees		158	Bank interest	391
The state of the s				
3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	a Sittled Silver Fig. 50	720		6,343

#### RESULT

CHF

Excess of receipts over expenditure in 1992...... 5,623

#### **ESTABLISHMENT**

In 1980, at the initiative of the ICRC, to commemorate the services rendered to the Red Cross by the German Empress Augusta, wife of Wilhelm I.

#### OBJECT

Modified on several occasions.

At the Twenty-first International Conference of the Red Cross, held in Istanbul in 1969, it was decided that, pending further modification, receipts from the Augusta Fund would be allocated to the Florence Nightingale Medal Fund. This decision was confirmed at the Twenty-second Conference, held in Tehran in 1973.

#### ADMINISTRATION

In view of the above decision, the same as for the Florence Nigthingale Medal Fund.

#### FLORENCE NIGHTINGALE MEDAL FUND

#### **BALANCE SHEET AT 31 DECEMBER 1992**

CHF
25,000
82,242
10,593
117,835
CHE

EXPENDITURE	RECEIPTS	
(1) (1) (A) (1)	HF	F
Presentation of medals, printing and	Income from securities	8
dispatching circulars	11 Bank interest	1
Safekeeping charges	86 Partial allocation of the excess balance as	
	at 31 December 1992 of the receipts and	
F 4333	expenditure account of the Augusta Fund in accordance with the decision of the	
. 18 8 7 7	Twenty-first International Conference of	
Market south company and a	the Bod Cross	23
2007		_
1,64	45 9,75	2
White terms to the second second	el and an experience of the second of the se	_
Application of the property of the party of	RESULT	

#### RESULT

CHF

Excess of receipts over expenditure in 1992.....

8,107

#### **ESTABLISHMENT**

In accordance with the recommendations of the Eighth International Conference of the Red Cross, held in London in 1907, and with the decision of the Ninth Conference held in Washingtion in 1912, a fund was established by contributions from National Red Cross Societes.

The regulations were revised by the Eighteenth International Conference of the Red Cross, held in Toronto in 1952.

#### **OBJECT**

The Fund's income is used to distribute a medal, called the "Florence Nightingale Medal", to honour the life and work of Florence Nightingale.

The medal may be awarded to Red Cross nurses and voluntary aides for having distinguished themselves by their service to sick and wounded people in time of peace or war.

The medal is awarded every two years by the ICRC on the basis of proposals made to it by the National Societes.

Only 36 medals may be distributed at any one time.

#### **ADMINISTRATION**

A Commission composed of five ICRC representatives, including four Committee members..

#### CLAIRE R. BENEDICT FUND **BALANCE SHEET AS AT 31 DECEMBER 1992** ASSETS LIABILITIES USD USD USD Securities 1,395,409 Capital ..... (market value: USD 2,999,734) ..... 2,578,035 Provision for portfolio variation: Time deposits ..... 461,626 Balance brought forward from 1991..... Federal Tax Administration, Bern, 1,054,499 (withholding tax refund)..... 25,900 Purchase and sale of securities in 1992..... 100,918 48,705 1,103,204 Banks..... 2,498,613 For allocation: - Brought forward from 1991 ..... 198,403 Allocation decided in 1992..... (198,403)- Excess of receipts over expenditure in 1992 ..... 189,178 189,178 International Committee of the Red Cross, current account..... 478,688 3,166,479 3,166,479 RECEIPTS AND EXPENDITURE ACCOUNT FOR 1992 **EXPENDITURE** RECEIPTS USD Bank charges ..... 1,482 Income from securities and time deposits ... 169,784 19,749 3,302 Safekeeping charges..... Bank interest.... 3,931 Net profit on exchange rates..... 41,254 Audit fees ..... Charges on purchase and sale of securities...... 5,019 Discount on purchase of bonds Loss on sale of securities..... 74,563 and profit on sale of securities..... 128,287 Allocation to provision for variations ...... 48,705 153,449 342,627 RESULT USD Excess of receipts over expenditure in 1992 for attribution..... 189,178 the victims of armed conflicts, in accordance with Miss **ESTABLISHMENT** Benedict's wishes.

**ADMINISTRATION** 

ICRC.

A Commission composed of three persons appointed by the

The Fund's income is attributed to assistance activities for

1 February 1968

**OBJECT** 

#### MAURICE DE MADRE FRENCH FUND

#### **BALANCE SHEET AS AT 31 DECEMBER 1992**

ASSETS		LIABILITIES		
表 43 等级等等	CHF		CHF	CHF
Securities		Capital:		
(market value: CHF 2,228,597)	2,244,125	Balance brought forward from 1991	2,812,832	
Time deposits	590,000	Excess of receipts over		
Federal Tax Administration, Bern,		expenditure as at 31 December 1992.	73,020	
(withholding tax refund)	76,997		107	
Banks	9,557	Total capital		2,885,852
		Dependant's allowance		20,021
		International Committee of the		
per less		Red Cross, current account		14,806
	2,920,679			2,920,679
REC	CEIPTS AND EXP	ENDITURE FOR 1992		

#### RECEIPTS AND EXPENDITURE FOR 1992

EXPENDITURE	CHF	RECEIPTS	CHF
Payments to beneficiaries	85,679	Income from securities and time deposits.	168,083
Charges on purchase and sale of securities	80	Bank interest	332
Bank charges	746	Discount on purchase and profit on	
Safekeeping charges	3,642	refund of securities	455
Audit fees	3,850		
Other expenses	1,853		
1000			
	95,850		168,870

#### RESULT

CHF

Excess of receipts over expenditure in 1992..... 73,020

#### **ESTABLISHMENT**

ICRC Assembly decision of 19 December 1974

#### OBJECT

To assist temporary or permanent staff, such as delegates and nurses, of international or national Red Cross or Red Crescent institutions who, in the course of their work or during war operations or natural disasters, have suffered injury and thereby find themselves in straitened circumstances or in reduced health.

In the event that the persons specified above should lose

their lives in the course of the said humanitarian activities payments may be made to their families.

#### **ADMINISTRATION**

A Board composed of five persons appointed by the ICRC, currently:

- two ICRC members or staff;
- one representative of the International Federation;
   one representative of the de Madre family;
- one Swiss lawyer.

#### OMAR EL MUKTAR FUND

#### **BALANCE SHEET AS AT 31 DECEMBER 1992**

ASSETS	LIABILITY
USD	USD
Securities Securities	Initial capital650,000
(market value: USD 797,650)	1992 result to be allocated
Time deposits 81,084	International Committee of the
Federal Tax Administration, Bern,	Red Cross, current account
(withholding tax refund)	
Banks	
755,130	755,130

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1992

EXPENDITURE	USD	RECEIPTS	USD
Safekeeping charges	802	Income from securities and time deposits	45,137
D I I	61	Bank interest	228
Audit fees	964		
Loss on exchange rates	6,239		
			e entr <del>e e e</del>
	8 066		45,365

#### RESULT

USD

Excess of receipts over expenditure in 1992.....

### ESTABLISHMENT

Pursuant to decision No. 5 of the Executive Board of 20 November 1980, adopted by the Assembly in December 1980.

Jamahiriya, the income of which is to be used to finance the ICRC's general assistance and protection activities.

#### OBJECT

A Fund in dollars, made up of one or several donations by the authorities of the Socialist People's Libyan Arab

#### **ADMINISTRATION**

A Board composed of three ICRC representatives.

#### PAUL REUTER FUND

#### **BALANCE SHEET AS AT 31 DECEMBER 1992**

	ASSETS	LIABILITIES		
	CHF		CHF	CHF
Securities		Initial capital		200,000
(market value: CH	IF 247,550)245,000	Receipts and expenditure account:		
	nistration, Bern,	Balance brought forward		
(withholding tax re	efund) 5,455	from 1991	40,507	
		Excess of expenditure over		
		receipts as at 31 December 1992	(6,114)	34,393
	*	Reserve		15,356
		Banks		142
		International Committee of the		
		Red Cross, current account		564
	250,455			250,455
	CORP STANCE IN THE TAXABLE PROPERTY.			

#### RECEIPTS AND EXPENDITURE ACCOUNT FOR 1992

EXPENDITURE	CHF	RECEIPTS	CHF
ACCOUNT OF THE PROPERTY OF THE			
Loss on sale of securities and discount		Income from securities	18,089
on purchase	13,300	Bank interest	2,141
Safekeeping and bank charges	4,610	Discount on purchase of bonds	1,800
Audit fees	376		
Other expenses	9,858		
% ·			Contract of the Contract of th
	28,144		22,030

#### RESULT

CHF

Excess of expenditure over receipts in 1992 ......6,114

#### ESTABLISHMENT

Pursuant to decision No. 1 of the Executive Board of 6 January 1983.

#### PURPOSE

The Fund's initial capital of 200,000 Swiss francs donated by Prof. Paul Reuter (his Balzan prize) may be augmented by gifts or bequest. The Fund's purpose is to:

 use the income to encourage and promote knowledge and dissemination of international humanitarian law;  and to that effect award a prize every two years to reward work, assist in the implementation of a project or make a publication possible.

#### ADMINISTRATION

- A Committee composed of one member of the ICRC, who is its chairman, and two members of the ICRC staff, appointed by the Directorate;
- and two persons from outside the ICRC who, with the Committee members, shall compose the Paul Reuter Prize jury.

SPECIAL FUND FOR THE DISABLED					
BALANCE SHEET AS AT 31 DECEMBER 1992					
ASSETS		LIABILITIES			
	CHF		CHF	CH	
Securities		Initial capital		1,000,000	
(market value: CHF 2,261,236)	1,903,318	Receipts and expenditure account:			
Time deposits	747,350	Balance brought forward			
Federal Tax Administration, Bern,		from 1991	1,312,299		
(withholding tax refund)	13,267	Excess of expenditure over			
Banks	20,633	receipts in 1992	(114,051)	1,198,248	
		Total capital		2,198,248	
		Reserve funds (Cambodia project)		200,00	
		International Committee of the			
		Red Cross, current account		286,320	
	2,684,568			2,684,568	
RECEIPT	TS AND EXPENDI	TURE ACCOUNT FOR 1992			
EXPENDITURE SAME TO SEE	CHF	RECEIPTS		СНІ	
Operational and relief expenditure,		Gift		30,000	
Colombia project	253,881	Income from securities and time deposits.		147,817	
Charges on purchase and sale of		Bank interest		36	
securities and other bank charges	8,169	Profit on purchase and sale of securities		1,57	
Loss on sale of securities	15,250				
Loss on exchange rates	11,056				
Safekeeping charges	1,969				
Audit fees	3,481				
	293,806			179,75	
	RES	SULT	CHF		
	Excess of expenditur	e over receipts in 1992114			

#### **ESTABLISHMENT**

Pursuant to the Assembly's decision No.2 of 19/20 October 1983.

#### **OBJECT**

- To help finance long-term projects for disabled persons, in particular the creation of workshops for the production of artificial limbs and orthotic appliances, and centers for rehabilitation and occupational retraining
   To participate not only in ICRC and National Society
- To participate not only in ICRC and National Society projects, but also in those of other humanitarian bodies working in accordance with ICRC criteria.

#### ADMINISTRATION

- A Committee composed of six ICRC staff members:
- one member of the ICRC, who shall act as chairman;
- the Chief Medical Officer;
- one representative of the Finance and Administration Department and one representative of the Department of Principles, Law and Relations with the Movement;
- the person in charge of programmes in aid of disabled persons at the General Medical Division;
- -one representative of the Operations Department appointed by the Director of Operations